



UK Foyer accommodation model – Australian review

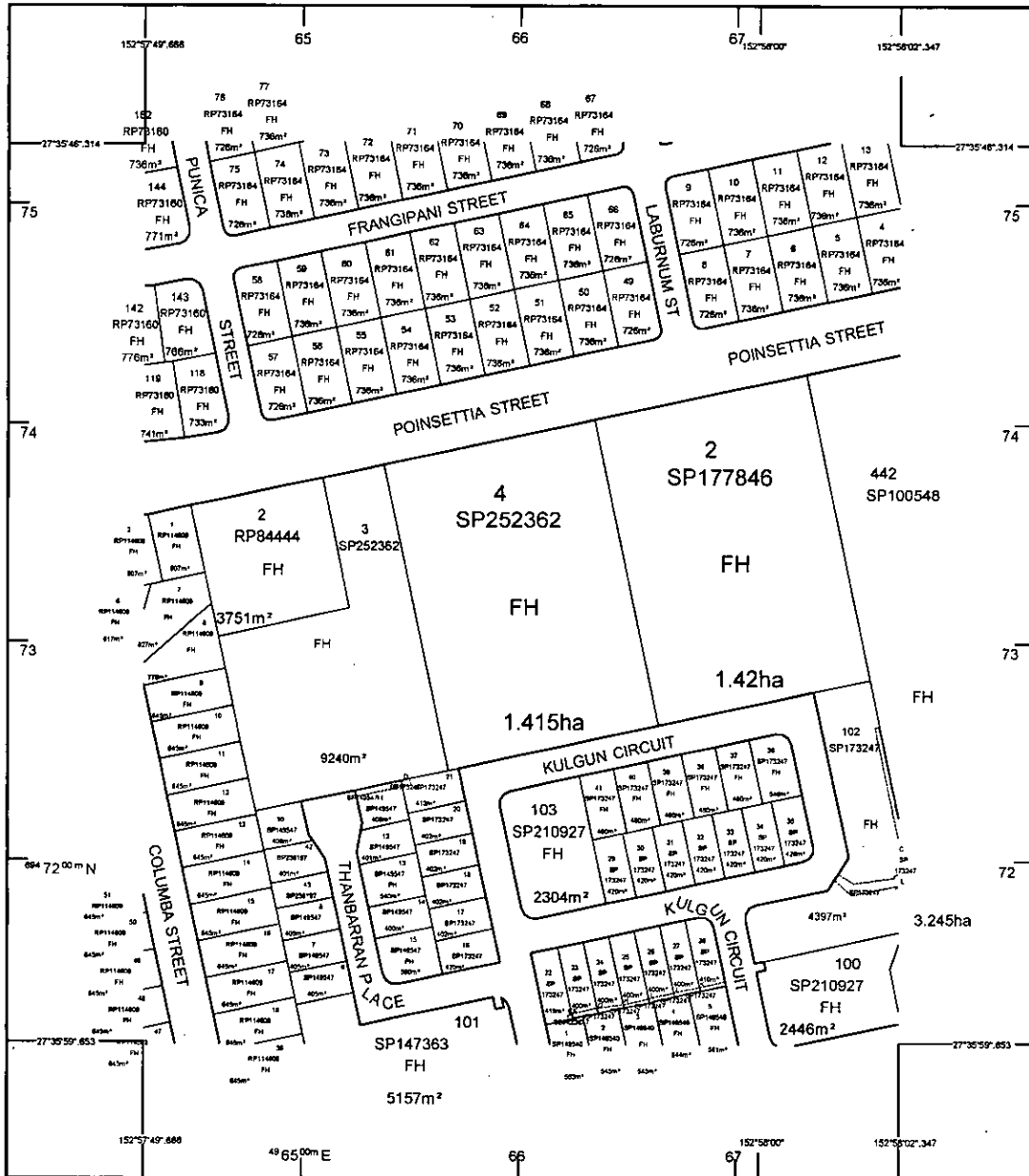
The UK Foyer model:

- allows young people to stay connected to for long periods of time (up to 2 years)
- provides a range of transitional accommodation options from intensive support, to semi-intensive support to independent living
- requests that people accommodation provide a small contribution of their income to rent
- all training and IT facilities onsite
- Require high levels of support (1:10)
- 40 beds maximum
- Major costs are staff wages, program costs, admin and maintenance
- can support non-accommodated young people in support services
- referral to the service needs to be based on readiness not need or risk
- economic long term benefits are substantial

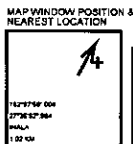
Considerations:

- Rent only partially covers operational costs
- Larger foyers more resilient to funding changes
- Issues – security, loss of keys, ongoing repairs– need to be included in costs
- Can become communities in themselves which can be problematic – need to be part of the wider community
- \$200,000 per unit capital cost
- Not financially sustainable without ongoing government or corporate funding

Source: *Financial Analysis of Foyer and Foyer-like Youth Housing Models*, Swinburne University, June 2013



STANDARD MAP NUMBER
9442-11231



SUBJECT PARCEL DESCRIPTION

DCDB	4/SF252362
Lot/Plan	
Area/Volume	1.415ha
Tenure	FREEHOLD
Local Government	BRISBANE CITY
Locality	INALA
Parish	WOOGAROO
County	STANLEY
Segment/Parcel	1026/247

CLIENT SERVICE STANDARDS

PRINTED (dd/mm/yyyy) 28/11/2014

DCDB 25/11/2014

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SmartMap

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Digital Cadastral Data Base



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Property Number	Property Name
10089	FORTITUDE VALLEY STATE SCHOOL
10098	PINKENBA STATE SCHOOL
10193	STUART STATE SCHOOL
103217	PORT ROAD
103217	PORT ROAD
103217	PORT ROAD
103217	PORT ROAD
111524	COMPTON;PERSSE;NORSEMAN KURABY
113228	35 CRAWFORD RD WYNNUM WEST
139964	6 PERKINS ST MURGON
14420	MOUNT CHARLTON STATE SCHOOL
14420	MOUNT CHARLTON STATE SCHOOL
144838	BRUCE HWY UPGRADE EUMUNDI
145407	BRUCE HIGHWAY UPGRADE - BURPENGARY
145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
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15187	WYNNUM RD, WYNNUM WEST
152756	IPSWICH MOTORWAY (ALTERNATIVE NORTHERN C
152760	IPSWICH MOTORWAY (ALTERNATIVE NORTHERN C
153491	WOREE SHS/SEU
154186	PERSSE RD KURABLY
158235	405 ALEXANDER DRIVE, BINGIL BAY
158376	SUNSHINE MOTORWAY UPGRADE (SM2032 STUDY)
163239	MACKAY LAMS 1/RP704390
166256	NAMBOUR SOUTH FUTURE SUBSTATION NBS
166256	NAMBOUR SOUTH FUTURE SUBSTATION NBS
167263	COMPTON RD&GUMTREE ST&PERSSE RD
182686	INNISFAIL LAMS USL 217/NR7683
182848	MT ISA LAMS USL 4/SP246465
201745	BEENLEIGH EXTN FH L5/RP852669
203624	749 MACARTHUR AVENUE PINKENBA
204121	SUNSHINE MOTORWAY (MOOLOOLABA - PEREGIAN
206741	REEDY CREEK ROAD
206805	BRUCE HIGHWAY STUART TOWNSVILLE CITY
207307	MV2140 82 MCGINN RD GHEERULLA QLD
207434	MV2066 85-93 NEWSPAPER HILL RD BELLI PAR
207448	MV2051 NEWSPAPER HILL RD BELLI PARK QLD
207449	MV2064 167 NEWSPAPER HILL RD BELLI PARK
207774	MV2071 251 SKYRING CK RD BELLI PARK QLD
207909	PORT OF BRISBANE MOTORWAY
208086	79 POINSETTIA ST

209308	327-333 TORQUAY TCE
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212578	ELLENBOROUGH STREET IPSWICH
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212640	EX RAILWAY CAMP
213715	RAILWAY STREET CAPELLA
214426	CROSS RIVER RAIL
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225712	LAW STREET, CAIRNS NORTH
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43594	GLENDOWER DAM-HOLDING 5
43638	GLENDOWER DAM-HOLDING 14
43721	ROCKHAMPTON AGED CARE
43822	GLENDOWER DAM-HOLDING 24
43823	GLENDOWER DAM-HOLDING 24
44863	RIGHT OF WAY
45709	GLENDOWER DAM-HOLDING 3
45819	CREEK & FAIRLAND STS MT GRAVATT EAST
45819	CREEK & FAIRLAND STS MT GRAVATT EAST
4638	TOOWOOMBA SOUTH STATE SCHOOL
46687	SUNSHINE MOTORWAY UPGRADE (SM2032 STUDY)
47360	TOWNSVILLE LAMS USL 30/AP15556
6360	MOUNT GRAVATT SPECIAL SCHOOL (FORMER)
67581	LAMS: SOUTH TREES 48/SP231267
72964	YANDINA BYPASS

7364 REST AREA - BRUCE HIGHWAY
8399 CARRAMAR, TOWNSVILLE
8399 CARRAMAR, TOWNSVILLE
97494 MT LINDESAY HIGHWAY, BORONIA HEIGHTS
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97494 MT LINDESAY HIGHWAY, BORONIA HEIGHTS
98450 BRUCE HIGHWAY (BRISBANE - GYMPIE)



Address Line 1	Address Line 2
85 BROOKES STREET	FORTITUDE VALLEY
248 MCBRIDE ROAD	PINKENBA
SOUTHWOOD RD (3 DWYER ST)	STUART
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
35 CRAWFORD ROAD	WYNNUM WEST
6 PERKINS STREET	MURGON (LGA MURGON)
2342 MIRANI MOUNT OSSA ROAD	MOUNT CHARLTON
2342 MIRANI MOUNT OSSA ROAD	MOUNT CHARLTON
27 CHAMBERS LANE	EERWAH VALE
2 BRUCE HIGHWAY	BURPENGARY
1 NEIL STREET	TOOWOOMBA CITY
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2037 WYNNUM RD	WYNNUM WEST 4178 QLD
10 LANDING PLACE	MOGGILL
30 LANDING PLACE	MOGGILL
RIGG AND WINDARRA STREET	WOREE
417 COMPTON ROAD	RUNCORN
405 ALEXANDER DRIVE	BINGIL BAY
Rear of 14-24 Menzies Drive	PACIFIC PARADISE QLD 4564
MARAJU-YAKAPARI ROAD	THE LEAP
90 WINDSOR ROAD	BURNSIDE
90 WINDSOR ROAD	BURNSIDE
MOURILYAN HARBOUR ROAD	MOURILYAN HARBOUR
WILLIAM AVENUE	PIONEER
NINDOOINBAH CONNECTION ROAD	NINDOOINBAH
749 MACARTHUR AVENUE	PINKENBA
26-40 MENZIES DRIVE	PACIFIC PARADISE (SUNSHINE COA
Scottsdale Drive (1 Pacific	Varsity Lakes
BRUCE HIGHWAY	STUART
82 MCGINN ROAD	GHEERULLA
85-93 NEWSPAPER HILL ROAD	BELLI PARK
250 NEWSPAPER HILL ROAD	BELLI PARK
167 NEWSPAPER HILL ROAD	BELLI PARK
251 SKYRING CREEK ROAD	BELLI PARK
PARINGA Road & Queensport ROAD	MURARRIE
79 POINSETTIA STREET	INALA



IPSWICH CITY MALL
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NASS ROAD
RAILWAY STREET
690 BEAUDESERT ROAD
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295 Fairfield Road
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CAMPBELL & NORTH STREETS
TABRAGALBA HOUSE ROAD
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54 MUDGEES STREET
BEAUDESERT/BEENLEIGH ROAD,

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158 JAMES STREET
Menzies Drive / Sunhine Motor

SOUTH TOOWOOMBA
Pacific Paradise

54 NEWNHAM ROAD
HANDLEY DRIVE
BRUCE HIGHWAY

MOUNT GRAVATT EAST
BOYNE ISLAND
YANDINA

BRUCE HIGHWAY, EUMUNDI
LOT 9 - GILBERT CRESCENT
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3531-3543 Mt Lindesay Highway
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LOT 375 BRUCE HIGHWAY

(NEAR BROWN'S CREEK)
LOT 11 - ROPER STREET
LOT 11 - ROPER STREET
Boronia Heights Qld
Boronia Heights Qld
Boronia Heights Qld
EUMUNDI



Address Line 3	Postcode	Party Name
BRISBANE CITY	4006	DETE Education Portfolio
BRISBANE CITY	4008	DETE Education Portfolio
TOWNSVILLE CITY	4811	DETE Education Portfolio
	4172	TMR (Main Roads)
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	4112	Public Housing
BRISBANE	4178	Public Housing
MURGON	4605	Aboriginal Housing Divisi
MACKAY REGIONAL	4741	DETE Education Portfolio
MACKAY REGIONAL	4741	DETE Education Portfolio
MAROOCHY	4562	TMR (Main Roads)
CABOOLTURE	4505	TMR (Main Roads)
TOOWOOMBA REGIONAL	4350	Energex Property
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	4178	Public Housing
BRISBANE	4070	TMR (Main Roads)
BRISBANE	4079	TMR (Main Roads)
	4868	Public Housing
BRISBANE	4112	Public Housing
CASSOWARY COAST REGIONAL	4852	National Parks
	4564	TMR (Main Roads)
MACKAY REGIONAL	4740	DNRM Central West Region
SUNSHINE COAST REGIONAL	4560	Energex Property
SUNSHINE COAST REGIONAL	4560	Energex Property
	4113	Public Housing
CASSOWARY COAST REGIONAL	4860	DNRM North Region
MOUNT ISA CITY	4825	DNRM North Region
SCENIC RIM REGIONAL	4275	DNRM SOUTH EAST REGION
BRISBANE CITY	4205	TMR (Property Services)
SUNSHINE COAST REGIONAL	4564	TMR (Main Roads)
	4227	TMR (Main Roads)
TOWNSVILLE CITY	4810	State Development Areas
SUNSHINE COAST REGIONAL	4574	Major Projects Office
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BRISBANE CITY	4172	TMR (Main Roads)
BRISBANE CITY	4077	Communities



	4655	Public Housing
	4655	Public Housing
IPSWICH CITY	4305	QUEENSLAND RAIL
IPSWICH CITY	4305	QUEENSLAND RAIL
TOOWOOMBA REGIONAL	4350	DNRM SOUTH WEST REGION
CENTRAL HIGHLANDS REGIONAL	4723	QUEENSLAND RAIL
BRISBANE CITY	4106	TMR (Main Roads)
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	4104	Building Division
BRISBANE CITY	4006	QUEENSLAND RAIL
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CAIRNS REGIONAL	4870	QUEENSLAND RAIL
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	4285	DNRM SOUTH EAST REGION
	4285	DNRM SOUTH EAST REGION
	4700	Queensland Health
	4285	DNRM SOUTH EAST REGION
	4285	DNRM SOUTH EAST REGION
LOGAN CITY	4114	Energex Property
	4285	DNRM SOUTH EAST REGION
		Public Housing
		Public Housing
TOOWOOMBA REGIONAL	4350	DETE Education Portfolio
	4564	TMR (Main Roads)
	4818	DNRM North Region
BRISBANE CITY	4122	DETE Education Portfolio
GLADSTONE REGIONAL	4680	DNRM Central West Region
	4561	TMR (Main Roads)



TOWNSVILLE
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4562 TMR (Main Roads)
4810 Child Safety
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4124 TMR (Main Roads)
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Registered Proprietor (ATS)

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STEVEN JOHN ODEWAHN JT
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Locality	Local Government
FORTITUDE VALLEY	BRISBANE CITY
PINKENBA	BRISBANE CITY
STUART	TOWNSVILLE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
RUNCORN	BRISBANE CITY
WYNNUM WEST	BRISBANE CITY
MURGON	SOUTH BURNETT REGIONAL
MOUNT CHARLTON	MACKAY REGIONAL
MOUNT CHARLTON	MACKAY REGIONAL
EERWAH VALE	SUNSHINE COAST REGIONAL
BURPENGARY EAST	MORETON BAY REGIONAL
TOOWOOMBA CITY	TOOWOOMBA REGIONAL
TOOWOOMBA CITY	TOOWOOMBA REGIONAL
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TOOWOOMBA CITY	TOOWOOMBA REGIONAL
TOOWOOMBA CITY	TOOWOOMBA REGIONAL
WYNNUM WEST	BRISBANE CITY
MOGGILL	BRISBANE CITY
MOGGILL	BRISBANE CITY
WOREE	CAIRNS REGIONAL
RUNCORN	BRISBANE CITY
BINGIL BAY	CASSOWARY COAST REGIONAL
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
THE LEAP	MACKAY REGIONAL
BURNSIDE	SUNSHINE COAST REGIONAL
BURNSIDE	SUNSHINE COAST REGIONAL
RUNCORN	BRISBANE CITY
MOURILYAN HARBOUR	CASSOWARY COAST REGIONAL
PIONEER	MOUNT ISA CITY
NINDOINBAH	SCENIC RIM REGIONAL
PINKENBA	BRISBANE CITY
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
VARSITY LAKES	GOLD COAST CITY
STUART	TOWNSVILLE CITY
GHEERULLA	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
MURARRIE	BRISBANE CITY
INALA	BRISBANE CITY



TORQUAY	FRASER COAST REGIONAL
TORQUAY	FRASER COAST REGIONAL
IPSWICH	IPSWICH CITY
IPSWICH	IPSWICH CITY
CHARLTON	TOOWOOMBA REGIONAL
CAPELLA	CENTRAL HIGHLANDS REGIONAL
ROCKLEA	BRISBANE CITY
ROCKLEA	BRISBANE CITY
ROCKLEA	BRISBANE CITY
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ROCKLEA	BRISBANE CITY
YERONGA	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
CAIRNS NORTH	CAIRNS REGIONAL
CAIRNS NORTH	CAIRNS REGIONAL
PINKENBA	BRISBANE CITY
PINKENBA	BRISBANE CITY
PINKENBA	BRISBANE CITY
PINKENBA	BRISBANE CITY
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PINKENBA	BRISBANE CITY
TABRAGALBA	SCENIC RIM REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
WANDAL	ROCKHAMPTON REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
KINGSTON	LOGAN CITY
BIRNAM	SCENIC RIM REGIONAL
MOUNT GRAVATT EAST	BRISBANE CITY
MOUNT GRAVATT EAST	BRISBANE CITY
SOUTH TOOWOOMBA	TOOWOOMBA REGIONAL
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
BLUEWATER	TOWNSVILLE CITY
MOUNT GRAVATT EAST	BRISBANE CITY
BOYNE ISLAND	GLADSTONE REGIONAL
BRIDGES	SUNSHINE COAST REGIONAL



BRIDGES
NORTH WARD
NORTH WARD
BORONIA HEIGHTS
BORONIA HEIGHTS
BORONIA HEIGHTS
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SUNSHINE COAST REGIONAL
TOWNSVILLE CITY
TOWNSVILLE CITY
LOGAN CITY
LOGAN CITY
LOGAN CITY
SUNSHINE COAST REGIONAL



Land Use	Surplus Pct	Asset Type	Lot	Plan
Primary Education	100	Owned	21	CP816131
Primary Education	100	Owned	1	SP261455
Primary Education	100	Owned	33	CP887788
Vacant Land	100	Owned	3	SP214385
Vacant Land	100	Owned	1	SP264152
Vacant Land	100	Owned	16	SP264152
Vacant Land	100	Owned	4	SP264152
Vacant or Derelict Land	100	Owned	73	CP894012
Multiple/Grouped Dwelling Accommodation	100	Owned	2	RP40431
Single Dwelling Accommodation	100	Owned	248	FY873
Primary Education	100	Owned	1	RP709392
Primary Education	100	Owned	1	RP710760
Rural Residential Accommodation	100	Owned	3	SP124792
Vacant Land	100	Owned	8	SP169478
Works Depot	100	Owned	3	AG208
Works Depot	100	Owned	2	RP129701
Works Depot	100	Owned	1	RP151665
Works Depot	100	Owned	1	RP16672
Works Depot	100	Owned	2	RP16672
Works Depot	100	Owned	3	RP16672
Works Depot	100	Owned	26	RP16674
Works Depot	100	Owned	27	RP16674
Works Depot	100	Owned	28	RP16674
Works Depot	100	Owned	5	RP16677
Vacant Land	100	Owned	1	RP80764
Vacant Land	100	Owned	1	SP145714
Single Dwelling House	100	Owned	3	SP145714
Unknown Land Use	100	Owned	660	NR7840
Vacant Land	100	Owned	1274	S312436
Rural Residential Accommodation	100	Owned	539	NR6887
Vacant Land	100	Owned	96	SP217626
Unknown Land Use	100	Owned	1	RP704390
Electrical Substation/Transformer Statio	100	Owned	1	SP264850
Electrical Substation/Transformer Statio	100	Owned	2	SP264850
Vacant or Derelict Land	100	Owned	1	SP221206
Unknown Land Use	100	Owned	217	NR7683
Unknown Land Use	100	Owned	4	SP246465
Unknown Land Use	100	Owned	5	RP852669
Vacant Land	100	Owned	1251	SP225027
Vacant Land	100	Owned	95	SP217624
Vacant Land	100	Owned	2	SP233608
Unknown Land Use	100	Owned	17	SP192627
Unknown Land Use	100	Owned	1	RP135020
Unknown Land Use	100	Owned	7	RP210042
Unknown Land Use	100	Owned	5	RP216205
Unknown Land Use	100	Owned	8	RP216205
Unknown Land Use	100	Owned	6	SP208629
Vacant Land	100	Owned	4	SP181191
Accommodation	100	Owned	4	SP252362



Attached Housing	100 Owned	1 SP239189
Attached Housing	100 Owned	2 SP239189
Vacant Land	100 Owned	1 RP212242
Vacant Land	100 Owned	3 RP212242
Bulk Material Storage/Loading and Transp	100 Owned	170 AG460
Vacant Land	100 Owned	23 SP136237
Commerce (Wholesale and Retail Trade)	100 Owned	4 RP105182
Commerce (Wholesale and Retail Trade)	100 Owned	5 RP105182
Commerce (Wholesale and Retail Trade)	100 Owned	1 RP112751
Commerce (Wholesale and Retail Trade)	100 Owned	2 RP112751
Commerce (Wholesale and Retail Trade)	100 Owned	10 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	11 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	12 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	13 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	14 RP75020
Vacant Land	100 Owned	246 SP263281
Rail Transport	100 Owned	101 RP146694
Rail Transport	100 Owned	7 RP885888
Rail Transport	100 Owned	10 SP141589
Rail Transport	100 Owned	11 SP141589
Rail Transport	100 Owned	3 RP701190
Rail Transport	100 Owned	6 RP701190
Vacant Land	100 Owned	701 P4603
Vacant Land	100 Owned	702 P4603
Vacant Land	100 Owned	703 P4603
Vacant Land	100 Owned	704 P4603
Vacant Land	100 Owned	705 P4603
Vacant Land	100 Owned	706 P4603
Vacant Land	100 Owned	707 P4603
Vacant Land	100 Owned	708 P4603
Vacant Land	100 Owned	1 RP117018
Vacant Land	100 Owned	142 RP34120
Vacant Land	100 Owned	1 RP71528
Vacant Land	100 Owned	6 RP71528
Vacant Land	100 Owned	4 RP79052
General Services n.e.c.	100 Owned	1 RP59267
General Services n.e.c.	100 Owned	1 RP157677
Retirement Home and Welfare Accommodatio	100 Owned	290 SP136833
General Services n.e.c.	100 Owned	3 RP28700
General Services n.e.c.	100 Owned	1 RP63887
Above-ground Electrical Transmission Lin	100 Owned	1 RP120099
General Services n.e.c.	100 Owned	2 RP866573
Vacant Land	100 Owned	5 RP140800
Vacant Land	100 Owned	3 RP99944
Primary Education	100 Owned	18 AG814532
Vacant Land	100 Owned	4 SP226922
Vacant Land	100 Owned	30 AP15556
Pre-primary Education	90 Owned	858 SL6165
Unknown Land Use	100 Owned	48 SP231267
Vacant Land	100 Owned	6 SP105429



Rest Area	100 Owned	974 CG3928
Vacant Land	100 Owned	11 SP102779
Vacant Land	100 Owned	9 SP139964
Vacant Land	100 Owned	1 SP218524
Vacant Land	100 Owned	11 SP218524
Vacant Land	100 Owned	2 SP218524
Vacant Land	100 Owned	375 SP127413



Title Ref	Area of Lot	Tenure Group	Reserve Purpose
50426628	1.3770 Ha	FREEHOLD	
50921349	1.5920 Ha	FREEHOLD	
50549143	2.0590 Ha	FREEHOLD	
50829762	1928 m2	FREEHOLD	
50929791	4887 m2	FREEHOLD	
50929793	1.0230 Ha	FREEHOLD	
50929792	1986 m2	FREEHOLD	
50688071	1.9560 Ha	HOUSING LAND	
17294127	1.2140 Ha	FREEHOLD	
16947055	2.0230 Ha	FREEHOLD	
20316085	1.6360 Ha	FREEHOLD	
20356134	1088 m2	FREEHOLD	
50349309	1.4310 Ha	FREEHOLD	
50536308	1.5638 Ha	FREEHOLD	
11017192	3716 m2	FREEHOLD	
15203040	175 m2	FREEHOLD	
15562197	3122 m2	FREEHOLD	
10693060	544 m2	FREEHOLD	
10693049	779 m2	FREEHOLD	
10778062	779 m2	FREEHOLD	
15203040	455 m2	FREEHOLD	
15203040	455 m2	FREEHOLD	
15203040	440 m2	FREEHOLD	
10987039	104 m2	FREEHOLD	
13079032	1.7000 Ha	FREEHOLD	
50440433	1.0000 Ha	FREEHOLD	
50440435	1.0540 Ha	FREEHOLD	
50658230	1.3878 Ha	FREEHOLD	
50689286	2.0230 Ha	FREEHOLD	
21175066	1.9810 Ha	FREEHOLD	
50773566	1.0700 Ha	FREEHOLD	
50832379	1.1790 Ha	FREEHOLD	
50943010	9963 m2	FREEHOLD	
50943011	6726 m2	FREEHOLD	
50781225	1.4200 Ha	FREEHOLD	
47023707	2.4200 Ha	STATE LAND	
50916691	2.1240 Ha	FREEHOLD	
50253690	1.3519 Ha	FREEHOLD	
50762122	1.5000 Ha	FREEHOLD	
50755672	1.2680 Ha	FREEHOLD	
50838599	1.4920 Ha	FREEHOLD	
50735133	1.9110 Ha	FREEHOLD	
15094125	2.0230 Ha	FREEHOLD	
16928106	2.0000 Ha	FREEHOLD	
17051023	2.0720 Ha	FREEHOLD	
17051026	2.0280 Ha	FREEHOLD	
50735175	2.4120 Ha	FREEHOLD	
50648313	1.0030 Ha	FREEHOLD	
50964836	1.4150 Ha	FREEHOLD	

50858053 9982 m2 FREEHOLD
 50858054 6414 m2 FREEHOLD
 17077064 1.5260 Ha FREEHOLD
 17077066 566 m2 FREEHOLD
 49005471 1.8200 Ha RESERVE
 50616189 2.2030 Ha FREEHOLD
 13749088 1677 m2 FREEHOLD
 16455077 1080 m2 FREEHOLD
 14233073 1626 m2 FREEHOLD
 14233073 1.6190 Ha FREEHOLD
 14233073 701 m2 FREEHOLD
 13179244 607 m2 FREEHOLD
 13111170 607 m2 FREEHOLD
 12975202 647 m2 FREEHOLD
 12977248 726 m2 FREEHOLD
 50931709 1.6860 Ha FREEHOLD
 15464227 1431 m2 FREEHOLD
 50043542 222 m2 FREEHOLD
 50876878 4350 m2 FREEHOLD
 50876879 8400 m2 FREEHOLD
 20168040 5286 m2 FREEHOLD
 20168040 4780 m2 FREEHOLD
 50444686 506 m2 FREEHOLD
 50444687 506 m2 FREEHOLD
 50444688 506 m2 FREEHOLD
 50444689 779 m2 FREEHOLD
 50444690 562 m2 FREEHOLD
 50402883 524 m2 FREEHOLD
 12136002 554 m2 FREEHOLD
 12017157 933 m2 FREEHOLD
 18056076 2186 m2 FREEHOLD
 10922061 1538 m2 FREEHOLD
 12659048 1240 m2 FREEHOLD
 12659047 1402 m2 FREEHOLD
 10922060 1376 m2 FREEHOLD
 14041223 1.2180 Ha FREEHOLD
 15636244 1.0000 Ha FREEHOLD
 50342664 2.1690 Ha FREEHOLD
 11100156 1.5630 Ha FREEHOLD
 12774066 1.1490 Ha FREEHOLD
 14342070 2.1980 Ha FREEHOLD
 50023099 1.2360 Ha FREEHOLD
 18217200 9991 m2 FREEHOLD
 13702165 6558 m2 FREEHOLD
 50526223 1.4710 Ha FREEHOLD
 50811797 1.8300 Ha FREEHOLD
 47029525 2.2300 Ha STATE LAND
 50473044 1.0120 Ha FREEHOLD
 50808478 1.2510 Ha FREEHOLD
 50581296 1.3570 Ha FREEHOLD

CAMPING FOR RAILWAY



49013422	1.4975 Ha	RESERVE	DEPARTMENTAL AND OFFICIAL
49016362	9331 m2	RESERVE	DEPARTMENTAL AND OFFICIAL
50367667	2985 m2	FREEHOLD	
50753448	1.0230 Ha	FREEHOLD	
50753451	1644 m2	FREEHOLD	
50753449	1292 m2	FREEHOLD	
50347274	1.5960 Ha	FREEHOLD	



Contact Position	Phone
Manager, Real Estate	3034 6020
Manager, Real Estate	3034 6020
Manager, Real Estate	3034 6020
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Manager, Real Estate	3034 6020
Manager, Real Estate	3034 6020
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Bill White	3664 4054
Principal Asset Registration Officer	(07) 3405 0382
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Senior Projects Officer, Tenure Actions	3330 5211
Advisor, Land Transactions	(07) 3066 8546
Greg Swan	4837 3404
Bill White	3664 4054
Bill White	3664 4054
Principal Asset Registration Officer	(07) 3405 0382
Land Officer, Property Services	4222 5430
Land Officer, Property Services	4222 5430
Principal Land Officer	(07) 3406 2541
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Robert Robson	(07) 3452 7554
Clint Carey	3452 7716
Clint Carey	3452 7716
Clint Carey	3452 7716
Clint Carey	3452 7716
Clint Carey	3452 7716
Advisor, Land Transactions	(07) 3066 8546
Principal Program Officer, Property Serv	32354794



Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Senior Land Officer	4661 0210
Property Disposals Officer	3072 2702
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
RESEARCH ASSISTANT	07 30082794
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
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Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Principal Land Officer	(07) 3406 2541
Principal Land Officer	(07) 3406 2541
Manager, Property	3006 2790
Principal Land Officer	(07) 3406 2541
Principal Land Officer	(07) 3406 2541
Bill White	3664 4054
Principal Land Officer	(07) 3406 2541
Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Manager, Real Estate	3034 6020
Advisor, Land Transactions	(07) 3066 8546
Land Officer, Property Services	4222 5430
Manager, Real Estate	3034 6020
Greg Swan	4837 3404
Advisor, Land Transactions	(07) 3066 8546

Advisor, Land Transactions	(07) 3066 8546
Principal Program Officer, Property Serv	3235 4794
Principal Program Officer, Property Serv	3235 4794
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546





Property Number	Property Name
10089	FORTITUDE VALLEY STATE SCHOOL
10098	PINKENBA STATE SCHOOL
10193	STUART STATE SCHOOL
103217	PORT ROAD
103217	PORT ROAD
103217	PORT ROAD
103217	PORT ROAD
111524	COMPTON;PERSSE;NORSEMAN KURABY
113228	35 CRAWFORD RD WYNNUM WEST
139964	6 PERKINS ST MURGON
14420	MOUNT CHARLTON STATE SCHOOL
14420	MOUNT CHARLTON STATE SCHOOL
144838	BRUCE HWY UPGRADE EUMUNDI
145407	BRUCE HIGHWAY UPGRADE - BURPENGARY
145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
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145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
145911	TOOWOOMBA (FORMER ALLGAS OPERATIONS CENT
15187	WYNNUM RD, WYNNUM WEST
152756	IPSWICH MOTORWAY (ALTERNATIVE NORTHERN C
152760	IPSWICH MOTORWAY (ALTERNATIVE NORTHERN C
153491	WOREE SHS/SEU
154186	PERSSE RD KURABLY
158235	405 ALEXANDER DRIVE, BINGIL BAY
158376	SUNSHINE MOTORWAY UPGRADE (SM2032 STUDY)
163239	MACKAY LAMS 1/RP704390
166256	NAMBOUR SOUTH FUTURE SUBSTATION NBS
166256	NAMBOUR SOUTH FUTURE SUBSTATION NBS
167263	COMPTON RD&GUMTREE ST&PERSSE RD
182686	INNISFAIL LAMS USL 217/NR7683
182848	MT ISA LAMS USL 4/SP246465
201745	BEENLEIGH EXTN FH L5/RP852669
203624	749 MACARTHUR AVENUE PINKENBA
204121	SUNSHINE MOTORWAY (MOOLOOLABA - PEREGIAN
206741	REEDY CREEK ROAD
206805	BRUCE HIGHWAY STUART TOWNSVILLE CITY
207307	MV2140 82 MCGINN RD GHEERULLA QLD
207434	MV2066 85-93 NEWSPAPER HILL RD BELLI PAR
207774	MV2071 251 SKYRING CK RD BELLI PARK QLD
207909	PORT OF BRISBANE MOTORWAY
208086	79 POINSETTIA ST
209308	327-333 TORQUAY TCE
209308	327-333 TORQUAY TCE



212578	ELLENBOROUGH STREET IPSWICH
212578	ELLENBOROUGH STREET IPSWICH
213715	RAILWAY STREET CAPELLA
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
214426	CROSS RIVER RAIL
225160	295 FAIRFIELD ROAD YERONGA
225381	HUDD ST, BOWEN HILLS
225381	HUDD ST, BOWEN HILLS
225381	HUDD ST, BOWEN HILLS
225381	HUDD ST, BOWEN HILLS
225712	LAW STREET, CAIRNS NORTH
225712	LAW STREET, CAIRNS NORTH
225834	MUNDIN STREET, PINKENBA
225834	MUNDIN STREET, PINKENBA
225834	MUNDIN STREET, PINKENBA
225834	MUNDIN STREET, PINKENBA
225834	MUNDIN STREET, PINKENBA
225834	MUNDIN STREET, PINKENBA
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43594	GLENDOWER DAM-HOLDING 5
43638	GLENDOWER DAM-HOLDING 14
43721	ROCKHAMPTON AGED CARE
43822	GLENDOWER DAM-HOLDING 24
43823	GLENDOWER DAM-HOLDING 24
44863	RIGHT OF WAY
45709	GLENDOWER DAM-HOLDING 3
45819	CREEK & FAIRLAND STS MT GRAVATT EAST
45819	CREEK & FAIRLAND STS MT GRAVATT EAST
4638	TOOWOOMBA SOUTH STATE SCHOOL
46687	SUNSHINE MOTORWAY UPGRADE (SM2032 STUDY)
47360	TOWNSVILLE LAMS USL 30/AP15556
6360	MOUNT GRAVATT SPECIAL SCHOOL (FORMER)
67581	LAMS: SOUTH TREES 48/SP231267
72964	YANDINA BYPASS
7364	REST AREA - BRUCE HIGHWAY
8399	CARRAMAR, TOWNSVILLE
8399	CARRAMAR, TOWNSVILLE



97494	MT LINDESAY HIGHWAY, BORONIA HEIGHTS
97494	MT LINDESAY HIGHWAY, BORONIA HEIGHTS
97494	MT LINDESAY HIGHWAY, BORONIA HEIGHTS
98450	BRUCE HIGHWAY (BRISBANE - GYMPIE)

Address Line 1	Address Line 2
85 BROOKES STREET	FORTITUDE VALLEY
248 MCBRIDE ROAD	PINKENBA
SOUTHWOOD RD (3 DWYER ST)	STUART
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
913 Lytton Road	Murarrie
35 CRAWFORD ROAD	WYNNUM WEST
6 PERKINS STREET	MURGON (LGA MURGON)
2342 MIRANI MOUNT OSSA ROAD	MOUNT CHARLTON
2342 MIRANI MOUNT OSSA ROAD	MOUNT CHARLTON
27 CHAMBERS LANE	EERWAH VALE
2 BRUCE HIGHWAY	BURPENGARY
1 NEIL STREET	TOOWOOMBA CITY
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2037 WYNNUM RD	WYNNUM WEST 4178 QLD
10 LANDING PLACE	MOGGILL
30 LANDING PLACE	MOGGILL
RIGG AND WINDARRA STREET	WOREE
417 COMPTON ROAD	RUNCORN
405 ALEXANDER DRIVE	BINGIL BAY
Rear of 14-24 Menzies Drive	PACIFIC PARADISE QLD 4564
MARAJU-YAKAPARI ROAD	THE LEAP
90 WINDSOR ROAD	BURNSIDE
90 WINDSOR ROAD	BURNSIDE
MOURILYAN HARBOUR ROAD	MOURILYAN HARBOUR
WILLIAM AVENUE	PIONEER
NINDOOINBAH CONNECTION ROAD	NINDOOINBAH
749 MACARTHUR AVENUE	PINKENBA
26-40 MENZIES DRIVE	PACIFIC PARADISE (SUNSHINE COA
Scottsdale Drive (1 Pacific	Varsity Lakes
BRUCE HIGHWAY	STUART
82 MCGINN ROAD	GHEERULLA
85-93 NEWSPAPER HILL ROAD	BELLI PARK
251 SKYRING CREEK ROAD	BELLI PARK
PARINGA Road & Queensport ROAD	MURARRIE
79 POINSETTIA STREET	INALA



IPSWICH CITY MALL	IPSWICH
IPSWICH CITY MALL	IPSWICH
RAILWAY STREET	CAPELLA
690 BEAUDESERT ROAD	ROCKLEA
690 BEAUDESERT ROAD	ROCKLEA
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295 Fairfield Road	Yeronga
69 MAYNE ROAD	BOWEN HILLS
69 MAYNE ROAD	BOWEN HILLS
69 MAYNE ROAD	BOWEN HILLS
69 MAYNE ROAD	BOWEN HILLS
39 LAW STREET	CAIRNS NORTH
39 LAW STREET	CAIRNS NORTH
24 UNWIN STREET	PINKENBA
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BEAUDESERT/NERANG ROAD	VIA BEAUDESERT
BEAUDESERT/NERANG ROAD	VIA BEAUDESERT
CAMPBELL & NORTH STREETS	ROCKHAMPTON
TABRAGALBA HOUSE ROAD	VIA BEAUDESERT
TABRAGALBA HOUSE ROAD	VIA BEAUDESERT
54 MUDGEES STREET	KINGSTON
BEAUDESERT/BEENLEIGH ROAD,	BEAUDESERT
158 JAMES STREET	SOUTH TOOWOOMBA
Menzies Drive / Sunhine Motor	Pacific Paradise
54 NEWNHAM ROAD	MOUNT GRAVATT EAST
HANDLEY DRIVE	BOYNE ISLAND
BRUCE HIGHWAY	YANDINA
BRUCE HIGHWAY, EUMUNDI	(NEAR BROWN'S CREEK)
LOT 9 - GILBERT CRESCENT	LOT 11 - ROPER STREET
LOT 9 - GILBERT CRESCENT	LOT 11 - ROPER STREET

3531-3543 Mt Lindesay Highway
3531-3543 Mt Lindesay Highway
3531-3543 Mt Lindesay Highway
LOT 375 BRUCE HIGHWAY

Boronia Heights Qld
Boronia Heights Qld
Boronia Heights Qld
EUMUNDI



Address Line 3	Postcode	Party Name
BRISBANE CITY	4006	DETE Education Portfolio
BRISBANE CITY	4008	DETE Education Portfolio
TOWNSVILLE CITY	4811	DETE Education Portfolio
	4172	TMR (Main Roads)
	4172	TMR (Main Roads)
	4172	TMR (Main Roads)
	4172	TMR (Main Roads)
	4112	Public Housing
BRISBANE	4178	Public Housing
MURGON	4605	Aboriginal Housing Divisi
MACKAY REGIONAL	4741	DETE Education Portfolio
MACKAY REGIONAL	4741	DETE Education Portfolio
MAROOCHY	4562	TMR (Main Roads)
CABOOLTURE	4505	TMR (Main Roads)
TOOWOOMBA REGIONAL	4350	Energex Property
TOOWOOMBA REGIONAL	4350	Energex Property
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TOOWOOMBA REGIONAL	4350	Energex Property
	4178	Public Housing
BRISBANE	4070	TMR (Main Roads)
BRISBANE	4079	TMR (Main Roads)
	4868	Public Housing
BRISBANE	4112	Public Housing
CASSOWARY COAST REGIONAL	4852	National Parks
	4564	TMR (Main Roads)
MACKAY REGIONAL	4740	DNRM Central West Region
SUNSHINE COAST REGIONAL	4560	Energex Property
SUNSHINE COAST REGIONAL	4560	Energex Property
	4113	Public Housing
CASSOWARY COAST REGIONAL	4860	DNRM North Region
MOUNT ISA CITY	4825	DNRM North Region
SCENIC RIM REGIONAL	4275	DNRM SOUTH EAST REGION
BRISBANE CITY	4205	TMR (Property Services)
SUNSHINE COAST REGIONAL	4564	TMR (Main Roads)
	4227	TMR (Main Roads)
TOWNSVILLE CITY	4810	State Development Areas
SUNSHINE COAST REGIONAL	4574	Major Projects Office
SUNSHINE COAST REGIONAL	4562	Major Projects Office
SUNSHINE COAST REGIONAL	4562	Major Projects Office
BRISBANE CITY	4172	TMR (Main Roads)
BRISBANE CITY	4077	Communities
	4655	Public Housing
	4655	Public Housing



IPSWICH CITY	4305	QUEENSLAND RAIL
IPSWICH CITY	4305	QUEENSLAND RAIL
CENTRAL HIGHLANDS REGIONAL	4723	QUEENSLAND RAIL
BRISBANE CITY	4106	TMR (Main Roads)
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BRISBANE CITY	4104	Building Division
BRISBANE CITY	4006	QUEENSLAND RAIL
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CAIRNS REGIONAL	4870	QUEENSLAND RAIL
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BRISBANE CITY	4285	DNRM SOUTH EAST REGION
BRISBANE CITY	4285	DNRM SOUTH EAST REGION
BRISBANE CITY	4700	Queensland Health
BRISBANE CITY	4285	DNRM SOUTH EAST REGION
BRISBANE CITY	4285	DNRM SOUTH EAST REGION
LOGAN CITY	4114	Energex Property
LOGAN CITY	4285	DNRM SOUTH EAST REGION
LOGAN CITY		Public Housing
LOGAN CITY		Public Housing
TOOWOOMBA REGIONAL	4350	DETE Education Portfolio
TOOWOOMBA REGIONAL	4564	TMR (Main Roads)
TOOWOOMBA REGIONAL	4818	DNRM North Region
BRISBANE CITY	4122	DETE Education Portfolio
GLADSTONE REGIONAL	4680	DNRM Central West Region
GLADSTONE REGIONAL	4561	TMR (Main Roads)
GLADSTONE REGIONAL	4562	TMR (Main Roads)
TOWNSVILLE	4810	Child Safety
TOWNSVILLE	4810	Child Safety



4124 TMR (Main Roads)
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Locality	Local Government
FORTITUDE VALLEY	BRISBANE CITY
PINKENBA	BRISBANE CITY
STUART	TOWNSVILLE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
MURARRIE	BRISBANE CITY
RUNCORN	BRISBANE CITY
WYNNUM WEST	BRISBANE CITY
MURGON	SOUTH BURNETT REGIONAL
MOUNT CHARLTON	MACKAY REGIONAL
MOUNT CHARLTON	MACKAY REGIONAL
EERWAH VALE	SUNSHINE COAST REGIONAL
BURPENGARY EAST	MORETON BAY REGIONAL
TOOWOOMBA CITY	TOOWOOMBA REGIONAL
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WYNNUM WEST	BRISBANE CITY
MOGGILL	BRISBANE CITY
MOGGILL	BRISBANE CITY
WOREE	CAIRNS REGIONAL
RUNCORN	BRISBANE CITY
BINGIL BAY	CASSOWARY COAST REGIONAL
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
THE LEAP	MACKAY REGIONAL
BURNSIDE	SUNSHINE COAST REGIONAL
BURNSIDE	SUNSHINE COAST REGIONAL
RUNCORN	BRISBANE CITY
MOURILYAN HARBOUR	CASSOWARY COAST REGIONAL
PIONEER	MOUNT ISA CITY
NINDOINBAH	SCENIC RIM REGIONAL
PINKENBA	BRISBANE CITY
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
VARSIY LAKES	GOLD COAST CITY
STUART	TOWNSVILLE CITY
GHEERULLA	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
BELLI PARK	SUNSHINE COAST REGIONAL
MURARRIE	BRISBANE CITY
INALA	BRISBANE CITY
TORQUAY	FRASER COAST REGIONAL
TORQUAY	FRASER COAST REGIONAL



IPSWICH	IPSWICH CITY
IPSWICH	IPSWICH CITY
CAPELLA	CENTRAL HIGHLANDS REGIONAL
ROCKLEA	BRISBANE CITY
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YERONGA	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
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BOWEN HILLS	BRISBANE CITY
BOWEN HILLS	BRISBANE CITY
CAIRNS NORTH	CAIRNS REGIONAL
CAIRNS NORTH	CAIRNS REGIONAL
PINKENBA	BRISBANE CITY
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TABRAGALBA	SCENIC RIM REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
WANDAL	ROCKHAMPTON REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
TABRAGALBA	SCENIC RIM REGIONAL
KINGSTON	LOGAN CITY
BIRNAM	SCENIC RIM REGIONAL
MOUNT GRAVATT EAST	BRISBANE CITY
MOUNT GRAVATT EAST	BRISBANE CITY
SOUTH TOOWOOMBA	TOOWOOMBA REGIONAL
PACIFIC PARADISE	SUNSHINE COAST REGIONAL
BLUEWATER	TOWNSVILLE CITY
MOUNT GRAVATT EAST	BRISBANE CITY
BOYNE ISLAND	GLADSTONE REGIONAL
BRIDGES	SUNSHINE COAST REGIONAL
BRIDGES	SUNSHINE COAST REGIONAL
NORTH WARD	TOWNSVILLE CITY
NORTH WARD	TOWNSVILLE CITY



BORONIA HEIGHTS
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LOGAN CITY
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LOGAN CITY
SUNSHINE COAST REGIONAL



Function Category	Land Use	Surplus Pct	Asset Type	Lot
Primary Education	100	Owned		21 CP816131
Primary Education	100	Owned		1 SP261455
Primary Education	100	Owned		33 CP887788
Vacant Land	100	Owned		3 SP214385
Vacant Land	100	Owned		1 SP264152
Vacant Land	100	Owned		16 SP264152
Vacant Land	100	Owned		4 SP264152
Vacant or Derelict Land	100	Owned		73 CP894012
Multiple/Grouped Dwelling Accommodation	100	Owned		2 RP40431
Single Dwelling Accommodation	100	Owned		248 FY873
Primary Education	100	Owned		1 RP709392
Primary Education	100	Owned		1 RP710760
Rural Residential Accommodation	100	Owned		3 SP124792
Vacant Land	100	Owned		8 SP169478
Works Depot	100	Owned		3 AG208
Works Depot	100	Owned		2 RP129701
Works Depot	100	Owned		1 RP151665
Works Depot	100	Owned		1 RP16672
Works Depot	100	Owned		2 RP16672
Works Depot	100	Owned		3 RP16672
Works Depot	100	Owned		26 RP16674
Works Depot	100	Owned		27 RP16674
Works Depot	100	Owned		28 RP16674
Works Depot	100	Owned		5 RP16677
Vacant Land	100	Owned		1 RP80764
Vacant Land	100	Owned		1 SP145714
Single Dwelling House	100	Owned		3 SP145714
Unknown Land Use	100	Owned		660 NR7840
Vacant Land	100	Owned		1274 S312436
Rural Residential Accommodation	100	Owned		539 NR6887
Vacant Land	100	Owned		96 SP217626
Unknown Land Use	100	Owned		1 RP704390
Electrical Substation/Transformer Statio	100	Owned		1 SP264850
Electrical Substation/Transformer Statio	100	Owned		2 SP264850
Vacant or Derelict Land	100	Owned		1 SP221206
Unknown Land Use	100	Owned		217 NR7683
Unknown Land Use	100	Owned		4 SP246465
Unknown Land Use	100	Owned		5 RP852669
Vacant Land	100	Owned		1251 SP225027
Vacant Land	100	Owned		95 SP217624
Vacant Land	100	Owned		2 SP233608
Unknown Land Use	100	Owned		17 SP192627
Unknown Land Use	100	Owned		1 RP135020
Unknown Land Use	100	Owned		7 RP210042
Unknown Land Use	100	Owned		6 SP208629
Vacant Land	100	Owned		4 SP181191
Accommodation	100	Owned		4 SP252362
Attached Housing	100	Owned		1 SP239189
Attached Housing	100	Owned		2 SP239189



Vacant Land	100 Owned	1 RP212242
Vacant Land	100 Owned	3 RP212242
Vacant Land	100 Owned	23 SP136237
Commerce (Wholesale and Retail Trade)	100 Owned	4 RP105182
Commerce (Wholesale and Retail Trade)	100 Owned	5 RP105182
Commerce (Wholesale and Retail Trade)	100 Owned	1 RP112751
Commerce (Wholesale and Retail Trade)	100 Owned	2 RP112751
Commerce (Wholesale and Retail Trade)	100 Owned	10 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	11 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	12 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	13 RP75020
Commerce (Wholesale and Retail Trade)	100 Owned	14 RP75020
Vacant Land	100 Owned	246 SP263281
Rail Transport	100 Owned	101 RP146694
Rail Transport	100 Owned	7 RP885888
Rail Transport	100 Owned	10 SP141589
Rail Transport	100 Owned	11 SP141589
Rail Transport	100 Owned	3 RP701190
Rail Transport	100 Owned	6 RP701190
Vacant Land	100 Owned	701 P4603
Vacant Land	100 Owned	702 P4603
Vacant Land	100 Owned	703 P4603
Vacant Land	100 Owned	704 P4603
Vacant Land	100 Owned	705 P4603
Vacant Land	100 Owned	706 P4603
Vacant Land	100 Owned	707 P4603
Vacant Land	100 Owned	708 P4603
Vacant Land	100 Owned	1 RP117018
Vacant Land	100 Owned	142 RP34120
Vacant Land	100 Owned	1 RP71528
Vacant Land	100 Owned	6 RP71528
Vacant Land	100 Owned	4 RP79052
General Services n.e.c.	100 Owned	1 RP59267
General Services n.e.c.	100 Owned	1 RP157677
Retirement Home and Welfare Accommodatio	100 Owned	290 SP136833
General Services n.e.c.	100 Owned	3 RP28700
General Services n.e.c.	100 Owned	1 RP63887
Above-ground Electrical Transmission Lin	100 Owned	1 RP120099
General Services n.e.c.	100 Owned	2 RP866573
Vacant Land	100 Owned	5 RP140800
Vacant Land	100 Owned	3 RP99944
Primary Education	100 Owned	18 AG814532
Vacant Land	100 Owned	4 SP226922
Vacant Land	100 Owned	30 AP15556
Pre-primary Education	90 Owned	858 SL6165
Unknown Land Use	100 Owned	48 SP231267
Vacant Land	100 Owned	6 SP105429
Rest Area	100 Owned	974 CG3928
Vacant Land	100 Owned	11 SP102779
Vacant Land	100 Owned	9 SP139964



Vacant Land	100 Owned	1 SP218524
Vacant Land	100 Owned	11 SP218524
Vacant Land	100 Owned	2 SP218524
Vacant Land	100 Owned	375 SP127413



Plan	Title Ref	Area of Lot	Tenure Group
50426628	1.3770 Ha	FREEHOLD	
50921349	1.5920 Ha	FREEHOLD	
50549143	2.0590 Ha	FREEHOLD	
50829762	1928 m2	FREEHOLD	
50929791	4887 m2	FREEHOLD	
50929793	1.0230 Ha	FREEHOLD	
50929792	1986 m2	FREEHOLD	
50688071	1.9560 Ha	HOUSING LAND	
17294127	1.2140 Ha	FREEHOLD	
16947055	2.0230 Ha	FREEHOLD	
20316085	1.6360 Ha	FREEHOLD	
20356134	1088 m2	FREEHOLD	
50349309	1.4310 Ha	FREEHOLD	
50536308	1.5638 Ha	FREEHOLD	
11017192	3716 m2	FREEHOLD	
15203040	175 m2	FREEHOLD	
15562197	3122 m2	FREEHOLD	
10693060	544 m2	FREEHOLD	
10693049	779 m2	FREEHOLD	
10778062	779 m2	FREEHOLD	
15203040	455 m2	FREEHOLD	
15203040	455 m2	FREEHOLD	
15203040	440 m2	FREEHOLD	
10987039	104 m2	FREEHOLD	
13079032	1.7000 Ha	FREEHOLD	
50440433	1.0000 Ha	FREEHOLD	
50440435	1.0540 Ha	FREEHOLD	
50658230	1.3878 Ha	FREEHOLD	
50689286	2.0230 Ha	FREEHOLD	
21175066	1.9810 Ha	FREEHOLD	
50773566	1.0700 Ha	FREEHOLD	
50832379	1.1790 Ha	FREEHOLD	
50943010	9963 m2	FREEHOLD	
50943011	6726 m2	FREEHOLD	
50781225	1.4200 Ha	FREEHOLD	
47023707	2.4200 Ha	STATE LAND	
50916691	2.1240 Ha	FREEHOLD	
50253690	1.3519 Ha	FREEHOLD	
50762122	1.5000 Ha	FREEHOLD	
50755672	1.2680 Ha	FREEHOLD	
50838599	1.4920 Ha	FREEHOLD	
50735133	1.9110 Ha	FREEHOLD	
15094125	2.0230 Ha	FREEHOLD	
16928106	2.0000 Ha	FREEHOLD	
50735175	2.4120 Ha	FREEHOLD	
50648313	1.0030 Ha	FREEHOLD	
50964836	1.4150 Ha	FREEHOLD	
50858053	9982 m2	FREEHOLD	
50858054	6414 m2	FREEHOLD	



17077064 1.5260 Ha FREEHOLD
17077066 566 m2 FREEHOLD
50616189 2.2030 Ha FREEHOLD
13749088 1677 m2 FREEHOLD
16455077 1080 m2 FREEHOLD
14233073 1626 m2 FREEHOLD
14233073 1.6190 Ha FREEHOLD
14233073 701 m2 FREEHOLD
13179244 607 m2 FREEHOLD
13111170 607 m2 FREEHOLD
12975202 647 m2 FREEHOLD
12977248 726 m2 FREEHOLD
50931709 1.6860 Ha FREEHOLD
15464227 1431 m2 FREEHOLD
50043542 222 m2 FREEHOLD
50876878 4350 m2 FREEHOLD
50876879 8400 m2 FREEHOLD
20168040 5286 m2 FREEHOLD
20168040 4780 m2 FREEHOLD
50444686 506 m2 FREEHOLD
50444687 506 m2 FREEHOLD
50444688 506 m2 FREEHOLD
50444689 779 m2 FREEHOLD
50444690 562 m2 FREEHOLD
50402883 524 m2 FREEHOLD
12136002 554 m2 FREEHOLD
12017157 933 m2 FREEHOLD
18056076 2186 m2 FREEHOLD
10922061 1538 m2 FREEHOLD
12659048 1240 m2 FREEHOLD
12659047 1402 m2 FREEHOLD
10922060 1376 m2 FREEHOLD
14041223 1.2180 Ha FREEHOLD
15636244 1.0000 Ha FREEHOLD
50342664 2.1690 Ha FREEHOLD
11100156 1.5630 Ha FREEHOLD
12774066 1.1490 Ha FREEHOLD
14342070 2.1980 Ha FREEHOLD
50023099 1.2360 Ha FREEHOLD
18217200 9991 m2 FREEHOLD
13702165 6558 m2 FREEHOLD
50526223 1.4710 Ha FREEHOLD
50811797 1.8300 Ha FREEHOLD
47029525 2.2300 Ha STATE LAND
50473044 1.0120 Ha FREEHOLD
50808478 1.2510 Ha FREEHOLD
50581296 1.3570 Ha FREEHOLD
49013422 1.4975 Ha RESERVE
49016362 9331 m2 RESERVE
50367667 2985 m2 FREEHOLD

DEPARTMENTAL AND OFFICIAL
DEPARTMENTAL AND OFFICIAL



50753448 1.0230 Ha FREEHOLD
50753451 1644 m2 FREEHOLD
50753449 1292 m2 FREEHOLD
50347274 1.5960 Ha FREEHOLD



Reserve Purpose	Reserve Gazetted	Contact Position	Phone
Manager, Real Estate	3034 6020		
Manager, Real Estate	3034 6020		
Manager, Real Estate	3034 6020		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Principal Asset Registration Officer	(07) 3405 0382		
Principal Asset Registration Officer	(07) 3405 0382		
Principal Asset Registration Officer	(07) 3405 0382		
Manager, Real Estate	3034 6020		
Manager, Real Estate	3034 6020		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Bill White	3664 4054		
Principal Asset Registration Officer	(07) 3405 0382		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Principal Asset Registration Officer	(07) 3405 0382		
Principal Asset Registration Officer	(07) 3405 0382		
Senior Projects Officer, Tenure Actions	3330 5211		
Advisor, Land Transactions	(07) 3066 8546		
Greg Swan	4837 3404		
Bill White	3664 4054		
Bill White	3664 4054		
Principal Asset Registration Officer	(07) 3405 0382		
Land Officer, Property Services	4222 5430		
Land Officer, Property Services	4222 5430		
Principal Land Officer	(07) 3406 2541		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Advisor, Land Transactions	(07) 3066 8546		
Robert Robson	(07) 3452 7554		
Clint Carey	3452 7716		
Clint Carey	3452 7716		
Clint Carey	3452 7716		
Advisor, Land Transactions	(07) 3066 8546		
Principal Program Officer, Property Serv	32354794		
Principal Asset Registration Officer	(07) 3405 0382		
Principal Asset Registration Officer	(07) 3405 0382		

Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
RESEARCH ASSISTANT	07 30082794
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
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Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Property Disposals Officer	3072 2702
Principal Land Officer	(07) 3406 2541
Principal Land Officer	(07) 3406 2541
Manager, Property	3006 2790
Principal Land Officer	(07) 3406 2541
Principal Land Officer	(07) 3406 2541
Bill White	3664 4054
Principal Land Officer	(07) 3406 2541
Principal Asset Registration Officer	(07) 3405 0382
Principal Asset Registration Officer	(07) 3405 0382
Manager, Real Estate	3034 6020
Advisor, Land Transactions	(07) 3066 8546
Land Officer, Property Services	4222 5430
Manager, Real Estate	3034 6020
Greg Swan	4837 3404
Advisor, Land Transactions	(07) 3066 8546
Advisor, Land Transactions	(07) 3066 8546
Principal Program Officer, Property Serv	3235 4794
Principal Program Officer, Property Serv	3235 4794



Advisor, Land Transactions
Advisor, Land Transactions
Advisor, Land Transactions
Advisor, Land Transactions

(07) 3066 8546
(07) 3066 8546
(07) 3066 8546
(07) 3066 8546

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR NOTING

Date 22 December 2014
To **Attorney-General and Minister for Justice**
From Sean Harvey, Assistant Director-General, Youth Justice
Subject **Update on the proposal from Mode Design and Australian Red Cross regarding the Second Chance Learning concept**
Requested by Attorney-General's office

RECOMMENDATION

1. That you **note** the following information regarding the Second Chance learning proposal provided by Mode Design and Australian Red Cross.

BACKGROUND SUMMARY

1. Mode Design and Australian Red Cross recently met with your office and tabled a proposal on the Second Chance Learning concept.

ISSUES

Overview

2. The proposed model is based on the United Kingdom Foyer accommodation model, which has also been adopted in some locations in Australia. The Australian foyer model has been reviewed and the proposal tabled by Mode Design and Australian Red Cross is in line with the results of the review (**Attachment 1**).
3. It includes a small number of beds (18), a long period of support post accommodation (up to two years) and centralised location of all relevant services. This is consistent with best practice in achieving outcomes for young people transitioning from detention.
4. By providing accommodation and non-accommodation services in the same location, the model would allow economies of scale to be achieved.
5. Young people accommodated under this model would be expected to provide 25% of their income towards rent. This is in line with public housing policy.

Benefits and the need for further analysis

6. As outlined below, further details are required to more accurately determine the cost benefit and cost effectiveness of the model. This includes more detail on:
 - the target group including age and risk level;
 - the interventions that will be provided onsite;
 - the transition process from this site to mainstream or public housing;
 - whether non-accommodation services will also be available to other young people in the youth justice system who are not accommodated onsite; and

- whether there is agreement from external stakeholders to provide additional support in the proposed learning and development component.

Infrastructure options and costs

7. The proposal would require the use of an existing government asset, which would need to be re-purposed for use with this program.
8. The search parameters for proposed sites were limited to properties with an area between 1 hectare to 2.5 hectares (including adjoining properties) within the local authorities where youth justice centres are located. Further parameters will need to be defined to narrow the search results.
9. The old Richlands Technical and Further Education (TAFE), site has been identified as an option for use through the Department of State Development, Infrastructure and Planning's Government Land Assets Management (GLAM) program.
10. GLAM has advised that this site is partly owned by the Department of Communities, Child Safety and Disability Services (DCCSDS) and that further enquiries regarding this site would need to occur with DCCSDS. A map of the Richlands TAFE site is attached (Attachment 2).
11. GLAM has further advised that there may be other alternative surplus sites which may be suitable for Youth Justice's use. A list of properties is attached for your consideration (Attachment 3).
12. Unless there was agreement between the Minister and the Honourable Tim Nicholls MP, Treasurer and Minister for Trade, the transfer and purchase of any property by Youth Justice would be subject to market property values.

EMPLOYMENT IMPACT

13. The proposed model will provide employment support and services to young offenders.

CONSULTATION WITH STAKEHOLDERS

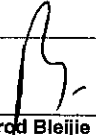
14. Not applicable.

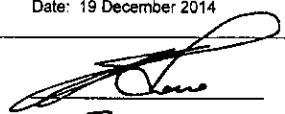
FINANCIAL IMPLICATIONS

15. The proposed model requests funding of a maximum \$2.52 million per annum based on a payment by outcomes framework.
16. A detailed analysis of the cost benefit and cost effectiveness can be undertaken once more details are determined on the target group and the interventions that will be provided.
17. The proposal provides a unit cost of \$140,000 per young person per year, based on the assumptions that the service is at capacity and achieving full outcomes. When compared with the 2014 Report on Government Services' (ROGS) figures for detention i.e. \$475,376 per young person per annum, there would be a potential saving of \$335,376 per young person per annum.
18. The unit costs provided above do not take into account any costs that would be required to purchase and re-purpose an existing government asset.

POTENTIAL MEDIA

19. Not applicable.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
 Jarrod Bleijie MP Attorney-General and Minister for Justice 12/1/15	Chief of Staff / /	Policy Adviser / /

Contact Officer: Name: Daina Femyhough Position: Principal Program Officer Phone: 3225 2592 Date: 17 December 2014	Approved by Executive Director: Name: Sean Harvey Position: Assistant Director-General Phone: 07 3225 2035 Date: 19 December 2014
Approved by: Name: Nicole Downing Position: Director, YJPPPP Phone: 07 3006 4127 Date: 18 December 2014	Endorsed: John Sosso Director-General  5/1/2015

- Election Commitment
 CBRC / Cabinet related
 ECM related

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR APPROVAL

Date 8 August 2014
To **Attorney-General and Minister for Justice**
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Logan Learning Initiative
Requested by Friday, 15 August 2014

RECOMMENDATIONS

That you:

1. **note** the Logan Learning Initiative (LLI) evaluation report (**Attachment 1**) that outlines each offeror and the evaluation team's assessment that Kokoda be approved as the successful offeror;
2. **approve** Kokoda Youth Foundation (Kokoda) as the provider for the LLI and for the Department of Justice and Attorney-General (DJAG) to engage them as the contractor;
3. **approve**, sign and send the letter (**Attachment 2**) to the successful offeror; and
4. **note** that the Assistant Director-General, Youth Justice, will sign and send the letters to the unsuccessful offerors (**Attachment 3**).

BACKGROUND SUMMARY

1. The LLI program will work with young people who are disengaged from education, involved in the youth justice system and at high risk of further engaging in criminal activities to:
 - increase engagement with education or employment;
 - challenge the attitudes and behaviours that contribute to offending;
 - promote responsible and considerate decision-making;
 - enhance health and well-being;
 - address family and individual issues; and
 - connect young people and families with appropriate services that address their unique needs.
2. The Department of Health (DoH) has provided Youth Justice (YJ) \$50,000 as their contribution to the trial program. YJ will also contribute \$50,000, and Department of Education, Training and Employment (DETE) will provide an in-kind contribution by way of teaching staff.
3. On 30 June 2014, you approved the Logan Learning Initiative Funding Information Paper and commencement of a targeted Expression of Interest (EOI) process (**Attachment 4**).

4. On 4 July 2014, the EOI process was announced via email to eight targeted service providers. Of these providers, five submissions were received for consideration and on 5 August 2014, were reviewed by the evaluation team.
5. Three applicants did not apply, one of which, Lifestyle Solutions, stated that the funding was inadequate to implement the program.
6. The LLI program relies heavily on the provision of in-kind support and effective partnering with multiple agencies.
7. Under the *Community Services Act 2007* you are the delegate to approve this funding.

ISSUES

8. The evaluation team comprised of senior representatives from YJ, DETE and DoH. Each evaluation team member was selected based on their extensive and local area experience in the provision of front line services to vulnerable young people.
9. The applications were scored against four criterion, two criterion focussed on the service provider's previous experience and its ability to deliver the program. This accounted for 70% of the total score.
10. Of the five submissions received and considered by the evaluation team, the highest ranked submission was Kokoda which scored 397.61 points out of a possible 500.
11. The evaluation team noted that Kokoda's submission:
 - demonstrated current expertise and experience in working with the proposed cohort;
 - articulated to a high level how they would deliver the program and ensure it's structure is appropriate to address the cohort's criminogenic needs;
 - identified potential program risks and detailed appropriate mitigation strategies;
 - evidenced strong links with other service providers and incorporation of high level case management models;
 - identified pre and post outcome measures to indicate change amongst cohort; and
 - provided a budget which clearly articulated the cost to deliver the key elements of the program and where in-kind support and existing programmes would be incorporated to provide a comprehensive intervention.

sch.4/3/2

13. The evaluation team recommends that Kokoda be approved as the successful offeror and engaged as the contractor for the LLI for 12 months.
14. Subject to your endorsement of this offeror, it is proposed that negotiations with this service provider be progressed as a matter of urgency to enable the program to identify and assess suitable young people for the commencement of the program in the first week of October 2014.



EMPLOYMENT IMPACT

15. Not applicable.

CONSULTATION WITH STAKEHOLDERS

16. Consultation has occurred with Mr Scott James, DoH; and Ms Sharon Donald, DETE.

FINANCIAL IMPLICATIONS

17. The LLI is a 12 month trial with no recurrent funds available. YJ will contribute \$50,000 to the trial program. These funds will be reallocated from within existing budgets. DoH will also provide a \$50,000 contribution which will be managed by DJAG.

POTENTIAL MEDIA

18. This initiative is a positive program for the Logan area to respond and address the needs of local recidivist offenders.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
Jarrod Bleijie MP Attorney-General and Minister for Justice / /	Chief of Staff and Principal Adviser / /	Policy Adviser / /

Contact Officer: Name: Luke Thompson Position: Senior Program Officer, YJPP Phone: 3225 2741 Date: 7 August 2014	Approved by Assistant Director- General: Name: Sean Harvey Position: Assistant Director-General Youth Justice Phone: 3225 2035 Date: 8 August 2014
Approved by: Name: Nicole Downing Position: Director, YJPPPP Phone: 3006 4127 Date: : 7 August 2014	Endorsed: John Sosso Director-General / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

Evaluation Report

For the provision of the
Logan Learning Initiative



1. Purpose

This Evaluation Report has been prepared to document the evaluation process that was undertaken to assess Offers received in response to an Expression of Interest (EOI) for the provision of Logan Learning Initiative (LLI).

2. Background

The Queensland Government has committed to breaking the cycle of crime as part of its Safer Streets Crime Action Plan. In response to community and sector feedback the government is developing a Blueprint for the Future of Youth Justice (the Blueprint) which will transform and renew the youth justice system into one that leads the nation, is supported by the community and holds young offenders accountable.

The Blueprint will build on existing work and will incorporate strategies for reform across the following focus areas:

- Effective sentencing options including increased options to manage repeat and high-risk offenders and compliance with court orders
- Early intervention and diversion
- Responses to causes of crime
- Management of demand for youth justice services
- Improvement of youth detention services and
- Effective non-government investment.

LLI program aligns with this Government's commitment to an effective investment in non-government services, which will provide an early intervention and diversionary strategy. The LLI program has utilised the one government approach to formulate the program through the cross government collaboration of Department of Justice and Attorney-General (DJAG), Queensland Health (QH) and the Department of Education, Training and Employment (DETE). DJAG and QH are providing \$100,000 in joint funding and DETE is providing education to the participants, as well as educational facilities to deliver the group based personal and interpersonal skill building activities during the community learning and support component.

3. Call of Offers

On 4 July 2014, DJAG invited organisations, through a targeted Expression of Interest (EOI) process, to submit applications to deliver the LLI to young people aged 14 – 16 years, who are at high risk of engaging in criminal activities and are disengaged from education.

The EOI targeted 8 service providers, who were provided the funding submission and funding information papers. These targeted service providers were:

- Kokoda Youth Foundation (Kokoda);
- Queensland Police-Citizens Youth Welfare Association (PCYC);
- Titans 4 Tomorrow (T4T);
- Scripture Union;
- Lifestyle Solutions;
- Boystown (BT);
- Benevolent Society; and
- Youth Flourish Outdoors (Graham Pringle).

The EOI closed at 4pm on Monday, 4 August 2014.

4. Approvals

Approval to invite offers was obtained from the Attorney-General and Minister for Justice, through a Brief for Decision dated 30 June 2014. As joint funding and decision partners in the procurement process, the recommendation of the Evaluation Team has first been approved by senior executives from QH and DETE who have briefed their respective Ministers. The final recommendation will be progressed to the Attorney-General and Minister for Justice for his consideration and decision.

5. Responses

Offers were received through email to cadqy@mail@justice.qld.gov.au as required under the EOI and in accordance with the approved Evaluation Plan from the following organisations:

- Kokoda;
- PCYC;
- T4T;
- BT; and
- Youth Flourish Outdoors (Graham Pringle).

6. Evaluation

6.1. Evaluation Plan

The Evaluation Plan for this EOI was developed and approved by the Chair of the Evaluation Team prior to the review of submissions on 6 August 2014.

6.2. Evaluation Team

The Evaluation Team (Team) are:

Name	Responsibilities
Mr Terry Flanagan, Regional Director, Youth Justice Services, South Queensland Region, DJAG	<ul style="list-style-type: none">• Chair• Evaluation Scorer
Ms Jo Calvert, Principal Advisor Education Services, South East Region, DETE	<ul style="list-style-type: none">• Evaluation Scorer
Mr Raymond Ho, Clinical Services Deputy Director, Child & Youth Academic Clinical Unit, Metro South Health	<ul style="list-style-type: none">• Evaluation Scorer

The Team was supported by:

- Mr Luke Thompson, DJAG Project Manager; and
- Ms Sharyn Sims, Scribe from DJAG who recorded the deliberations of the Team.

6.3. Weightings

The following Assessment Criteria and weightings, as published in the EOI, were used in the evaluation process to assess the offers received. The weightings did not change during the evaluation process and were applied strictly in accordance with the approved Evaluation Plan.

Selection Criterion 1 (weighting: 40%)
Ability to develop and deliver a program consistent with the LLI program objectives outlined in the Funding Information Paper. Supporting evidence should demonstrate how the provider will: <ul style="list-style-type: none">• articulate the intended program model and the outcomes to be achieved (this should be

<p>Selection Criterion 1 (weighting: 40%)</p> <p>developed in accordance with the program specifications outlined in Section 4 – Program Model, Service Delivery and Specifications) with an understanding of the needs/issues of young people being referred to the program</p> <ul style="list-style-type: none"> • outline the proposed schedule, including intensity, of each program component, such as number of days for each camp, amount of group sessions to be delivered and planned frequency of contact for case management and mentoring • assess the criminogenic needs of participants and use this information to underpin case management and referral to therapeutic services • deliver the LLI program in a manner that encourages family participation • deliver the LLI program in a manner that is developmentally appropriate • deliver the LLI program with cultural competence.
<p>Selection Criterion 2 (weighting: 30%)</p> <p>Demonstrated ability to work with other services to coordinate, plan and address young persons' needs</p> <p>Supporting evidence should demonstrate:</p> <ul style="list-style-type: none"> • previous experience in working with this cohort of young people and capacity to deliver this program • experience in providing successful services to Aboriginal young people and Torres Strait Islander young people, their families and communities • examples of coordinated initiatives/projects undertaken with other service providers and indication of how the outcomes from those activities have benefited clients • existing relationships with other agencies including Youth Justice Services, police, education, health, child safety and other service providers and indication of how those relationships have benefited clients • understanding of, and experience in, developing and implementing evaluation measures • how the proposed delivery of the LLI program evidences consultation and partnership with other service providers <p>experience in the use of referral processes and mechanisms to ensure effective case management coordination and client confidentiality.</p>
<p>Selection Criterion 3 (weighting: 20%)</p> <p>Ability to deliver the LLI program cost-effectively in a manner that ensures program integrity and manages risk</p> <p>Supporting evidence should demonstrate how the provider will:</p> <ul style="list-style-type: none"> • cost and staff the implementation of the LLI program in accordance with program specifications outlined in Section 4 – Program Model, Service Delivery and Specifications • identify and mitigate the risks associated with the delivery of LLI program to ensure a safe environment for young people, their family members and staff <p>ensure LLI program integrity is maintained.</p>
<p>Selection Criterion 4 (weighting: 10%)</p> <p>Ability to collect information to support the monitoring of program delivery (as Indicated in section 7).</p> <p>Supporting evidence should:</p> <ul style="list-style-type: none"> • propose a range of output and outcome measures to monitor the program <p>outline how these measures will be collected by the service provider.</p>

6.4. Evaluation Process

6.4.1. Evaluation of written responses to EOI

- Offers have been checked for conformance with all EOI requirements e.g. the conditions of offer and the proposed conditions of contract.
- Each team member individually evaluated the offers against the predetermined evaluation criteria.
- Each team member relied on the information stated in the offers received to arrive at the assessment of each offer.
- The Team agreed on the scoring for each offer as nominated in the Evaluation Plan.
- The final score for each offer was determined by consensus by the team members.

6.4.2. Scoring Standard and Weightings

In accordance with the approved Evaluation Plan the following Rating Scale of 0 to 5 was used to assess the Offers.

Raw Score	Description
0	Does not meet any part of the requirement or not enough information to evaluate (e.g. no knowledge or ability to deliver the camp phase for at risk young people).
1	Meets the requirement in only a minor way (e.g. can articulate some of the key factors in delivering a camp to at risk young people but no direct experience).
2	Meets most of the requirements but there are some gaps (e.g. has demonstrated ability to deliver camps to at risk young people but has not articulated key risks associated with delivery. Costing does not reflect the risks being mitigated).
3	Meets requirements (e.g. has demonstrated ability to deliver camps to at risk young people with cultural competence. Response also articulates clear risk management strategies and associated costs which demonstrate a high level understanding about behaviours associated with the target group).
4	Exceeds requirements and offers some value adds (e.g. has demonstrated ability to deliver camps to high risk young people as above and can describe how the camp integrates with other program components).
5	Greatly exceeds requirements and offers significant value adds (e.g. has demonstrated ability to deliver camps to high risk young people in an innovative way that not only manages risks to young people, staff and community but evidences how the camp will significantly benefit the client group leading into the community and support component).

6.4.3. Treatment of Non-Conforming Offers

The Mandatory Requirements of the offer document were listed as follows:-

- Public Liability Insurance of \$20million
- Incorporated or auspice by incorporated organisation
- Provided submission before closing date and time
- All selection criteria responded to

The five (5) offers received conformed with the mandatory requirements and fully complied with the Conditions of Offer.

6.4.4. Evaluation Scoring

The written offers from the five conforming Offerors formed the basis of assessment against the assessment criteria as per section 6.3 above. On 5 August 2014, the Team convened for a moderation meeting at the State Law Building, Level 25, 50 Ann Street, Brisbane QLD 4001 and teleconference on 6 August 2014.

The completed moderated evaluation scores for each assessor, the moderated consensus score and rankings are summarised in the following table:

Offeror	TF	JC	RH	Total Evaluation Score	Ranking
Kokoda	404.52	407.85	380.47	397.61	1 st
Boystown	sch.4/3/2 business				
PCYC					
T4T					
Youth Flourish Outdoors					

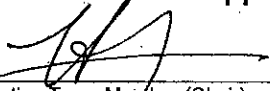
A summary of the strengths, weaknesses and risks of each of the five conforming Offerors to support the moderated scores are in the **attached** appendices.


7. Recommendation

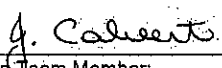
Kokoda Youth Foundation (Kokoda), in comparison to all of the other applicants; Boys Town, PCYC, Youth Flourish Outdoors and Titans 4 Tomorrow, met and exceeded all four criterion. As such the evaluation team unanimously agreed for Kokoda to be the best overall service to run the Logan Learning Initiative. It is unanimously recommended that Kokoda:


1. be **approved** as the Preferred Offeror to enter into negotiations with; and
2. subject to successful contract negotiations **be engaged** as the provider for the Logan Learning Initiative.

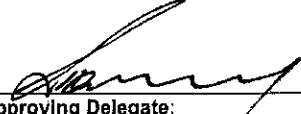
Endorsement and Approval of Evaluation Report


Date 7/8/2014
Evaluation Team Member (Chair):
Terry Flanagan, Regional Director, Youth Justice, Southern Queensland Region


Date 07/08/2014
Evaluation Team Member:
Raymond Ho, Deputy Director, Child & Youth Academic Clinical Unit,
Metro South Addiction and Mental Health, Metro South Health


Date 7/8/2014
Evaluation Team Member:
Name, Position
Jo Calvert, Principal Advisor: Education Services,
South East Region.


Date 7/8/2014
Project Manager:
Name, Position Luke Thompson, Senior Programs Officer, Youth Justice


Date 7/8/14
Approving Delegate:
Sean Harvey, Assistant Director-General, Youth Justice



3. KODODA YOUTH FOUNDATION

Score: 397.61

Overview and description

Kokoda Youth Foundation (Kokoda) provided an excellent articulation of program and scheduling structure, consideration of risk and outcomes. Kododa demonstrated experience in working with the proposed cohort, provided strong links with other service providers and incorporation of case management models. Kododa also identified pre and post measures, continual improvement and feedback loops and maintenance of current relationships with NGO's, government and community. Costings were clear and linked to existing programs. Risk strategies were clearly articulated through critical incident frameworks, policies and staff supervision and mentoring. Outcomes and processes and case planning sessions were clearly demonstrated.

The panel found some incongruence in that the program scheduling was not easily read and specific timeframes were not provided. In the context of broader program requirements, Kokoda provided limited evidence of cognitive behavioural therapies and did not articulate approach to providing developmentally appropriate program. The panel found that cultural diversity was not a focussed target and that Kokoda demonstrated narrow experience in working with a wide range of cohorts.

Strengths

- Criterion 1: Excellent articulation of program structure; articulated the risks and positive outcomes; program scheduling was well articulated; addressed internal and external criminogenic motivators; articulation of theories; looks for buy-in from families from first contact; provides family therapy referrals and discussions; provides experiential program that is developmentally appropriate to suit cohort; lists cultural competence evidence linked to experience.
- Criterion 2: Demonstrated experience and consideration of risk; well-articulated use of brokerage; some experience demonstrated in working with ATSI cohort by linking with mentoring; coordinated initiatives/projects demonstrated through provision of case study; case management plan and strong links with other service providers demonstrated and incorporated in case management model; concrete links to other agencies and member of 'complex needs' panel; developing and implementing evaluation measures referred to in policy and planning and pre and post measures identified; continual improvement and feedback loop articulated in QA and youth outcome models; maintains current relationships and involvement with NGO's, non-NGO's and community – has 'street cred'; referral process outlined and case management coordination articulated.
- Criterion 3: Cost breakdowns are clear and linked to existing programs; clear risk management strategies; critical incident framework articulated; policies listed; well established governance structure articulated; Human Services framework – supervision for staff and mentors feedback loop identified.
- Criterion 4: Demonstrated outcomes and processes (qualitative and quantitative); feedback channels and case planning sessions identified.

Weaknesses

- Criterion 1: Program scheduling was not easily read and only provided a general timeframe. Response to cultural diversity was not fully articulated. Evidenced developmental program in criterion 2, could have been further articulated.
- Criterion 2: Limited demonstrated experience in working with pacific island clients and families.
- Criterion 3: Nil identified
- Criterion 4: Nil identified

Risks

Nil identified.



In reply, please quote: 550488/1, 2621538

Mr Doug Henderson
Kokoda Youth Foundation
PO Box 481
SOUTHPORT BC QLD 4215

Dear Mr Henderson

I am writing in relation to your response to the Logan Learning Initiative (LLI) expression of interest (EOI) issued by the Department of Justice and Attorney-General (DJAG).

I am pleased to advise that after careful and detailed evaluation of your submission by the evaluation team, your submission has been successful in achieving preferred provider status to finalise a contract with DJAG for the provision of LLI.

In due course, you will be contacted to commence the finalisation of the contractual arrangements. In the meantime, you are reminded not to make any public statements or announcements regarding this process or your Preferred Provider status without prior agreement of DJAG.

Please address any enquires relating to this EOI to Mr Luke Thompson, Senior Programs Officer, Youth Justice, DJAG, on (07) 3225 2741.

Thank you again for your interest in delivering the LLI and congratulations on being the successful tenderer.

Yours sincerely

JARROD BLEIJIE MP
Attorney-General and Minister for Justice

Prepared by:	Luke Thompson
Telephone Number:	3225 2741
Submitted through:	Sean Harvey, Assistant Director-General, Youth Justice
Date:	7 August 2014



11 August 2014

Mr Ian Frame
Detective Senior Sergeant
Queensland Police-Citizens Youth Welfare Association
PO Box 3445
TINGALPA QLD 4173

Dear Mr Frame

I refer to Queensland Police-Citizens Youth Welfare Association's application for funding under the Logan Learning Initiative, which closed on 4 August 2014.

I wish to thank you for the time and effort invested in submitting your application. However, I regret to advise that, following a rigorous selection process, your application was not successful.

The selection process included an evaluation of tender submissions by a selection panel comprised of senior representation from Queensland Health, Department of Education, Training and Employment and Youth Justice. Submissions were assessed against the eligibility and selection criteria set out in the funding information paper.

Overall, the quality of application received was extremely high and unfortunately, only one service provider was able to be funded.

Should you require further information in relation to your application, please contact Mr Luke Thompson Senior Programs Officer, Youth Justice, Department of Justice and Attorney-General on 3225 2741.

Thank you again for your interest in delivering the Logan Learning Initiative.

Yours sincerely

Sean Harvey
Assistant Director-General, Youth Justice



11 August 2014

Ms Chris Halliwell
Chief Operating Officer
Titans 4 Tomorrow Ltd
2 Promethean Way
ROBINA QLD 4226

Dear Ms Halliwell

I refer to Titans 4 Tomorrow's application for funding under the Logan Learning Initiative, which closed on 4 August 2014.

I wish to thank you for the time and effort invested in submitting your application. However, I regret to advise that, following a rigorous selection process, your application was not successful.

The selection process included an evaluation of tender submissions by a selection panel comprised of senior representation from Queensland Health, Department of Education, Training and Employment and Youth Justice. Submissions were assessed against the eligibility and selection criteria set out in the funding information paper.

Overall, the quality of application received was extremely high and unfortunately, only one service provider was able to be funded.

Should you require further information in relation to your application, please contact Mr Luke Thompson Senior Programs Officer, Youth Justice, Department of Justice and Attorney-General on 3225 2741.

Thank you again for your interest in delivering the Logan Learning Initiative.

Yours sincerely

Sean Harvey
Assistant Director-General, Youth Justice



11 August 2014

Ms Sarai Tuuga
Program Manager
BoysTown
GPO Box 2469
BRISBANE QLD 4001

Dear Ms Tuuga

I refer to BoysTown's application for funding under the Logan Learning Initiative, which closed on 4 August 2014.

I wish to thank you for the time and effort invested in submitting your application. However, I regret to advise that, following a rigorous selection process, your application was not successful.

The selection process included an evaluation of tender submissions by a selection panel comprised of senior representation from Queensland Health, Department of Education, Training and Employment and Youth Justice. Submissions were assessed against the eligibility and selection criteria set out in the funding information paper.

Overall, the quality of application received was extremely high and unfortunately, only one service provider was able to be funded.

Should you require further information in relation to your application, please contact Mr Luke Thompson Senior Programs Officer, Youth Justice, Department of Justice and Attorney-General on 3225 2741.

Thank you again for your interest in delivering the Logan Learning Initiative.

Yours sincerely

Sean Harvey
Assistant Director-General, Youth Justice

11 August 2014

Mr Graham Pringle
Director, Programs
Youth Flourish Outdoors
PO Box 3011
NEWMARKET QLD 4051

Dear Mr Pringle

I refer to Youth Flourish Outdoor's application for funding under the Logan Learning Initiative, which closed on 4 August 2014.

I wish to thank you for the time and effort invested in submitting your application. However, I regret to advise that, following a rigorous selection process, your application was not successful.

The selection process included an evaluation of tender submissions by a selection panel comprised of senior representation from Queensland Health, Department of Education, Training and Employment and Youth Justice. Submissions were assessed against the eligibility and selection criteria set out in the funding information paper.

Overall, the quality of application received was extremely high and unfortunately, only one service provider was able to be funded.

Should you require further information in relation to your application, please contact Mr Luke Thompson Senior Programs Officer, Youth Justice, Department of Justice and Attorney-General on 3225 2741.

Thank you again for your interest in delivering the Logan Learning Initiative.

Yours sincerely

Sean Harvey
Assistant Director-General, Youth Justice

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING



Date 20 August 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Positive Outcomes for Young People
Requested by Internally generated

RECOMMENDATION

That you **note** the contents of this brief.

BACKGROUND SUMMARY

1. On 31 July 2015, 18 young people successfully completed a project in conjunction with Townsville Youth Justice Services (TYJS), the Townsville City Council (TCC) and a local street artist which has been applauded by the Townsville community.
2. The Townsville Bowls Club (TBC) project was funded through the Local Government GraffitiStop Initiative. This project was the eighth project that TYJS has completed in partnership with TCC since June 2013. From this initiative, TCC have advised that there has been a reduction in graffiti within their council boundaries of 27%. Other stakeholders during this time have included the Department of Transport and Main Roads, Queensland Police Service, the Australian Defence Force, the Youth Network and local sporting organisations.
3. The TBC project commenced on 2 July 2015 and was completed on 31 July 2015. The young people involved completed 229 hours of community service order hours and 12 hours of graffiti removal order hours. Tasks included sanding, scraping, water blasting, mural design, painting, carpentry, garden maintenance and the construction of irrigation systems. Throughout the project, members of the public took photos of the artwork and discussed the artwork with the young people and the street artist. To show their appreciation of the work that the young people were doing, the volunteers at TBC provided morning tea and lunch for the young people during the day and the young people were acknowledged for their respect and courtesy.
4. The TBC was built in 1914 and has a significant part in the history of Townsville. The project enhances the city precinct and gives new life to TBC. All young people that attended were positive in their attitude and participation and had stated that they were happy to see the results of their efforts. Some young people asked to continue attending the project after they had completed their order in a voluntary capacity to maintain the gardens.
5. A ceremony occurred on 13 August 2015 at TBC to acknowledge the efforts of all the young people involved. A photo of the artwork completed is at **Attachment 1**.

ISSUES

6. Not applicable.

EMPLOYMENT IMPACT



7. Not applicable.

CONSULTATION WITH STAKEHOLDERS

8. TYJS and TCC in conjunction with a local street artist, collaborated with TBC to identify the possibility of young people on Community Service Orders to complete a mural and landscape works to beautify the area. This initiative was welcomed by TBC members as a positive step in the way forward for these young people.

FINANCIAL IMPLICATIONS

9. Not applicable.

POTENTIAL MEDIA

10. Combined positive media opportunities are currently being discussed between Youth Justice and TCC.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

ECM related

Contact Officer: Name: David Olsen Position: Manager Townsville YJSC Phone: 4799 9200 Date: 17/8/2015	Approved by Executive Director: Name: David Goodinson Position: Regional Director Phone: 4048 9859 Date: 17/8/2015
Approved by: Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 19/08/2015	Endorsed: David Mackie Director-General _____ / /
<input type="checkbox"/> Election Commitment	

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING



Date 24 August 2015
To Attorney-General and Minister for Justice
From Assistant Director-General, Youth Justice
Subject Cleveland Youth Detention Centre self-harm incidents
Requested by Attorney-General's office

RECOMMENDATION

That you **note** recent media interest relating to self-harm incidents at Cleveland Youth Detention Centre (CYDC).

BACKGROUND SUMMARY

1. The creation of the Youth Detention Inspectorate is enshrined in section 263(4) of the *Youth Justice Act 1992*. The Youth Detention Inspectorate conducts quarterly inspections of each youth detention centre and reports directly to the Director-General (via the Executive Director of the Ethical Standards Unit to ensure functional independence).
2. The Youth Detention Inspectorate's CYDC March 2015 quarter report highlighted 30 incidents of attempted self-harm or suicide that occurred at CYDC during 2014. The 30 incidents related to 19 distinct young people. In half of these incidents, the young person made a clear statement to self-harm or made a clear attempt on their own life. No serious injuries resulted.
3. The reasons given by the 19 distinct young people involved varied and included personal family issues, length of time to serve in detention, loss of privileges due to their behaviour and clashes with other young people.
4. An executive summary of the Youth Detention Inspectorate's reports is routinely placed on the department's website. The media have published stories on the self-harm component of the CYDC March 2015 report, with *ABC News* reporting Ms Debbie Kilroy from *Sisters Inside* calling for an independent review of CYDC.

ISSUES

5. The Australian Government publication *Mental Health of Children and Adolescents: Report on the Second Australian Child and Adolescent Survey of Mental Health and Wellbeing 2015* found that 11% of children aged 12 to 17 years in the general community had self-harmed and 23% of females aged 16 to 17 years have self-harmed.
6. Youth detention centres are highly complex service delivery environments where young people with multifaceted risk factors require intense supervision.
7. Increasing numbers of young people remanded and sentenced to youth detention are now presenting with complex profiles including significant and multiple mental health issues, intellectual disabilities and other cognitive impairments from drug and alcohol abuse.

8. 75% of risk assessed children within the youth justice system present with mental health and behavioural problems.
9. Data published in the Report on Government Services (ROGS) for 2013-14 showed that there were three incidents of self-harm and attempted suicide in Queensland youth detention custody that required hospitalisation. Compared to other jurisdictions, Queensland's rate was the third highest (rates are calculated on incidents per 10,000 custody nights):
 - Nil incidents in South Australia, Tasmania and the Australian Capital Territory;
 - 0.4 in Victoria;
 - 0.5 in Queensland;
 - 0.9 in New South Wales;
 - 1.2 in the Northern Territory; and
 - Western Australia did not provide data.
10. Youth Justice is committed to providing a safe environment for young people in detention that supports their rehabilitative and therapeutic needs and promotes their wellbeing. Young people identified at risk of suicide and self-harm are managed by a specialist team of mental health professionals, supported by 24/7 onsite medical services. Comprehensive procedures, supervision protocols and mandatory annual training ensure a rapid staff response to any incidents to prevent injury and harm.
11. An incident in detention does not necessarily mean injury or harm to a young person. In the context of self-harm or attempted suicide, it often means that staff have identified a young person at elevated risk and have intervened to prevent harm. For instance, in four of the 30 incidents where a young person tied their shirt around their neck they later responded that they were joking or took the shirt off themselves. However, these are still recorded as 'minor self-inflicted injury or self-harm threat' and will show up as such in the record of incidents.
12. Incident data should also be interpreted in the context of the total number of young people admitted to youth detention over the year. For example, in 2014-15 there were almost 1,900 admissions to youth detention in Queensland.
13. The department is developing a practice framework that recognises the high level of trauma young offenders have often experienced to better enable staff to manage the triggers of risk-causing behaviour. Training for youth detention staff based on positive behavior support principles is also being developed in partnership with Queensland Health.
14. Ongoing monitoring and analysis of incidents by detention centres will guide refinement of practice and management strategies in order to maintain and further reduce the incidents of self-harm and attempted suicide.

EMPLOYMENT IMPACT

15. Not applicable.

CONSULTATION WITH STAKEHOLDERS

16. Not applicable.

FINANCIAL IMPLICATIONS

17. Not applicable.

POTENTIAL MEDIA

18. This matter has already appeared in media, including *ABC news* and the *Townsville Bulletin*. It is possible that it will attract further attention, particularly in regard to Ms Debbie Kilroy's call for an independent review.

NOTED or APPROVED / NOT APPROVED		
Attorney-General and Minister for Justice		
Minister for Training and Skills		
Comments		
Yvette D'Ath MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Adviser / /

Contact Officer:	Name: David Herbert Position: Director, Practice, Program and Design Phone: 3033 0891 Date: 04 August 2015	Approved by Executive Director:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 18 August 2015
Approved by:	Name: David Herbert Position: Director, Practice, Program and Design Phone: 3033.0891 Date: 04 August 2015	Endorsed: David Mackie Director-General	 / /

 Election Commitment CBRC / Cabinet related ECM related

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING



Date 3 July 2014
To **Attorney-General and Minister for Justice**
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Progress Report Implementation of Open Courts and Publication of Identifying Information

RECOMMENDATION

That you **note** progress in the implementation of the opening of the Childrens Court for repeat young offenders and the publication of identifying details of repeat offenders.

BACKGROUND SUMMARY

1. To deliver on the Government's commitment to reform the youth justice system, amendments were made to the *Youth Justice Act 1992*. These amendments commenced on 28 March 2014, and include key initiatives that repeat offenders appearing before the Childrens Court will appear in open court and that they can be identified in the media.

ISSUES

2. **Attachment 1** is a breakdown and below a summary of how the new legislation is being implemented across the State.

Opening of Childrens Court

3. Between 26 May 2014 and 15 June 2014 there were 913 appearances for repeat young offenders in the Childrens Court (figure 1).
4. A total of 731 appearances (80%) were held in open court with 182 (20%) held in a closed court (figure 1).
5. Courts in Far North and North Queensland were open for 89% of appearances and Central Queensland courts were open for 86% of appearances (figure 4).
6. Courts in the Brisbane, North and Gold Coast regions were open for 66% of appearances while the Southern regions were open for 78% of appearances (figure 4).
7. An examination of key major courts in Queensland reveals that courts are open in the majority of appearances for the majority of the time in all locations except Caboolture, Holland Park and Southport. However, the number of appearances in these locations is low and may reflect the nature of the specific matters before the court (figure 8).
8. Generally, applications to close the court are being initiated by the defence with 69 out of 100 applications being initiated by defence representatives. Judicial officers initiated the closing of the court on 26 out of 100 occasions with Magistrate Wilkenson in Maroochydore (14 occasions) and Magistrate Stroffield at Holland Park (10 occasions) the key initiators (figure 5).



Publication of Identifying Information

9. As shown in figure 2, between 26 May 2014 and 15 June 2014, there were 973 appearances for repeat offenders across all courts where a Publication Prohibition Order (PPO) can be made. Please note this includes higher courts unlike the counts for court closures above.
10. Of the 973 appearances where a PPO was available to the court, the order was only in force for 265 appearances (27%) leaving the media free to report identifying information in relation to 708 appearances (73%) (figure 2).
11. Courts in the Central Queensland region were least likely to have a PPO in place for appearance during the period with only 19% of appearances subject to a PPO. In contrast 38% of appearances in the Brisbane and North Coast Region were subject to a PPO (figure 6).
12. Of 131 applications for a PPO, 115 were made by defence representatives with a further 13 initiated from the Bench (figure 7).
13. An examination of key major courts in Queensland reveals that the media is free to report on the majority of appearances in the majority of courts; except in Caboolture, Holland Park and Southport. However the number of appearances in these locations is low and may reflect the nature of the specific matters before the court (figure 9).

EMPLOYMENT IMPACT

14. Not applicable

CONSULTATION WITH STAKEHOLDERS

15. Not applicable

FINANCIAL IMPLICATIONS

16. Not applicable

POTENTIAL MEDIA

17. Not applicable

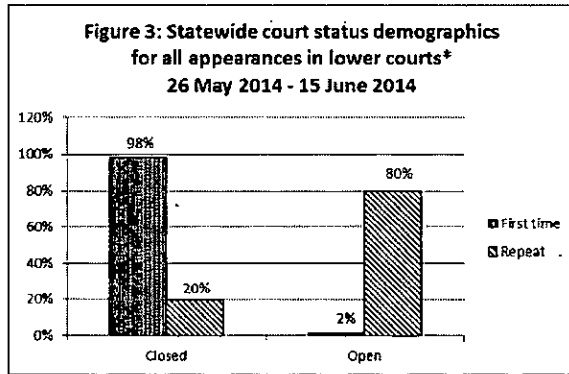
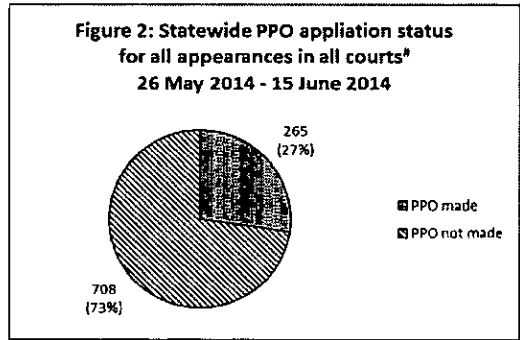
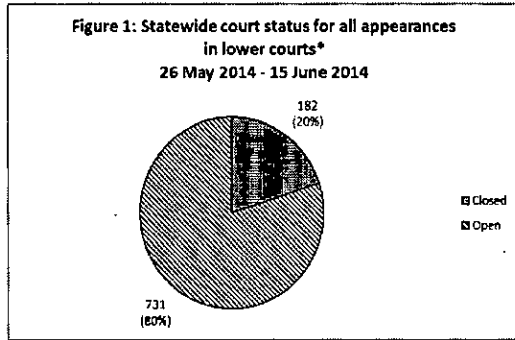


NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
Jarrold Bleijie MP Attorney-General and Minister for Justice / /	Chief of Staff and Principal Adviser / /	Policy Adviser / /

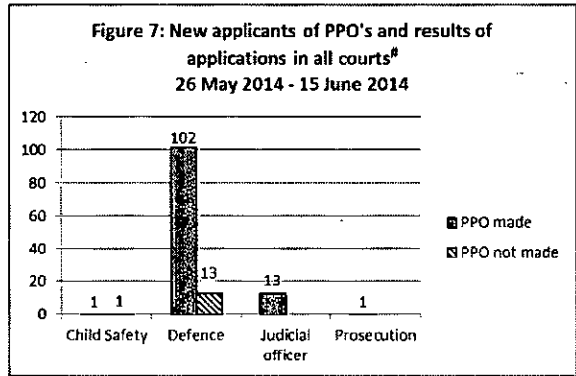
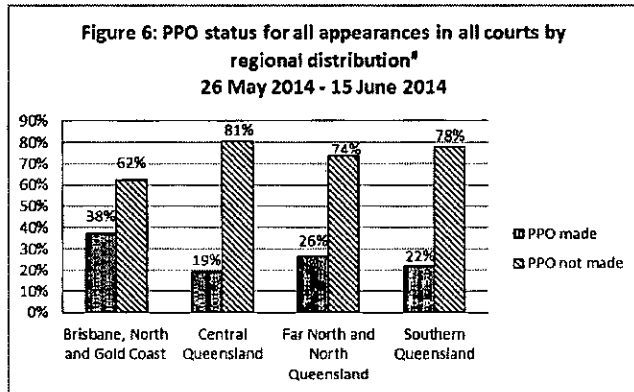
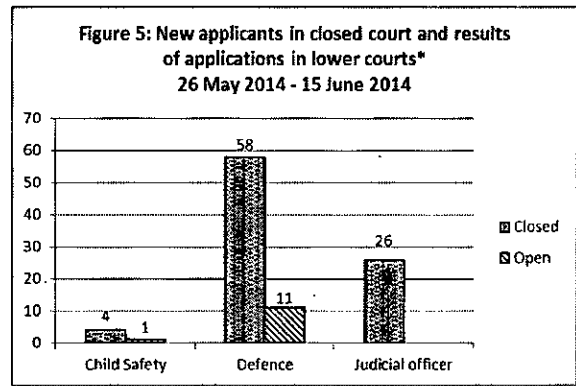
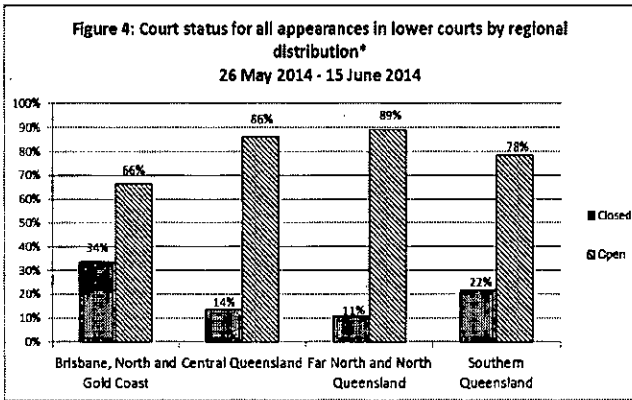
Contact Officer:	Name: Damian Azzopardi Position: Manager Phone: 3006 8127 Date: 25 June 2014	Approved by Executive Director:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2350 Date: 2 July 2014
Approved by:	Name: Nicole Downing Position: Director Phone: 3006 4127 Date: 25 June 2014	Endorsed: John Sosso Director-General	_____ / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

**Breakdown of Court Closure Status and Publication Prohibition Order (PPO) Applications
26 May 2014 to 15 June 2014**



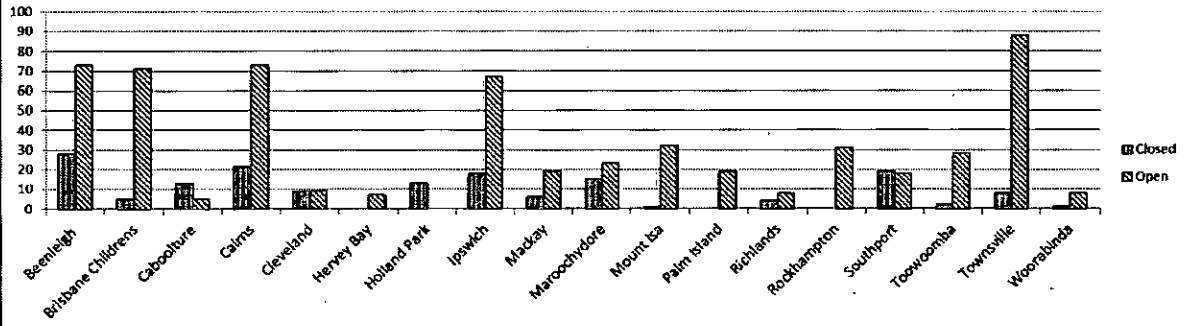
* Data is a distinct count of repeat offenders in lower childrens courts.
Data is a distinct count of repeat offenders in all childrens court jurisdictions.



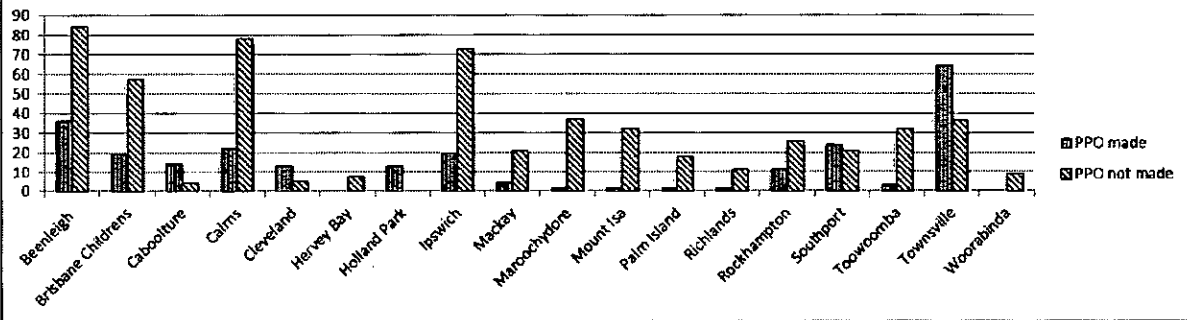
* Data is a distinct count of repeat offenders in childrens courts.

Data is a distinct count of repeat offenders in all childrens court jurisdictions.

**Figure 8: Court status for all appearances in lower courts by court location*
26 May 2014 to 15 June 2014**



**Figure 9: PPO status for all appearances in all courts by court location#
26 May 2014 - 15 June 2014**



* Data is a distinct count of repeat offenders in lower childrens courts.

Data is a distinct count of repeat offenders in all childrens court jurisdictions.

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL
BRIEF FOR NOTING
URGENT

Date 3 July 2014
To **Attorney-General and Minister for Justice**
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Expansion of the area for the mandatory boot camp (vehicle offences) order to include the Cairns region
Requested by Attorney-General's office

RECOMMENDATION

That you **note** the following information regarding the possible inclusion of the Cairns region for the boot camp (vehicle offences) order (the BCVO order).

BACKGROUND SUMMARY

1. Your office has requested advice regarding the steps involved and the implications of expanding the area to which the mandatory BCVO order applies to include the Cairns region.
2. The mandatory BCVO order was introduced on 28 March 2014 through an amendment to the *Youth Justice Act 1992* (YJ Act). Under the new section 206A, an eligible young person who ordinarily resides in a prescribed area must, if found guilty of committing a third unlawful use of a vehicle offence under section 408A of the *Criminal Code Act 1899* within a 12 month period, be ordered to participate in a boot camp program as part of the sentence imposed.
3. New part 3AA was inserted into the Youth Justice Regulation 2003 (YJ Regulation) on 4 April 2014, to prescribe the Townsville City Council area as the area in which a vehicle offender must ordinarily reside for the purposes of the BCVO order.
4. The new mandatory order is one of two orders under which a young offender may be required to participate in a boot camp program. In addition to a court in Townsville being empowered to make a BCVO order, a court in the Townsville or Cairns region which sentences a child to detention may immediately suspend this order and instead make a boot camp order requiring the child to participate in a boot camp program.
5. The boot camp program consists of a one month residential phase, during which the participating offender is accommodated at a boot camp centre at Lincoln Springs, west of Ingham, followed by a maximum five month community supervision phase.
6. All offenders who receive a BCVO order are required to participate in a motor vehicle offenders program, a cognitive behavioural program developed to address the causes of motor vehicle offending.

ISSUES

Regulatory amendment

7. Expansion of the area to which the mandatory order applies can be achieved through an amendment to part 3AA of the YJ Regulation. Indicatively, an amendment could take effect within two months of a decision to proceed being made. Consultation with Youth Justice service centres and court staff in the affected regions would occur during this period.
8. To minimise the complexity for the courts in administering two similar but separate orders with substantially overlapping catchments, it is recommended that the amendment prescribe the same area for the purposes of the BCVO order as it currently prescribes for the purposes of the boot camp order.
9. In addition to the Townsville City Council area—which is currently prescribed for the purposes of both orders—this area includes the Cairns City Council area, the two cities' respective hinterlands and the coastal strip connecting the two cities.

Indicative impact

10. Based on court data for the nine months to March 2014, as many as 100 young offenders per annum across the expanded catchment are projected to be eligible for a mandatory BCVO order.
11. This is in addition to anticipated demand for the discretionary boot camp order. Based on court data for 2012-13, around 64 offenders per annum are expected to be eligible for this category of order.
12. There is some overlap between these two cohorts, with approximately 20% of those offenders who are eligible for a BCVO order also eligible for a boot camp order.

Risks

13. There are several risks associated with this significant level of demand which, if not appropriately addressed, could impact on the boot camp program's effectiveness and sustainability.
14. This will impact on the capacity of the Lincoln Springs centre to operate as a diversionary facility. To be eligible to participate in the boot camp program under a boot camp order, an offender must have been sentenced to a period of detention. By contrast, data from 2012-13 indicates only 9% of offenders now eligible for a BCVO order would previously have received a detention order or conditional release order for the same offences.
15. To the extent that the centre's capacity is largely exhausted by offenders under BCVO orders, therefore, the program will likely become unavailable as an alternative to detention.
16. Sustained pressure on the Lincoln Springs centre may also result in the queuing of BCVO orders. Section 206A(2) of the YJ Act provides that a BCVO order takes effect from the day a placement in the boot camp centre becomes available, meaning an offender's entry into the program under a BCVO order may be delayed where the Lincoln Springs centre is at capacity.

17. While the court is empowered to make another supervised order to cover the period between sentence and the offender's entry into the boot camp program, this delay potentially reduces the immediacy of punishment which is important in reinforcing for young people that their actions have consequences. It also delays the offender's participation in the motor vehicle offenders program.
18. Finally, as BCVO orders require greater intensity of case management than other community based orders, the high level of demand will also impact directly on the workload of the Youth Justice service centres in affected regions.

Risk mitigation

19. Several measures are proposed to be implemented to manage these risks.
20. Firstly, the capacity of the boot camp centre program is being increased to accommodate up to 144 young offenders per annum, or up to 12 in the Lincoln Springs centre at any one time. The financial implications of this measure are considered in the Financial Implications section below.
21. Secondly, possible legislative amendments to cap the number of times an offender may receive a BCVO order will be examined. In particular, where an offender continues to commit vehicle offences after having previously received a BCVO order, it may be appropriate to give the court discretion to consider a range of alternative sentences.

EMPLOYMENT IMPACT

22. No further staffing increases, beyond those already proposed to support the increased capacity of the Lincoln Springs centre, are required to accommodate the expansion of the area serviced by the centre.
23. The Criminal Law Amendment Bill 2014, which is currently before Parliament, amends the YJ Act to enable detention centre employees to be engaged to provide safety and security services at the Lincoln Springs centre. This matter is being progressed separately and would not be affected by the current proposal.

CONSULTATION WITH STAKEHOLDERS

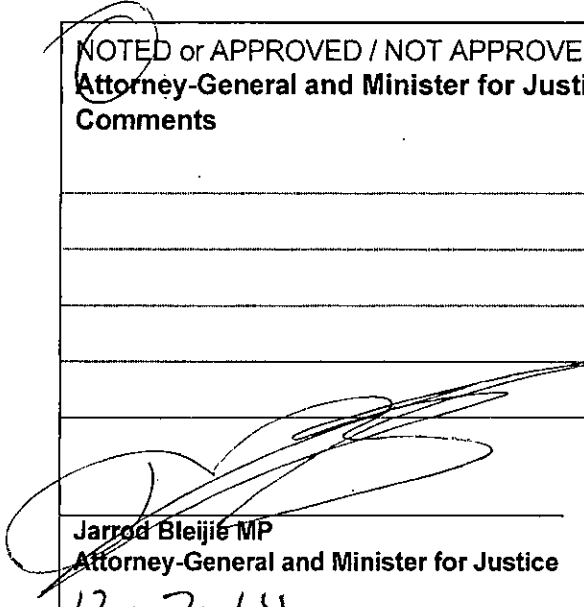
24. The Member for Cairns, Mr Gavin King MP, has publicly called for the expansion of the mandatory order to include recidivist vehicle offenders from the Cairns and Mareeba area (**Attachment 1**).

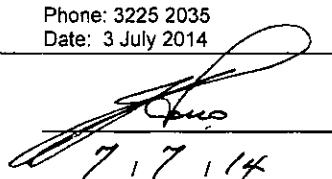
FINANCIAL IMPLICATIONS

25. The boot camp centre operator, Beyond Billabong, is currently contracted until October 2015 at a cost of \$2.26million per annum to provide a boot camp program for up to 84 young offenders annually, including up to seven offenders at a time during the one month residential phase of the program.
26. The Department of Justice and Attorney-General has identified an additional \$4.1million from internal resources in 2014-15 to expand the sentenced boot camp program's capacity to 144 offenders annually. This will include additional funding for Beyond Billabong to service an increased number of young people and funding to meet the daily operating costs.

POTENTIAL MEDIA

27. The Cairns Post has previously published a number of articles sympathetic the possible expansion of the area serviced by the boot camp centre to include Cairns (**Attachments 1 and 2**), and is likely to be interested in any decision to proceed.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
 Jarrod Bleijie MP Attorney-General and Minister for Justice 12, 7, 14	Chief of Staff and Principal Adviser / /	Policy Adviser / /

Contact Officer:	Name: Ryan Robertson Position: Principal Policy Officer Phone: 3225 2449 Date: 2 July 2014	Approved by Executive Director:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 3 July 2014
Approved by:	Name: Nicole Downing Position: A/Director Phone: 3006 4127 Date: 2 July 2014	Endorsed: John Sosso Director-General	 7, 7, 14

Election Commitment
 CBRC / Cabinet related
 ECM related



FNQ car thieves in boot camp's sights

**GRACE
UHR**

grace.uhr@news.com.au



REPEAT juvenile car thieves from the Far North would face a mandatory stay at the Lincoln Springs boot camp under a plan being considered by the State Government.

The mandatory order was introduced in Townsville four months ago, aimed at youths who had received two convictions in the previous 12 months.

At the time, Attorney-General Jarrod Bleijie said if Cairns wanted the same, it would need to lobby for it.

Cairns MP Gavin King was part of a contingent that visited the remote camp on Wednesday and, after seeing some of

the success from youths who had been sent there on mandatory orders, he said he wanted Far North magistrates to have the same option.

"It's really just a matter of some paperwork so I'll be pushing very strongly with the Attorney-General that we introduce mandatory orders in Cairns and Mareeba," Mr King said.

"While we have some good results in crime, we still have a youth crime issue and car thefts," he said. "The potential damage that could result from young kids stealing cars, it's effectively a deadly weapon, and it's really only a matter of time before someone is seriously injured or killed."

He said the order was not initially launched in Cairns because Townsville was at car theft "crisis point" and needed immediate action.

Cairns is not facing a similar level of offences but the promising response of youths involved in the camp has spurred Mr King to push for the order.

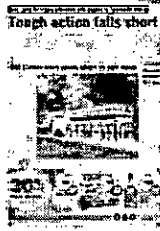
Cairns property crime squad Sgt Nathan Porter said the rates of juvenile car thefts tended to ebb and flow throughout the year.

Sgt Porter said the most recent serious incident involved five youths who allegedly stole cars from various car yards or businesses throughout the city.

"One of the concerns of these type of offences is the risk to the public when youths are in control of the vehicle," he said.

A spokesperson for Mr Bleijie said the minister would be happy to consider increasing the breadth of the order further north.

Do you think juvenile car thieves should face mandatory time in a boot camp? Have your say at cairnspost.com.au



Boot camp for young offenders only applies to Townsville first up

Tough action falls short

Grace Uhr

grace.uhr@news.com.au

CAIRNS residents concerned with the impact of repeat car thieves will need to lobby the State Government to introduce mandatory boot camp sentencing here, despite it being implemented in Townsville yesterday.

Youth justice reform legislation was introduced into parliament yesterday with Attorney-General Jarrod Bleijie also announcing the mandatory order for Townsville, which would begin after discussions with the North Queensland city.

A spokesperson for Mr Bleijie said concerned Cairns peo-

ple could call for the same measures for the Far North if they wished, as could other regional centres.

"If people feel it should be expanded to Cairns they can put it forward to the committee," he said.

Mr Bleijie said it was estimated the new law would take 90 youth offenders per year off the Townsville streets.

"For Townsville residents ... there will be, through the committee stage, a negotiated discussion with Townsville folk and a law that will make it mandatory for a judge to send a repeat car offender to

the boot camp," he said.

Repeat offenders would be classed as youths with two convictions in the previous year.

The offenders would be placed in the Lincoln Springs "super bootcamp" which takes on juvenile offenders from Cairns and Townsville.

But Mr Bleijie said the new law would currently only apply to the southern city due to statistics showing they had more prolific car-theft offenders.

Other youth justice reforms introduced into parliament yesterday were naming and shaming of recidivist young offenders, making their crimi-

nal histories available in adult courts and removing detention as a last resort.

Palm Cove Neighbourhood Watch area coordinator Mark Ellwood applauded the move and said there came a time when "drastic measures" needed to be taken.

"I can see how people can say it's a bit draconian, but we're not dealing with children here, they're clearly hardened criminals," he said.

"These kids might be of a tender age, but they're not children. Their attitude is far from that of a child."

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR APPROVAL

Date 11 July 2014
To Attorney-General and Minister for Justice
From Assistant Director-General, Youth Justice
Subject Letter to the Queensland Law Society regarding use of separation in youth detention centres

RECOMMENDATIONS

That you **approve** the attached letter (**Attachment 1**) to Mr Michael Fitzgerald, Deputy President, Queensland Law Society (QLS), regarding use of separation in Queensland youth detention centres.

BACKGROUND SUMMARY

1. The QLS wrote to you on 19 June 2014 (**Attachment 2**) regarding the *Child Guardian Summary Investigation Report – The use of separation at a Queensland Youth Detention Centre* (the summary report).
2. The summary report relates to a Code Black (riot) incident that occurred at the Cleveland Youth Detention Centre in March 2012, and the actions of staff and management following the incident. The summary report made a number of recommendations aimed at strengthening practices in relation to the use of separation.
3. The QLS has expressed concern about the use of separation and the potential harmful effects that this may have on young offenders in youth detention centres. Advice was also requested regarding the Department of Justice and Attorney-General's (DJAG) intention to implement recommendations detailed in the summary report.

ISSUES

4. The attached (**Attachment 1**) letter responds to the concerns raised by the QLS.
5. The letter notes that all of the recommendations made in the summary report have either been finalised or are in the concluding stages of implementation, with the exception of one recommendation which was rejected by DJAG (as it was contrary to the Model Litigant Principles).
6. The letter also highlights significant improvements made by DJAG to strengthen practices for the use of separation in youth detention centres, as follows:

Policy/procedural review

7. A comprehensive review of detention centre policies and procedures occurred in 2012-13 to establish a contemporary and best practice framework for all aspects of service delivery, including use of separation, to maintain the safety, security and good order of the youth detention centres.

8. This suite of documents specifies (in accordance with section 22 and 23 of the Youth Justice Regulation 2003) the necessary thresholds, approval, record keeping and oversight mechanisms for use of separation in youth detention centres.

Revised suite of training

9. A new training curriculum was developed in 2012-13, inclusive of mandatory competency requirements for youth detention staff. This has ensured centre procedures are supported by widely understood and practised arrangements about risk assessments, incident intervention options and decision-making processes.

Streamlined youth detention oversight mechanisms

10. Youth detention oversight mechanisms have been streamlined to mitigate the overlap in the oversight roles performed by external service providers such as the Crime and Misconduct Commission, and to empower the department (as experts in youth detention service delivery) to monitor and improve youth detention practices.
11. This streamlined approach to youth detention oversight has improved governance and accountability arrangements.
12. An overarching performance framework has been developed to assist the youth detention centres to identify and build on positive aspects of service delivery, as well as highlighting areas of service delivery that require further improvement (including a range of performance measures monitoring the use of separation).
13. A proactive monitoring audit tool has also been developed to facilitate proactive monitoring of youth detention services and practices.
14. Service Level Agreements have been established between the Executive Directors of each youth detention centre and the Assistant Director-General, Youth Justice, which clearly stipulate the required performance standards for youth detention centres.

EMPLOYMENT IMPACT

15. Not applicable.

CONSULTATION WITH STAKEHOLDERS

16. Not applicable.

FINANCIAL IMPLICATIONS

17. Not applicable.

POTENTIAL MEDIA

18. Not applicable.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
Jarrod Bleijie MP Attorney-General and Minister for Justice / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Candace Wakeham A/Director, Youth Detention Operations 07 3033 0891 28 May 2014	Approved by Executive Director:	Sean Harvey Assistant Director-General, Youth Justice 07 3225 2035 3 July 2014
		Endorsed:	John Sosso Director-General _____ / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

In reply please quote: 560776/1, 2581441

Your reference: 337 - 29

Mr Michael Fitzgerald
Deputy President
Queensland Law Society
GPO Box 1785
BRISBANE QLD 4001

Dear Mr Fitzgerald

Thank you for your letter dated 19 June 2014 regarding the *Child Guardian Summary Investigation Report – The use of separation at a Queensland Youth Detention Centre* (the summary report).

The former Commission for Children and Young People and Child Guardian (the Commission) commenced its investigation into the incident in October 2012. The investigation was finalised in January 2014, culminating in 20 recommendations for the Department of Justice and Attorney-General's (DJAG) consideration.

You have requested advice about whether DJAG intends to implement these recommendations.

Of the 20 final recommendations made by the former Commission, only one was categorically rejected by DJAG. This recommendation called for DJAG to act in a manner contrary to the Model Litigant Principles.

The remaining recommendations have either been finalised or are in the concluding stages of implementation. I can confirm DJAG's commitment to ensuring that separation practices in Queensland youth detention centres are fully compliant with the relevant youth justice legislation.

DJAG was well positioned to respond to the former Commission's recommendations, because it had finalised a substantial amount of work to improve separation practices and regulatory compliance.

Before the former Commission had commenced its investigation, DJAG had finalised its own investigation into the matter. A comprehensive program of work was completed by November 2013 to remedy identified issues, including:

a comprehensive review of all detention centre policies and procedures - this suite of documents specifies (in accordance with section 22 and 23 of the Youth Justice Regulation 2003) the necessary thresholds, approval, record keeping and oversight mechanisms for use of separation in youth detention centres. It specifies that separation:



- can only be used to protect people and/or property or to restore order in the detention centre;
- must be approved prior to its use by a delegated officer (in accordance with a prescribed approval hierarchy, dependent on the length of separation);
- must be used for the minimum amount of time necessary;
- must be recorded on the youth detention centres integrated information management system; and
- the development of a new training curriculum and mandatory competency requirements for youth detention staff. This has ensured centre procedures are supported by widely understood and practised arrangements about risk assessments, incident intervention options and decision-making processes.

In line with key recommendations from the review of the *Crime and Misconduct Act 2001* and related matters in April 2013 (by the Honourable Ian Callinan AC and Professor Nicholas Aroney), I have also streamlined youth detention oversight mechanisms. The purpose of this was twofold:

- to mitigate the overlap in the oversight roles performed by external service providers such as the Crime and Corruption Commission; and
- to empower the department (as experts in youth detention service delivery) to monitor and improve youth detention practices.

This streamlined approach to youth detention oversight includes improved governance and accountability arrangements, including:

- a performance framework to assist the department to identify and build on positive aspects of youth detention service delivery, as well as highlighting areas of service delivery that require further improvement (including a range of performance measures monitoring the use of separation);
- regular proactive audits of youth detention services and practices; and
- Service Level Agreements between the Executive Directors of each youth detention centre and the Assistant Director-General, Youth Justice, which clearly stipulate the required performance standards for youth detention centres.

Further work is being undertaken to improve the department's inspection processes.

In summary, I am confident that DJAG's program of works has improved the safety and security of youth detention centres for young people, employees and the community. While I respectfully decline your request for a meeting, I trust that this information has sufficiently addressed your concerns.

Yours sincerely



Prepared by: Candace Wakeham, A/Director, Youth Justice
Telephone Number: 07 3033 0819
Submitted through: Sean Harvey, Assistant Director-General Youth Justice
Date: 3 July 2014

**DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL
BRIEF FOR NOTING**

URGENT

Date 22 July 2015
To Attorney-General and Minister for Justice
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Investigation to assess safety of young people at the Lincoln Springs
Sentenced Youth Boot Camp
Requested by Internally generated

RECOMMENDATION

That you **note** the contents of this briefing note.

BACKGROUND SUMMARY

1. You attended the Lincoln Springs Sentenced Youth Boot Camp (the SYBC) on Saturday, 11 July 2015. Following your visit, you raised a number of concerns regarding the safety of young people at the SYBC.
2. In order to address your concerns, Mr Glen Knights, Director, Brisbane Youth Detention Centre (BYDC), will attend the SYBC on Monday, 27 July 2015 to undertake an assessment of the safety of young people at the SYBC. Mr Knights will be on-site for two days and one night.

ISSUES

3. Mr Knights has extensive experience in running the BYDC and has also previously worked in the child safety sector and has non-Government sector experience in residential care.
4. Mr Knights has not had any previous involvement with the SYBC program and therefore will be in the best position possible to make an objective, unbiased assessment of participants' safety.
5. Mr Knights will provide a report on his findings to Youth Justice who will provide advice to you regarding any follow-up action.
6. In addition, Youth Justice has allocated additional youth workers, originally based at the Cleveland Youth Detention Centre, to the SYBC on a permanent basis. Previously youth workers only attended the SYBC when there were more than seven young people in residence or when there were concerns raised about increased risk of disruptive behaviour.

EMPLOYMENT IMPACT

7. Not applicable.

CONSULTATION WITH STAKEHOLDERS

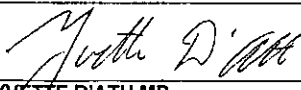

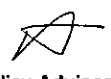
8. Not applicable.

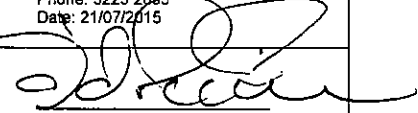
FINANCIAL IMPLICATIONS

9. The cost of the flights and accommodation for this purpose will be paid for from the youth boot camp cost centre, which has budget allocations for travel.

POTENTIAL MEDIA

10. Not applicable.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments _____		
 YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills 27 7 15	 Chief of Staff 22 7 15	 Policy Advisor 22 7 15

Contact Officer: Name: Daina Fernyhough Position: Principal Program Officer Phone: 3225 2592 Date: 20/07/15	Approved by Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 21/07/2015
Approved by: Name: Nicole Downing Position: A/Director Phone: 3006 4127 Date: 21/07/2015	Endorsed: David Mackie Director-General  / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet relatcd <input type="checkbox"/> ECM related	

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 5 August 2015
To **Attorney-General and Minister for Justice**
From Assistant Director-General, Youth Justice
Subject Cleveland Youth Detention Centre roof incident
Requested by Internally generated

RECOMMENDATION

That you **note** a critical roof incident that occurred at Cleveland Youth Detention Centre (CYDC) on Tuesday, 4 August 2015.

BACKGROUND SUMMARY

1. The roof incident lasted just over four hours, commencing at 3:15pm and ending at 7:30pm.
2. The incident was initiated when a female young person refused to participate in gym class and began threatening staff with two hand held kettle bells. Attempts to de-escalate the situation were not successful and the young person was ground-stabilised by supervising staff. The male cousin of the first young person ran towards the staff who were in the process of ground stabilising her. Responding staff intercepted the young person who threw numerous punches at staff, striking several of them before also being ground stabilised and handcuffed.
3. A third young person climbed up onto the Heron and Kingfisher accommodation unit roof and proceeded to throw projectiles at staff who were ground stabilising the first and second young people.
4. Another two young people also climbed onto the roof of the Heron and Kingfisher accommodation unit where the third young person was located. Whilst on the roof the three young people on the Heron and Kingfisher accommodation unit roof were throwing projectiles at staff, who by this stage had equipped themselves with protective shields.
5. A further two young people also attempted to climb onto the roof: one was intercepted by staff, however, the other young person managed to get onto the Magpie and Cassowary accommodation unit roof.
6. During the incident, the young people:
 - threatened staff and threw projectiles directly at them;
 - armed themselves with rocks they had collected from the ground and materials they had obtained from the air conditioning units, vents and metal louvers on the roof;
 - broke into the Heron/Kingfisher plant room (via the roof) to obtain further items to be used as projectiles/weapons;
 - descended from the roof to obtain more rocks while the others threw projectiles at staff; and
 - caused extensive property damage including damage to the air-conditioning vents, louvers, fire hose, hot water system, windows and light fittings.

7. Early estimates of the damage have been estimated at this stage to be in excess of \$10,000.
8. Several staff sustained minor injuries after being hit by missiles during the incident, with staff also receiving contusions following physical assault while restraining young person two. One staff member was sent to hospital as a precaution after being hit in the chest by a rock but no concerns were reported by the hospital.
9. The first young person who was ground stabilised in the gym was also sent to hospital as a precaution because she had a graze/lump on her upper cheek area. No further concerns were reported by the hospital.

ISSUES

10. CYDC operations staff activated the 'code yellow – officer assistance required' emergency management procedures at approximately 3:15pm. This was escalated to a 'code olive – young people on the roof' when the four young people climbed onto the accommodation unit rooves.
11. Code olive procedures comprise an 'isolate, contain, supervise and negotiate' strategy in response to assessed risks. Physical interventions and/or restraint are only taken if a person's safety was at serious risk of injury or harm (in accordance with the limits established in the *Youth Justice Regulation 2003*).
12. To maintain the security of the centre, a centre-wide lockdown was enacted from 3:30pm for the duration of the incident. At this time a headcount was completed and all young people were accounted for.
13. At approximately 6:30pm one young person was apprehended when he came down from the Magpie accommodation unit roof. At 6:50pm a second young person jumped off the roof of Sandpiper Independent Living Unit and was also apprehended by staff. The remaining two young people agreed to come down and surrendered themselves at 7:30pm.
14. Once off the roof, each young person was ground stabilised, handcuffed and escorted to separation. They were searched to ensure they had no dangerous items in their possession. Behaviour development plans have been developed for all young people. The Behaviour Support Team will be working closely with all young people to assist in managing their behaviour.
15. This incident represents the third roof incident that has occurred at CYDC this calendar year where there has been significant disruption to centre operations and extensive damage to detention centre property/buildings.
16. The following actions have been taken to ensure the centre can resume normal operations as soon as possible:
 - the Queensland Police Service will be notified with the potential for charges to be laid;
 - an operational debrief was conducted by management following the incident;
 - a centre wide search/sweep was conducted immediately following the incident and a full search was conducted again the next morning, including grounds and roof areas, to ensure no potentially dangerous items are accessible to young people;
 - roof barriers will be installed at CYDC commencing on 17 August 2015 (due for completion by 21 January 2016). No roof incidents have occurred since similar barriers were deployed at Brisbane Youth Detention Centres earlier this year;

- an incident root cause analysis framework has been drafted and will be progressed to the Assistant Director-General, Youth Justice for approval in the near future. This framework will assist staff to identify the main causes and contributors to incidents and provide strategies to overcome the likelihood of a similar incident occurring in the future; and
- a trauma informed care model for youth detention centres is under development and a brief for noting will be provided to the Attorney-General in the near future. This model has been used successfully in other Australian jurisdictions and is expected to result in a decrease in serious incidents in detention centres over time.

EMPLOYMENT IMPACT

17. Not applicable.

CONSULTATION WITH STAKEHOLDERS

18. Not applicable.

FINANCIAL IMPLICATIONS

19. Not applicable.

POTENTIAL MEDIA

20. It is possible that this incident will come to the attention of the Townsville Bulletin and other media outlets, although no requests have been received at this point.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
Yvette D'Ath MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Adviser / /

Contact Officer:	Name: David Herbert Position: Director, Practice, Program and Design Phone: 3033 0891 Date: 4 August 2015	Approved by Executive Director:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 5 August 2015
		Endorsed:	David Mackie Director-General _____ / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING



Date 17 August 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Trauma-Informed Care
Requested by Internally generated

RECOMMENDATION

That you **note** the introduction of Trauma-Informed Care (TIC) across the Youth Justice (YJ) system.

BACKGROUND SUMMARY

1. Youth detention centres must be managed to provide a safe and secure place for children, young people and employees.
2. After unsustainable rises in the WorkCover premium in 2012, YJ undertook reforms which reduced WorkCover costs by 83%. The reforms included the introduction of new de-escalation and protective actions to make physical interventions with young people less likely and less injurious.
3. De-escalation and protective actions are activated after an issue has arisen.
4. Interactions with young people were responsible for 15 out of 39 WorkCover claims in 2014-15. YJ would like to develop work practices that prevent issues arising to further improve the safety and security of detention centres.
5. YJ intends on implementing a new practice framework and building the capability of direct service delivery staff to understand and interpret children's behaviour, the impact of trauma, and provide children with positive behaviour support.
6. Child Safety is adopting a trauma-informed approach for residential care facilities in response to recommendation 8.7 from the Carmody Commission of Inquiry, supported by joint training programs and professional development initiatives.

ISSUES

7. Over 75% of boys and 90% of girls at the detention centres have experienced severe trauma, such as being subjected to physical or sexual abuse/assault, domestic violence or witnessing violent crime. Trauma affects the functioning and behaviour of young people, to the extent that their ability to understand the consequences of their actions and behave in a law-abiding manner is compromised. The prevalence and impact of trauma is such that YJ needs to account for it in assisting young people to self-regulate their behaviour.

8. TIC has been defined as “An application of the research of the psychological, neurological, biological, and social impact that trauma and violence has on many of the youth in our care” (Florida Department of Juvenile Justice).
9. There is a large body of research about TIC that indicates it has strong validity in a YJ context. There are over 50 TIC practice models used around the world, principally in the United States of America (USA).
10. TIC has been implemented in two other Australian jurisdictions:
 - Victoria in its youth detention centre at Parkville resulting in a 70% reduction in incidents; and
 - ACT at the Bimberi Youth Detention Centre with reduced violent incidents.
11. In the USA there are at least seven states using TIC, most notably Florida where their Department of Juvenile Justice has changed its organisational culture also benefiting young people with no trauma history.
12. YJ proposes to introduce a culturally appropriate TIC approach. In detention it is proposed to integrate the TIC practice across schools, health, YJ case management, programs and operations so all three agencies are using consistent practices to reinforce positive behaviours in children. The Department of Education, Training and Employment and Queensland Health are willing partners.
13. The project plan is attached (**Attachment 1**). In summary, the intention is to select and implement a trauma-informed framework, and reflect the principles within existing practices, policies and procedures and develop complementary practices over a three year period. The approach will incorporate the dual responsibility of YJ, which is holding young people accountable for their actions while rehabilitating them to reduce re-offending.
14. The YJ business plan recognises the need to introduce a trauma-informed approach across the whole YJ system, in the 2015/16 priority entitled “designing and developing new evidence based practice approaches and programs”.
15. Experience has shown that implementation of trauma-informed approaches can be resisted by employees whose personal values are inconsistent with TIC principles. While it is self-evident that punishment is ineffective for children with conduct disorder and oppositional defiance disorder, and that legal punishment options are no deterrent given past trauma, the evidence shows that punitive approaches are effective in developing hardened criminals, placing the community at greater risk over time.
16. Experience has shown that without strong leadership from the Minister down, implementation will not be successful.

EMPLOYMENT IMPACT

17. Upskilling of existing workforce will be required, making employees more employable across different sectors. The training strategy may generate contractual opportunities. Employees with inconsistent values are likely to be challenged by the approach.

CONSULTATION WITH STAKEHOLDERS

18. Consultation that has been held with Queensland Health, Education, Disability Services, the YJ Board of Management and a range of front-line managers and staff indicates clear support for a trauma-informed approach and recognition of the impact of trauma.



19. Ongoing consultation will occur internally through working parties and consultative committees. An interdepartmental committee will be established to ensure practice is integrated across service delivery systems and, if desirable, an expert advisory group appointed by the Minister composed of academics, Indigenous representatives, YJ experts and other key stakeholders.

FINANCIAL IMPLICATIONS

20. TIC will occur within existing funds. Financial support for the workforce capability strategy will be assessed when developed.

POTENTIAL MEDIA

21. Advice from the Communication Services Branch indicates that a positive media release can be drafted once the TIC approach is noted. Negative media is also possible from sources that believe a punitive approach is the only way to deal with young offenders.

NOTED or APPROVED / NOT APPROVED		
Attorney-General and Minister for Justice		
Minister for Training and Skills		
Comments		
YVETTE D'ATH MP	Chief of Staff	Policy Advisor
Attorney-General and Minister for Justice		
Minister for Training and Skills		
/ /	/ /	/ /

Contact Officer:	Name: Tony Jamieson Position: Project Manager Phone: 3224 2024 Date: 31 July 2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: 07 3225 2035 Date: August 2015
Approved by:	Name: Julie Kinross Position: Executive Director Phone: 3033 0816 Date: 31 July 2015	Endorsed:	David Mackie Director-General
		/ /	

- Election Commitment
- CBRC / Cabinet related
- ECM related



Youth Justice

Project Plan

Trauma-Informed Care (TIC)

Document Owner	Infrastructure Planning Ph: 3224 2024
Workgroup	Youth Justice
Document Status:	First draft V0.1





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1. Background

TIC is a strengths-based framework grounded in an understanding of and responsiveness to the impact of trauma, that emphasises physical, psychological, and emotional safety for both providers and survivors, and that creates opportunities for survivors to rebuild a sense of control and empowerment.

Trauma itself "...refers to experiences or events that by definition are out of the ordinary in terms of their overwhelming nature. They are more than merely stressful – they are also shocking, terrifying, or devastating to the survivor, resulting in profoundly upsetting feelings of terror, shame, helplessness, and powerlessness." (Courtois, 2014). Examples include (not exclusive): Abuse—physical, sexual, and emotional; neglect; abuse of drugs and alcohol in the family; death of a parent or carer; witnessing crimes; torture and criminality of parents.

Youth Justice staff know from experience that young people are focused on survival because of their trauma and the way they act on a daily basis is greatly influenced by their trauma experience. Not all young people in our Youth Justice system have suffered some trauma, but we know from experience that a lot have and the prevalence of trauma in Youth Justice is estimated to be 10-15 times higher than in the general population (Ford & Blaustein, 2013). We also know that trauma has a number of serious effects on young people, including:

- It impairs their brain development - the brains of some young people actually look different to a young person raised in a normal happy environment e.g. it effects the amygdala, limbic system, epigenetics, pre-frontal cortex.
- Young people have a persistent fear response that results in them being hyper-vigilant (hair-trigger temper) because they feel their survival is constantly threatened.
- They are often detached from reality and have disrupted attachment from their parents.
- They experience a range of mental health issues (e.g. PTSD) and experience poorer overall health outcomes (i.e. greater risk of disease and shortened life span).
- They usually develop anti-social beliefs and attitudes, have lowered empathy for others, lowered emotional intelligence and display greater risk-taking behaviour.
- Responses are always heightened i.e. trauma is a big part of why they act out.
- Often experience a range of symptoms consistent with PTSD e.g. nightmares, anger, avoidance, hopelessness and anxiety.

Youth Justice has a clear mandate to reduce offending and reoffending. There has been at various points over the last few years when Queensland Youth Justice has swung between a punitive approach and also between a softer approach. It is suggested that Youth justice needs to find a **middle ground** where young people are held accountable for their actions, but that we do so in a different way that rehabilitates them (thus reducing offending and reoffending).

Neither of the above approaches works, because neither addresses the reasons for offending or speaks to the hearts and minds of young people. We also know that the punitive approach does not work because it assumes that all young offenders make conscious and rational decisions regarding their offending. It also assumes that ongoing offending is deliberate and that the young person is in control of themselves. However what we know about adolescent development is that full brain function is not achieved until the early 20's. This means it is not possible to punish offending behaviour out of young people. A trauma focus would allow us to find the middle ground that offers a more informed way of responding to a young person's individual drivers of criminal behaviour, and also potentially offers the solutions to reducing the likelihood that it will continue.

Having experienced trauma is often the difference between people who offend and those who do not. Most people understand that if you do the right thing (i.e. obey the law) you will experience freedom, but if you break the law you will be punished. But for young people who have experienced trauma, people they should be able to trust have been responsible for committing

terrible acts that in all likelihood have gone unpunished (e.g. very low prosecution for child abuse), so consequently young people often believe that when they do bad things they will not be punished. They then focus largely on surviving a world that has been very harsh on them. This results in survival instincts (What do I need to do to get my needs met?) winning the battle over any sense of legality (Should I be doing this thing that might get me in trouble with the cops?).

Thus it is anticipated that the introduction of a TIC approach will enable staff to work in a way that hold young people accountable for their actions, but in a way that accounts for the prevalence of their trauma. A focus on trauma (i.e. a focus on the "middle ground") may result in Youth Justice looking different in the following ways (not exhaustive):

- A trauma focus would teach adults to interpret young people's behaviour and assist him/her to manage their triggers in productive, rather than counter-productive ways.
- We would focus on changing young people's behaviour by accounting for their trauma in all that we do. We already account for trauma in some of what we do, but the Youth Justice system is not (yet) set up to fully account for trauma.
- When a young person is acting out (being difficult), we need to give them more information, engage them more, have them understand that what you want them to do is important. We need to give staff more tools/skills to do that.
- Because we believe in individual responsibility and accountability, we would help young people work through their issues, show them how to behave, but not let their trauma be an excuse for bad behaviour.
- There needs to be meaningful consequences for bad behaviour and rewards for good behaviour, while being positive and non-judgemental in both instances.

It is expected that the implementation of TIC would be guided by principles, which would focus on the dual responsibility Youth Justice has in working with the young people who enter our system:

- On the one hand we need to hold them accountable for their actions under the *Youth Justice Act 1992*, where we have a duty to protect the safety of the community, and provide consequences for offending behaviour.
- Conversely we need to rehabilitate those young people, so that they are able to return to their communities and live in a manner that is free of offending behaviour.

Those principles are likely to start with the question "What has happened to you?", rather than "What have you done? This will enable us to develop a much different relationship with young people and be able work with them from a different perspective.

Equally, Youth Justice also needs to understand trauma and its impact on individuals, families, and communities. This is critical to avoid misunderstandings and disengagement. Trauma-informed policies, staff training and development strategies need to be embedded across Youth Justice to promote an understanding of trauma and its impact on service users.

Using those principles as a base the project will proceed as outlined below.

2. Project objective and scope

Intended outcome

- Build an organisational culture that moves toward building safety skills and resilience for young people and staff and moves away from a compliance focus.
- The Youth Justice system operates in the "middle ground" where young people are held to account in a way that takes into account their trauma.
- The rate offending and re-offending decreases, particularly for Indigenous young people.
- Improve education outcomes for young people attending the schools in the detention centres.



Expected benefits

- Increased understanding of the reasons for offending behaviour, so that staff can address root causes. This will include giving staff clear, practical tools that will enable them to more effectively manage increasingly complex behaviours.
- Reduced incidents at the detention centres and thus increased workplace safety.
- Development of additional programs focused on increasing the resilience and life skills of young people.
- Promotion of a healing approach to working with the inter-generational trauma experienced by Indigenous young people and their families.
- Development of a process for addressing the vicarious trauma of staff.
- Closer relations between Youth Justice and key partners (Child Safety, Education Queensland and Queensland Health).

Inclusions

- The introduction of the Trauma-Informed Care (TIC) framework and a philosophy statement. The framework will be informed by the model chosen by Child Safety, through the state-wide consultation and development work undertaken by Peak Care.
- Change management processes, including a strong focus on creating a new organisational culture that is trauma-focused, the identification of change champions and HR processes for staff who do not wish to work in the new environment.
- Establishment of a transition process (implementation phase of new approach) including delivery of training, monitoring of uptake, working parties to problem solve a range of practical strategies.
- Changes to policies and procedures as necessary.
- TIC will be delivered across the Youth Justice system.

Exclusions

- There will be no FTE's lost resulting from the implementation of Trauma-Informed Care.

Deliverables/Outputs

- Ministerial approval – project requires an authorising environment.
- A framework model that includes the above respect and accountability principles.
- A philosophy statement that underpins the model and is consistent with Youth Justice objectives and values.
- Staff training that is based on positive behaviour support principles, includes brain-based approaches and is commensurate with staff qualifications and expectations of front-line positions.
- A strategy for working with Indigenous young people and their families in ways that promote healing from trauma.
- Programs for staff that deal with vicarious trauma.
- Programs to be delivered by front-line staff that focus on providing life skills for young people and strategies for productive and adaptive behaviours.
- An inter-departmental working group that consists of representatives from DJAG, Education and Queensland Health, to implement TIC in a consistent manner across the detention centre including the residential sections and the schools.
- Working groups in all regions and detention centres that include a broad range of staff.
- Project Advisory Group.
- State-wide TIC workshop delivered by experts.
- Identification of any policies and procedures that need to be changed and commence re-development.

3. Project approach

The project has been scoped into four stages, as outlined below and over page:

Table 1: Project stages and timeframes

STAGE 1		
Activities		Timeframe
Initial consultation and working group commencement	<ul style="list-style-type: none"> Initial focus on youth detention centres, with regions to follow Ministerial approval for TIC project Options paper for framework document and philosophy statement, including an approach for Indigenous communities Delivery of initial training to "reality-test" within YJ Information/engagement sessions with regions and detention centres Commencement of inter-departmental working group, including development of an implementation plan Commence working parties in regions and both detention centres Consultation with Child Safety about the therapeutic trauma model they are adopting 	Completed 30 September 2015
STAGE 2		
Activities		Timeframes
Complete consultation and commence TIC Framework deliberations	<ul style="list-style-type: none"> Commence training for detention centres and Youth Justice Service Centres Continue inter-departmental working group, including recommendation of a TIC framework Commencement of all detention centre and regional working groups, including an implementation plan State-wide TIC workshop Commence development of vicarious trauma recovery programs Commencement of Project Advisory Group 	Completed 31 December 2015
STAGE 3		
Activities		Timeframe
Training delivery and implementation commencement	<ul style="list-style-type: none"> TIC framework for Leadership Board approval Continue Project Advisory Group and working groups Training delivered to all regions and detention centres Commence implementation of change management process Commence development of programs that focus on providing life skills for young people and strategies for productive and adaptive behaviours Continue development of vicarious trauma recovery programs Identify policies and procedures that need to be amended as a result of implementing a TIC approach Evaluation of success of implementation to date 	Completed 30 June 2016
STAGE 4		
Activities		Timeframes

Ongoing implementation	<ul style="list-style-type: none"> • Handover of TIC to a workgroup • Finalise development and deliver above programs for young people • Embed vicarious trauma recovery programs into regular business operations • Develop and implement new trauma-informed policies and procedures • Continue Project Advisory Group and working groups • Continue implementation of change management process • Evaluation of success of implementation (30 June 2016, 30 June 2017 and 30 June 2018) 	Completed 30 June 2018
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4. Project Assumptions

- That the Project Manager and AO7 will hand over their work at 30 June 2016 to a Youth Justice Brisbane CBD work unit.
- That the working groups have the authority to implement strategies that are expected to be locally successful and thus implementation may be rolled-out in a location-specific manner.
- Relevant stakeholders engage with the process and provide considered input into drafts.

5. Project Governance

Role	Responsibilities
<i>Project Sponsor</i> Executive Director, Youth Justice (Julie Kinross)	The Project Sponsor has ultimate responsibility for the project and endorses information prior to on-forwarding to the Assistant Director-General for approval.
<i>Project Director</i> Director, Practice, Program and Design (David Herbert)	The Project Director will provide strategic advice, direction and input and will ensure that the deliverables meet project objectives.
<i>Project Manager</i> Trauma-Informed Care Project Manager, (Tony Jamieson)	Lead coordination role with regard to consultation, establishing working parties and the framework, drafting of the TIC framework, co-delivery of training, implementation of change management processes. Coordinate resources for the project as required. Manage the project on a day to day basis, ensuring the project stays on track to deliver on intended outcomes within specified timeframes.
<i>Project Officer</i> Principal Advisor (Aisha Damali)	Undertake other tasks associated with the project and ensure that all deliverables are progressed in accordance with time and quality expectations. Coordinate: working parties; development and delivery of training; implementation of change management processes.
Project Advisory Group	Act as a state-wide coordination and communication point for the entire project, particularly with regard to the TIC framework, consultation and implementation processes. Provide feedback on, and endorse a range of documents.

Inter-departmental working group	Develop implementation plans for detention centres to ensure consistency with schools and health-related services. Provide advice on and recommendation of, the TIC framework.
Working groups for each region, detention centre and Brisbane CBD	<p>Act as a local coordination and communication point for the entire project, particularly with regard to the TIC framework, consultation and implementation processes.</p> <p>Provide solutions-focused advice on practice issues that have state-wide implications.</p> <p>Act as local change champions, which means identifying changes that need to be made locally and taking responsibility for implementing those changes.</p> <p>Regional and detention centre working groups will consist of a broad range of staff, including youth workers, case workers, front-line managers, administration staff, middle and senior management.</p>

6. Communication strategy

Primary stakeholders are:

- Young people in the Queensland Youth Justice system
- Attorney-General
- Assistant Director-General
- BYDC and CYDC staff and Directors
- Regional staff and Directors
- Brisbane CBD Youth Justice staff, including Capability, Learning and Systems
- Government partner agencies, including Child Safety, Education Queensland and Queensland Health
- Non-Government agencies funded by Youth Justice.

Primary stakeholders will be communicated with in the following ways:

Project updates

The Project Manager will be responsible for distributing monthly project updates via email, on the Youth Justice intranet page and also on the Youth Justice Initiative Tracker.

Project Advisory Group

This group will meet as needed (usually monthly) commencing the fourth quarter of 2015 and will be representative of the regional and detention centre working groups, plus the project director, project manager and project officers. They will be responsible for communicating decisions and key information to their regional or detention centre working groups.

Inter-departmental working group

The Project Manager will be responsible for keeping the government partner agency representatives informed at these meetings and through out-of-session communications.

Working Groups

These working groups will meet as needed to review the framework, act as a conduit for disseminating consistent and accurate change management information (both from and to staff) and will consistently advocate for continuous trauma-informed practice implementation.

Communication with Assistant Director-General Updates about project progress will be provided at regular meetings between the Project Sponsor and the Assistant Director-General,

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Youth Justice.

Child Safety

Communication with Child Safety and Peak Care occurs through Yammer and email.

Secondary stakeholders

Union representatives (Australian Workers' Union and Together Union) from each youth detention centre and other union delegates will be provided with the opportunity to input into the project implementation.

NB: Implicit in the communication and the project approach is a basic five-step process to deal with the organisational cultural change required:

- (1) Obtaining a commitment to the trauma-informed change process through the Board of Management and through the formation of regional/detention centre working groups.
- (2) Obtaining approval from the Attorney-General.
- (3) Training events and staff information session for each region, detention centre and Brisbane CBD, which involves presentations on central principles of trauma-informed care, the importance of staff support and care, and the importance of trauma in the specific work of the agency. The goal is to motivate and energise the change process while simultaneously providing a beginning sense of direction.
- (4) Short-term follow-up - implementation of decisions from working parties and identification of strategies for addressing organisational barriers.
- (5) Longer-term follow-up – problem solving on a regular basis until embedding has been achieved.

7. Project linkages and dependencies

There are a number of related projects and activities that will require ongoing consideration/engagement as this project progress. These projects include work led by different work units, and include: Other government departments that have a role to play:

- Department of Education, Training and Employment – with regard to the management of young people in the schools at the detention centres, plus the education links that service centres have (e.g. flexi-schools on site).
- Queensland Health – through the Hospital and Health Services on site at the youth detention centres.
- Child Safety – they have funded Peak Care to develop a therapeutic trauma framework and have much knowledge and shared client information to offer.

Internal projects include:

- Reducing Reoffending Through Effective Supervision (also referred to as “Trotter”) and the manner with which that approach works with young people. It is envisaged that the TIC training would be based on the “Trotter” principles
- Induction training program for new youth workers
- Protective Actions Continuum training, with emphasis on Levels 1 and 2
- Restorative Justice implementation
- The Youth Justice organisational culture statement – “Who Am I in YJ?”
- Special Interest Young People (RADAR project)
- Critical Incident Review Committee
- Behaviour Support Teams at both detention centres
- Structured Day at both detention centres
- Youth Justice Infrastructure project
- Mental Health Training package at BYDC
- NDIS roll out
- Rewards, Incentives and Sanctions (across detention and community)
- Body-Worn Cameras project.

8. Risks

Risk #	Description	Level	Treatment
1	Existing front-line organisational culture within Youth Justice, especially youth detention, may not engage	Medium	<ul style="list-style-type: none"> • Ensure that front-line staff are represented on the working party and advisory group • Invite front-line staff to the consultation forum • Training for front-line staff • Problem solving approaches involve front-line staff at all stages
2	Stakeholder consultation delays project timeframes.	Low	<ul style="list-style-type: none"> • Project relies on front-line staff engagement and so project timeframes are built around staff consultation
3	Inter-departmental working party delays roll-out of TIC in detention centres	Low	<ul style="list-style-type: none"> • Up-front engagement of key inter-departmental stakeholders, including providing them with the opportunity to inform selection of a TIC model that aligns with their business processes
4	TIC is not fully implemented across Youth Justice resulting in a fragmented and inconsistent approach across the service system	Medium	<ul style="list-style-type: none"> • Ensure that all regions and detention centres have a functional working party and ensure all working parties are represented on the Project Advisory Group • Project team identifies early any regions or detention centres that are struggling and works closely with the Working Party to problem solve any issues • Constantly liaise with centre directors and regional directors to obtain their support to address issues
5	The level of changes within Youth Justice results in linkages between key projects is overlooked	Medium	<ul style="list-style-type: none"> • Project Advisory Group charged with identifying key projects that need to link with TIC • Regular reports will be made to the Board of Management and any important project linkages will be identified there

9. Evaluation strategy

The project will initially take 12 months, although it has the potential to last for much longer (at least three years); thus it will need to be evaluated at several points. The following indicators will be used at 30 June 2016 to measure success in achieving the projects objectives: Positive feedback from Regional Directors and Centre Directors regarding impact on organisational culture;

- The Board of Management has endorsed a TIC framework; Working groups indicate feeling supported and informed about commencing the TIC implementation process; Additional measures will be developed as at 30 June 2016 upon the handover of the project. **10.**

References

Courtois, C.A. (2014), Australian Centre for Post-traumatic Mental Health, <http://phoenixaustralia.org/about/>

Ford, J.D. & Blaustein, M.E. (2013) Systemic Self-Regulation: A Framework for Trauma-Informed Services in Residential Juvenile Justice Programs. *Journal of Family Violence*, 28 (7), 665-677.

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR DECISION



Date 28 April 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Funding Appeal for Intercept Youth and Family Service, Youth Justice Education and Training
Requested by Internally generated
Decision required by **6 May 2015.** To ensure the allocation of funding is finalised prior to 30 June 2015.

RECOMMENDATIONS

That you:

1. **approve** one-off funding of \$50,000 for Youth Justice Education and Training (YJET) which will allow current education and training support services for young offenders in the Moreton Bay region to be maintained;
2. **sign** the attached letter (**Attachment 1**) to Mr Lewis Kwarciany, Team Leader, YJET notifying the organisation of your decision pursuant to section 51 of the *Constitution of Queensland 2001* to allocate this funding which will take effect from July 2015 (i.e. for the 2015-16 financial period); and
3. **note** that further to this funding allocation, Youth Justice will work with the Department of Education and Training (DET) who jointly fund YJET, to explore future, sustainable funding sources for the service's continued operation.

BACKGROUND SUMMARY

1. The YJET program is a self-paced and flexible alternative education program, auspiced by the Lutheran Church of Australia (Queensland District) - Intercept Youth and Family Services, in partnership with the Caboolture Youth Justice Service Centre (CYJSC).
2. It provides services to young people who are at-risk of or disengaged from mainstream education and are involved with the youth justice system.
3. YJET has been in operation for 11 years and was initially jointly funded by DET and the Federal Government under the National Transitions and Attainment partnership.
4. In 2014, following the Federal Government's decision to cease funding for this initiative and to avoid closure of YJET, Youth Justice entered into a joint funding arrangement with DET, with \$40,000 in Youth Justice funding being allocated.
5. Without the requested \$50,000 from the Department of Justice and Attorney-General (DJAG), YJET has advised they would be required to cease operations on 30 June 2015.

ISSUES

6. Youth Justice has previously received legal advice from Crown Law in relation to approval of Government outsourced funding. This advice confers that pursuant to section 51 of the *Constitution of Queensland 2001* the Attorney-General holds the legal authority to enter into funding contracts.
7. This provision, which exempts Government departments from undertaking a formal procurement process, has application where there is an urgent assessed service need and associated assessment of an identified service provider's capabilities in providing/maintaining this business/service need.
8. The end date of YJET's funding does not allow for sufficient time to undertake a procurement process. Without immediate funding there is an inherent risk that business continuity in the form of continued support of young people disengaged from education will be jeopardised, leaving young people at increased risk of further entrenchment in the criminal justice system.

Identified service need

9. Youth Justice has undertaken a Demand and Need analysis of young offenders' education, training and employment needs. This analysis shows that significant levels of disengagement exist within Brisbane, Brisbane North and Gold Coast, including the CYJSC catchment area.
10. The analysis of need showed the highest levels of disengagement were reported within this latter catchment area which includes Caboolture, Caboolture South, Deception Bay and Morayfield East, and which represents the locations serviced by YJET.
11. These findings were further supported by an associated Youth Justice Census undertaken of all youth justice service centres on 4 March 2015, showing that 42.8% of young people of compulsory school age (15 years and under) in the CYJSC catchment were disengaged/not participating in any education. 52.5% of young people of compulsory school age (over 15 years) were also disengaged/not participating in any education.

Assessment of service provider capabilities

12. YJET demonstrates expertise with young people at risk of disengaging from education, providing strong outputs and outcomes during their previous tenured service delivery.
13. The service's history in working in the area and their current strong working relationship with Youth Justice will ensure business continuity in this area.
14. YJET's success in working with disengaged young people in the identified catchment area and in providing alternative education includes an 84% program completion/retention rate from the 22 young people referred to the service in Semester 2, 2014.

Planning for Future funding (including options for joint funding with DET)

15. Youth Justice is conducting a review and analysis of investment of outsourced service delivery funds, with this work anticipated to be completed in 2015. This work will inform the process of developing new programs and procurement of new service providers over the ensuing months and is anticipated to be in place from 1 July 2016.



16. Allocation of Youth Justice funding will have regard to partner agencies related investments and funding of complementary services, with the aim being to provide coordinated and seamless government service delivery that meets local needs of young offenders and their families.
17. This process will directly assist with informing and providing the opportunity for YJET to tender for funds as part of a more sustainable funding commitment from Youth Justice. This will include Youth Justice working with DET to identify partnership opportunities and/or joint funding arrangements.

EMPLOYMENT IMPACT

18. There is a risk of unemployment and decreased staff hours and resources to support young people at risk of, or who are already disengaged with mainstream education.

CONSULTATION WITH STAKEHOLDERS

19. Contact made by Youth Justice on 20 April 2015 with Dr Milan Crnic, Manager, Kindergarten Funding, Programs and Services, Department of Education and Training. Dr Crnic confirmed that YJET was currently funded by DET in 2014-15, with funding due to end 30 June 2015. No further details could be provided at this stage on options for DET's future funding of YJET.
20. Contact made by Youth Justice on 17 April 2015 with Ms Ann-Marie Ware, Principal Procurement Officer, Procurement, seeking advice on options for funding YJET with note of urgent timeframes and risks to business continuity. Youth Justice was advised by the DJAG's procurement team that standard procurement processes would be insufficient due to time constraints.

FINANCIAL IMPLICATIONS

21. Not applicable.

POTENTIAL MEDIA

22. There is a high risk of positive media attention as this opportunity aligns with the Government's priority commitment to respond to unemployment and keep young people out of the youth justice system. There is also an opportunity to announce the grant of funding to YJET at the CYJSC.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Frances Gavilan Position: Policy Officer Phone: (07) 3225 2350 Date: 23 April 2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: (07) 3225 2035 Date: 24 April 2015
Approved by:	Name: Nicole Downing Position: Director Phone: (07) 3006 4127 Date: 24 April 2015	Endorsed:	David Mackie A/Director-General / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

In reply please quote: 566594/1, 2860106

Mr Lewis Kwarcianyi
Team Leader
Intercept Youth and Family Service
PO Box 53
MORAYFIELD QLD 4506
Lewis.Kwarcianyi@lccqld.org.au

Dear Mr Kwarcianyi

Thank you for your email dated 7 April 2015 regarding Youth Justice Education and Training's (YJET) Funding Appeal.

I would like to take this opportunity to acknowledge the important work that Intercept Youth and Family Service (Intercept) does in working with high risk young offenders in the Moreton Bay region.

With note of my broad Ministerial responsibilities for youth justice as well as training and education, I am well placed to recognise the positive impact that education and employment can have in addressing the underlying causes of youth offending and reoffending.

Youth Justice within the Department of Justice and Attorney-General (DJAG) continues to work with its Government and non-Government partners to address the root causes of young people's offending. This includes working together to prevent young people coming into contact with the youth justice system, acting early to reconnect at-risk young people to a life without crime and building robust partnerships to support young people to change entrenched criminal behaviour and transition to a positive future.

The provision of coordinated programs across portfolios to ensure vulnerable young people are provided the support and services needed to help address the underlying causes of youth offending and reoffending is a key focus for the Government.

As an example, the Department of Education and Training (DET) recently announced their Skilling Queenslanders for Work initiative. Youth Skills is one of six programs designed to improve the skills, employment opportunities and social inclusion of disadvantaged Queenslanders. Youth Skills offers customised training and support to young people aged 15-19 years who are subject to court orders or bail to gain nationally recognised skills and vocational qualifications up to and including certificate III level.

(2)

It is within this context of collaborative and coordinated service delivery, together with the Government's commitment to transparent procurement practices that I have sought to consider your current funding appeal.

To this end and in the absence of any formal tender process, I am unfortunately unable to approve the allocation of outsourced Government funding for Intercept.

However, to provide continuity and surety of future service delivery, I have requested DJAG officers to liaise with their counterparts in DET to consider options for Intercept to be involved in future tender processes for outsourced Government funds. This includes options to be invited to apply for funding as part of planned procurement of current DJAG outsourced funds.

Should you require further information regarding this matter, please contact Mr Geoff Wells, Manager, Caboolture Youth Justice Service Centre, on (07) 5482 8310, or at: Geoff.Wells@justice.qld.gov.au who will be pleased to assist.

I trust this information is of assistance.

Yours sincerely

YVETTE D'ATH MP
Attorney-General and Minister for Justice
Minister for Training and Skills

Prepared by:	Frances Gavilan, Senior Policy Officer, Youth Justice, Policy and Programs
Telephone Number:	(07) 3225 2350
Submitted through:	Sean Harvey, Assistant Director-General, Youth Justice
Date:	24 April 2015

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR MEETING



Date: 5 May 2015

TO: **Attorney-General and Minister for Justice**
Minister for Training and Skills

FROM: Sean Harvey, Assistant Director-General, Youth Justice

SUBJECT: Meeting with Mr Damien Atkinson, Youth Advocacy Centre regarding the treatment of 17 year olds as adults under the criminal justice system.

Requested by: Attorney-General's office

DETAILS OF THE MEETING

1. You are meeting with Mr Damien Atkinson, Chairperson, Youth Advocacy Centre (YAC) on Wednesday, 6 May 2015, 1:00- 1:30pm at Parliament House (room to be confirmed).
2. The primary purpose of the meeting is to discuss the Queensland Government's policy position to treat 17 year olds as adults under the criminal justice system.

BACKGROUND SUMMARY

3. Mr Atkinson is the Chairperson of YAC and has been in the role for 20 years.
4. YAC provides free legal services, youth support and family support assistance to young people aged 10 to 18 years (inclusive) who are in, or are at risk of being in, the youth justice and/or the child protection systems, and who live in or around the greater Brisbane region. More limited support is provided to those under 10 and over 18 years of age and to young people outside of Brisbane via telephone, website and publications.
5. In addition to his recent correspondence to the Attorney-General, Mr Atkinson has written to the Premier, Deputy Premier and the Minister for Communities, Women and Youth regarding the Queensland Government's treatment of 17 year olds as adults under the criminal justice system advocating for a change to this policy position.
6. In his letters, Mr Atkinson outlined 10 reasons the Queensland Government should change their position on 17 year olds. They include: inconsistent with the UN *Convention on the Rights of the Child* and other Queensland laws; Queensland is the only jurisdiction to treat 17 year olds as adults; the safety of children is at risk; there is an increased risk of recidivism; specialist youth resources/services may not be readily available; 17 year olds lack life skills to make the right choices; youth detention centres have greater emphasis on reform and the current law has been subject to adverse comments in the Queensland Court of Appeal. **Attachment 1** outlines these reasons in detail.
7. Mr Atkinson also recommended gazetting particular areas in adult prisons as youth detention centres for 17 year olds as an interim measure. The example of Sir David Longlands Correctional Centre was provided, when in 1992, following a fire at the Westbrook Youth Detention Centre, a designated area was allocated for young offenders.

ISSUES AND SUGGESTED APPROACH

Government Commitment


8. As part of the Queensland Labor's 2014 State Policy Platform, a commitment was made to examine ways to bring Queensland in line with other jurisdictions by ensuring young people under the age of 18 are sentenced as children. In the lead up to the 2015 general election, Labor also committed to moving away from the policy position of treating 17 year olds as adults over time.
9. The Government has also committed to repealing the previous Government reforms to the *Youth Justice Act 1992*, removing the statutory requirement that young people subject to a term of detention be automatically transferred to adult correctional facilities on turning 17 if they have at least six months left to serve in detention.
10. Since the implementation of the reforms, there were five young offenders in detention with six months or more to serve who were transferred to an adult correctional facility.

Current practices for 17 year olds in adult correctional facilities

11. The Office of the Public Guardian visit and provide support to 17 year olds in adult correctional facilities through the Community Visitor Program. This program serves to monitor the well-being and safety of 17 year old offenders.
12. The Brisbane Correctional Centre (BCC) operates a Youthful Offenders Unit to allow for the separation of 17 year old offenders from the general prison population. This has a capacity of 24. Prior to entry into the Youthful Offenders Unit the BCC utilise segregation cells in a separate multipurpose unit to profile 17 year olds to ensure their seamless integrate into the Youthful Offenders Unit. On average per day there are approximately 25 17 year olds in custody in the BCC.
13. 17 year olds who are placed in northern correctional centres are housed with the general prison population. They are usually placed in these centres due to the location having been assessed as suitable for family support reasons.
14. There are no designated youth facilities available for female young offenders in adult correctional facilities.
15. While youth specific accommodation in adult correctional facilities is specific to Brisbane, consideration of the use of this existing resource could be explored as an option in terms of assisting Government in its move towards transitioning 17 year olds into the youth justice system.

Issues for consideration in transferring 17 year olds into the youth justice system

16. In 2010, the then Government explored the potential cost of bringing 17 year olds into the youth justice system over a five year period. The financial impact was calculated at \$88.56 million over five years and \$34.24 million recurrently.
17. This financial impact was determined on offending projections and available community support services at the time. Further analysis is required to determine the current offending projections, given the known increase in the number of young people in detention and 17 year olds in prison since 2010, and the service requirements and financial implications of those.

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18. Transferring 17 year olds into the youth justice system will have significant implications beyond the provision of sufficient detention infrastructure. Careful consideration needs to be given to the best way of accommodating the complex needs of this additional cohort safely and securely, with some planning required to re-configure the detention service system so that appropriate services can continue to be provided to the full continuum of age groups.
 19. In particular, measures must be considered to ensure that people over the age of 18 are not held in a youth detention centres for lengthy periods of time. Managing young adults in facilities where people as young as 10 are detained and programs are designed for school age young people substantially increases the risks of harm to younger people and the centre security.
 20. In addition, given the different treatment afforded to children in contact with the criminal justice system, the inclusion of 17 year olds in the youth justice system would have significant funding and resourcing implications for detention and youth justice service centres, the Childrens Court, the Queensland Police Service, Legal Aid Queensland and the Aboriginal and Torres Strait Islander Legal Service.
 21. There will also be increased demand for non-Government organisations to provide support services to young people on bail, community based orders, and respond to specialist needs such as sex offending.
 22. Youth Justice will prepare a discussion paper for consultation which will analyse the full extent of the implications and costs to bring 17 year olds into the youth justice system.

Strategic direction for Queensland's youth justice system

23. The strategic direction for Queensland's youth justice system includes a balanced approach, one in which young people are supported to take responsibility for their behaviour, victims and community are protected and young people and their families are supported to address underlying causes of offending.
24. A key focus of this approach is the Government's commitment to consult with the community and other stakeholders to ensure implementation of evidence based responses to youth offending.
25. Youth Justice aims to build on its current work with partner agencies across the continuum of intervention including *prevention of youth crime, acting early to reconnect young people to a life without crime and supporting young people entrenched in youth offending to change to new behaviours and a positive future.*
26. This work is particularly important as it is recognised that offence focused interventions alone, without complementary interventions from partner agencies to address issues including disengagement from school, training or work, disability, health, mental health, drug, alcohol and family issues will not reduce long-term offending.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Daysi Quintanilla Position: A/Senior Policy Officer Phone: 07 3227 6293 Date: 29/04/2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: 07 3225 2035 Date: 29 / 04/15
Approved by:	Name: Nicole Downing Position: A/Director Phone: 07 3006 4127 Date: 28/ 04 /15	Endorsed:	David Mackie A/Director-General _____ / /

1. Australia is a signatory to the UN *Convention on the Rights of the Child* (ratified on 17 December 1990) and the present state of Queensland law is inconsistent with that Convention generally, and with Article 37 in particular.
2. Queensland is the only Australian jurisdiction where young people are treated as adults from the age of 17, instead of 18 (so that they face adult courts and adult prisons), and this of course makes for a lack of uniformity.
3. The safety of Queensland children is put at risk when they are placed with the adult prison population.
4. The Children's Court, as well as the Youth Justice Unit, and groups such as the Youth Advocacy Centre and Brisbane Youth Services, have developed specialised knowledge and protocols which ensure that young people are linked to appropriate programmes, but these resources cannot be provided readily if 17 year olds are directed to the adult system.
5. Whereas youth detention centres naturally have a keener emphasis on reform, this emphasis is lost to young people when they are placed in adult prisons.
6. Seventeen year olds, as a group in Queensland, are usually still at school and they will often lack many of the life skills needed to make appropriate choices in the adult courts and the adult prisons.
7. When young people are housed with experienced offenders, there is an increased risk of recidivism.
8. The situation makes the law look inconsistent in that, for almost every other aspect of Queensland legislation (e.g. voting, buying cigarettes and alcohol), a person is not considered an adult until they turn 18.
9. There are particular absurdities so that, for instance, a 17 year old might commit offences for underage drinking and yet be prosecuted as an adult.
10. The current state of the law has been the subject of adverse comment in the Queensland Court of Appeal: see, for instance, *R v Loveridge* [2011] QCA 32 at [5] to [7], and *R v Lovi* [2012] QCA 24 at [47].

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 14 May 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Project Booyah
Requested by Internally generated

RECOMMENDATION

That you **note** the involvement of Youth Justice with the Queensland Police Service (QPS) "Booyah" project.

BACKGROUND SUMMARY

1. Youth Justice, through the Outlook Boonah, was initially contacted in early 2014 requesting assistance to develop and deliver the adventure intervention components of the Project Booyah program. Subsequently, in early 2015 the Commissioner for the Queensland Police Service (QPS) funded Project Booyah on a two year pilot project basis and Youth Justice has agreed to deliver both adventure intervention programs and Aggression Replacement Training (ART).
2. Adventure intervention programs promote behavioural change and deliver Youth Justice outcomes. They are outdoor experiences, designed to create a sense of urgency to manage and improve decision making and behaviour. These experiences provide unique opportunities for young people to dig deep and master seemingly difficult tasks (within a group setting) and achieve personal growth. Adventure intervention programs train participants how to plan, set goals, make constructive choices and actively review their decisions and actions. The intent is for these outcomes to be linked to case management and transferred back into the community after completion of the program.
3. ART is an evidence based program developed in response to research showing that a multi-modal treatment approach is most effective in targeting the cognitive, behavioural and emotional aspects of adolescent and early-adult aggression. It comprises three components delivered in group-training sessions over a 10-week period. The three components are:
 - Skillstreaming (behavioural component): designed to teach the young person effective social skills aimed at replacing aggressive behaviour;
 - Anger Control Training (emotional component): designed to reduce the frequency of anger arousal and teach techniques of self-control when anger is aroused; and
 - Moral Reasoning Training (cognitive/values component): the ability to take the perspective of another person and use moral decision making is delayed in antisocial and chronically aggressive youth. The goal of this component is to teach participants these skills and remediate existing moral developmental delays.
4. Project Booyah, which now incorporates Youth Justice expertise as a significant component of the program, is focussed on increasing a young person's potential for social inclusion. In particular, adventure interventions and ART provide unique opportunities for our young people to transition into employment by developing their social and emotional strengths necessary for job readiness.

5. Youth Justice recognises this is an opportunity for a whole-of-Government approach to an early intervention strategy for Youth Justice clients to reduce their offending behaviour and reduce the likelihood of them entering the adult justice system.

ISSUES

6. The Youth Justice Outlook Boonah has delivered 12 adventure intervention camps and day programs over the past 18 months to 103 young people, of which at least 50% were youth justice clients. Youth Justice has also agreed to deliver two per one day celebration camps for 60 young people and five per two day more camps for 50 young people within the next nine months. This is conditional that a minimum of 50% of those attending are youth justice clients.
7. The Youth Justice Northern Outlook has delivered five adventure intervention camps and day programs over the last 12 months, delivering programs to 36 young people and has also agreed to deliver two further programs for 20 young people within the next three months.
8. In Southern Queensland, Youth Justice Service Centres provided staff and resources to for the Booyah Logan and Gold Coast teams to receive accreditation as ART Main Trainers. In all, 13 Booyah staff were accredited as Main Trainers and displayed competency in delivering ART. In addition to this, staff from Logan Youth Justice and Mermaid Beach Youth Justice, teamed up with their respective Project Booyah counterparts in delivering ART during the first term of Booyah. Initial feedback has been that this was a constructive process where relationships were enhanced and service delivery was collaborative.
9. In Northern Queensland, Youth Justice Service Centres have been dedicating significant resources to Project Booyah for ART. A partnership has ensued with Project Booyah whereby Police Liaison Officers have attended Main Trainer accreditation training run by staff from Townsville Youth Justice Service Centre and also the Cleveland Youth Detention Centre. Further planning is underway to include co-trainer accreditation training to Project Booyah in order to continue their skill building process in delivering the ART program.

EMPLOYMENT IMPACT

10. The Youth Justice contribution to Project Booyah will assist young people to transition into employment by developing their social and emotional strengths necessary for job readiness.

CONSULTATION WITH STAKEHOLDERS

11. Consultation has occurred with Youth Justice Service Centres, Youth Detention Centres, Youth Justice Programs, Policy, Performance and Practice and QPS.

FINANCIAL IMPLICATIONS

12. These programs utilise Youth Justice staff and facilities at no cost to Project Booyah in recognition of the benefits to youth justice clients.

POTENTIAL MEDIA

13. QPS has been attracting media attention with respect to Project Booyah and it is possible that there will be opportunities to provide details of Youth Justice input to the program in future.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Terry O'Brien Position: Manager Phone: 07 5463 1900 Date: 30 April 2015	Approved by Executive Director:	Name: Sean Harvey Position: Assistant Director-General Phone: 07 3225 2035 Date: 5 May 2015
Approved by:	Name: David Herbert Position: A/Director Phone: 07 3303 0891 Date: 1 May 2015	Endorsed: David Mackie A/Director-General	_____ / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related			

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR MEETING

Date: 2 June 2015
TO **Attorney-General and Minister for Justice**
Minister for Training and Skills
FROM Sean Harvey, Assistant Director-General, Youth Justice Services
SUBJECT Meeting with Mr Scott Stewart, Member for Townsville
Requested by Attorney-General's office

DETAILS OF THE MEETING

1. You are meeting with Mr Scott Stewart MP, Member for Townsville, at Parliament House on Wednesday, 3 June 2015 at 4:30pm.
2. The primary purpose of the meeting is to discuss the reinstatement of specialist courts, the Cleveland Youth Detention Centre (CYDC), and euthanasia for the terminally ill.

BACKGROUND SUMMARY

3. On 22 April 2015, Mr Stewart met with one of his constituents, Mr Paul Gray, Principal Lawyer, Shades of Gray Lawyers, to discuss the reinstatement of specialist courts and a proposal by Mr Gray to introduce a Court of Rehabilitation.
4. The proposal by Mr Gray is to introduce a Court of Rehabilitation to provide a pathway for offenders to engage with service providers. It is intended that the Court of Rehabilitation will be available to all offenders before the Magistrates Court, including first time offenders and those who are not likely to face jail but have a genuine desire to rehabilitate.
5. A previous meeting brief was provided (**Attachment 1**).
6. The reinstatement of specialist courts is included in the CBRC process. At this point no update or decision on the submission has been provided.

ISSUES AND SUGGESTED APPROACH

Court Services – Reinstatement of specialist courts

7. One of the Government's pre-election commitments was to reinstate the Murri Court, Special Circumstances Court Diversion Program (SCCDP) and Drug Court as soon as fiscally practicable.
8. To implement the Government's election commitment to reinstate the Murri Court and SCCDP, it is proposed to build on current court referral processes that link defendants with rehabilitation, treatment and other intervention services — the ongoing support of the Elders in sentencing and the Queensland Courts Referral (QCR) process.

9. The Murri Court was an important part of the Magistrates Court up to 2012. Even with the abolition of the Murri Court under the previous LNP government, dedicated local Elders and community justice groups have continued to provide advice to the Magistrates Court on culturally appropriate sentencing options in 12 locations, including Townsville. It is proposed that the election commitment to reinstate the Murri Court will build on the ongoing dedication and good will of the Elders and consultation with the Elders is planned as part of the reinstatement of the Murri Court.
10. The QCR process has a broader application than the former SCCDP, being available to any magistrate in the locations in which it operates. QCR is a bail-based process to refer defendants to services outside the criminal justice system (provided by non-Government organisations and Government agencies) to address the underlying causes of their offending behaviour. Eligible defendants are referred to a service provider as a condition of bail, and reports on their engagement may be taken into account in sentencing. Eligible defendants are those with drug and/or alcohol dependency, mental illness, intellectual disability, cognitive impairment, or who are homeless or at risk of homelessness, and who are on bail or eligible for bail.
11. The former Drug Court was expensive to run. Prior to reinstating the Drug Court, it is proposed to take one year to consider options and best practice before final implementation of any model. The model must recognise the changing trends in drug use and also be culturally appropriate for Aboriginal and Torres Strait Islander offenders. During this review period, the Department of Justice and Attorney-General (DJAG) can call for ideas on how to establish the court and Mr Gray's proposal for a Court of Rehabilitation can be considered at this time.
12. Timing of this work is dependent on the outcomes of the confidential CBRC process. Therefore questions regarding funding to reinstate the programs, funding towards the administration costs of running the programs and timeframes for implementation cannot be answered at this time.

Youth Justice Services - Cleveland Youth Detention Centre

13. The CYDC has recently undergone an extensive rebuilding and refurbishment program that saw the centre expand from a 48 bed facility for males to a 96 bed facility that accommodates males and females. The expansion was officially completed on 22 January 2015.
14. To manage the expanded capacity, CYDC recruited an additional 66 operational staff and an additional 18.6 professional, administrative and other staff. Operational staff were recruited in accordance with strengthened selection processes, inclusive of medical assessment, fitness testing, psychological profiling and interviews. This ensures that operational staff are physically and mentally resilient and better suited to the work.
15. The safe and appropriate management and rehabilitation of young people in detention is guided by a comprehensive suite of policies and procedures to ensure the rights and interests of young people are maintained at all times, in accordance with legislative requirements and fundamental children's rights principles.
16. To support the policy and procedural framework, DJAG requires that all youth detention operational staff demonstrate competency on an annual basis in key areas of practice such as first aid, fire safety, emergency management, protective actions and suicide response.
17. To ensure compliance with the policy and procedural framework, youth detention centres are subject to a range of internal and external governance and accountability arrangements, including:

- a performance framework to assist the department to identify and build on positive aspects of youth detention service delivery, as well as highlighting areas of service delivery that require further improvement;
 - regular proactive audits of youth detention services and practices;
 - Service Level Agreements between the Executive Directors of each youth detention centre and the Assistant Director-General, Youth Justice, which clearly stipulate the required performance standards for youth detention centres;
 - regular visitation by the Office of the Public Guardian (via the Community Visitor program) to speak directly to young people in youth detention and advocate on their behalf;
 - quarterly inspections conducted by the Youth Detention Inspectorate (managed by the Executive Director of DJAG's Ethical Standards Unit); and
 - management review of all serious incidents and the obligation to refer potential misconduct matters to the Ethical Standards Unit.
18. These mechanisms provide robust oversight and accountability for CYDC and assist in identifying areas to strengthen the services delivered to young people in detention. As part of this proactive monitoring process, CYDC is currently implementing a strategy to improve five key areas of service delivery:
- leadership and culture;
 - learning and development;
 - tailored young person management;
 - monitoring and governance; and
 - safe by design.
19. Particular advancements have occurred already in relation to enhancing leadership and culture. Specifically, CYDC has established an Indigenous Advisory Group and a Cultural Unit which aims to:
- embed cultural awareness, and the views of Aboriginal and Torres Strait Islander leaders, into CYDC's practice and leadership – approximately 25% of CYDC staff are Aboriginal and/or Torres Strait Islander;
 - strengthen the centre's relationships with Aboriginal and Torres Strait Islander communities; and
 - address the over-representation of Aboriginal and Torres Strait Islander young people in the youth justice system.
20. Youth Justice is also currently reviewing the Cultural Capability training provided to its workforce including youth detention staff. Consultation with CYDC's Indigenous Advisory Group is underway. The review will also include an evaluation of DJAG's training, the Queensland Government Cultural Capability Portal and consultation with the Department of Aboriginal and Torres Strait Islander Partnerships. Following the review, reference and advisory groups will be engaged to support the roll out of the framework and training in Youth Justice.

21. Proactive monitoring at CYDC will ensure a continued focus on improving the services and outcomes achieved in rehabilitating Queensland's young offenders

Strategic Policy - Euthanasia for the terminally ill

22. In Queensland, voluntary euthanasia and assisted suicide is not permitted. Section 311 of Queensland's Criminal Code makes it a crime to aid in suicide. That is, any person who: procures another to kill himself or herself; or counsels another to kill himself or herself and thereby induces the other person to do so; or aids another in killing himself or herself - is guilty of a crime, and is liable to a maximum penalty of life imprisonment.
23. While doctors and nurses have the obligation to preserve life, where death is imminent and where curative or life-prolonging treatment appears to be futile, the ethical duty is to ensure that death occurs with dignity and comfort. The law therefore recognises that doctors are entitled to administer proper and necessary medical treatment to alleviate pain and suffering even if those measures also shorten life.
24. Section 282A of Queensland's Criminal Code provides that a person is not criminally responsible for providing palliative care to another person if:
- the person provides the palliative care in good faith and with reasonable care and skill;
 - the provision of the palliative care is reasonable, having regard to the other person's state at the time and all the circumstances of the case; and
 - the person is a doctor or, if the person is not a doctor, the palliative care is ordered by a doctor who confirms the order in writing.

This provision applies even if an incidental effect of providing the palliative care is to hasten the other person's death.

25. However, the provision also makes it very clear that nothing in section 282A authorises, justifies or excuses an act done or omission made with intent to kill another person; or aiding another person to kill himself or herself. Further, to remove any doubt, the section also provides that the provision of the palliative care is reasonable only if it is reasonable in the context of good medical practice (that is, good medical practice for the medical profession in Australia having regard to: the recognised medical standards, practices and procedures of the medical profession in Australia; and the recognised ethical standards of the medical profession in Australia).
26. The law does, however, permit a person who has the capacity to make decisions about health matters to refuse any medical treatment. Advance health directives permit a person's wishes to prevail with respect to particular treatments even when the person no longer has the capacity to exercise their rights to refuse treatment. Information regarding advance health directives, and other health care decisions is available on the DJAG website. In particular, by accessing the 'guardianship and systems advocacy' page at: www.justice.qld.gov.au.

NOTED or APPROVED / NOT APPROVED		
Attorney-General and Minister for Justice		
Minister for Training and Skills		
Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer: Name: Mr David Herbert Position: Director, Youth Detention Operations Phone:3033 0891 Date: 1 June 2015	Approved by Executive Director: Name Mr Sean Harvey Position: Assistant Director General, Youth Justice Phone:3033 0876 Date: 1 June 2015
Approved by:	Endorsed: David Mackie A/Director-General Date: _____

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR MEETING

Date: 5 June 2015
TO **Attorney-General and Minister for Justice**
Minister for Training and Skills
FROM Sean Harvey, Assistant Director-General, Youth Justice
SUBJECT Meeting with Mr Bruce Saunders, Member for Maryborough
Requested by Attorney-General's office

DETAILS OF THE MEETING

1. You are meeting with Mr Bruce Saunders MP, Member for Maryborough at a date to be advised.
2. The primary purpose of the meeting is to discuss youth boot camps in general.

BACKGROUND SUMMARY

1. Two types of 'non-military style' youth boot camp models are being trialled in Queensland:
 - an Early Intervention Youth Boot Camp (EIYBC) which targets young people at risk of entering the criminal justice system; and
 - a Sentenced Youth Boot Camp (SYBC) which targets young people sentenced as a result of repeat motor vehicle offences or serious offending which would otherwise result in detention.
2. Youth boot camps are funded to provide a therapeutic response, skill building and educational initiatives and aftercare support to participants and their families when participants return to their community of origin. All camps include a residential phase, a community phase and a mentoring phase. Local variations of the program are in operation in each location.
3. Non-Government service providers operate the three early intervention youth boot camps as part of the trial:
 - the Gold Coast program operated by Kokoda Challenge which began in February 2013;
 - the Rockhampton program operated by the Police Citizens Youth Club which began in October 2013; and
 - the Fraser/Sunshine Coast program operated by Oz Adventures which began in October 2013.
4. A SYBC facility was initially established in Cairns in early 2012, however, this site was closed-down after it was determined that the service provider could not adequately manage the safety and security risks presented by participants.
5. A new SYBC program was established to service both Cairns and Townsville (including surrounding areas) and commenced operation in December 2013. The SYBC is operated by a for-profit organisation, Beyond Billabong Training Pty Ltd.

ISSUES AND SUGGESTED APPROACH

Fraser/Sunshine Coast EIYBC

6. The Fraser/Sunshine Coast EIYBC has run seven programs since 1 October 2013.
7. A total of 68 young people have commenced at the Fraser/Sunshine Coast EIYBC. Of these:
 - 17 young people are currently in the community phase of the program;
 - 48 young people have successfully completed the residential and community phases of the program (three young people did not); and
 - 48 young people have chosen to continue in the voluntary mentoring phase of the program of which 26 are still being supported and 22 have completed this phase.
8. The final program under the current agreement commences on the 4 August 2015.

Program evaluation

9. KPMG has been contracted to deliver an independent process and outcome evaluation and cost benefit analysis of the youth boot camp program.
10. This evaluation aims to determine if the youth boot camp program is achieving outcomes, provides value for money and to inform future decision-making.
11. The evaluation will include:
 - a process evaluation of Cairns/Townsville SYBC program and the Fraser/Sunshine Coast and the Rockhampton EIYBC program to examine whether the programs have been implemented and operated as planned, identify any issues, develop recommendations for future operations and communicate findings;
 - an outcomes evaluation of the SYBC, and the three EIYBCs at Fraser/Sunshine Coast, Rockhampton and Gold Coast, to measure whether or not the project objectives have been achieved; and
 - a costing and cost-benefit analysis to understand the true cost of the program including an estimation of all direct and in-direct expenditure associated with the implementation of both the EIYBC and SYBC, including in-kind support. KPMG will perform a cost analysis, benefits analysis, cost-benefit modelling and a sensitivity analysis.
12. KPMG will deliver a preliminary briefing paper to the Department of Justice and Attorney-General (DJAG) on 10 June 2015 and the final evaluation report is expected to be tabled with DJAG on 17 July 2015.
13. Any recommendations to government on the future of the youth boot camp program will also consider the findings and recommendations of the Queensland Audit Office report on the procurement of the youth boot camps.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Daina Fernyhough Position: Principal Program Officer Phone: 3225 2592 Date: 1 June 2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: (07) 3225 2035 Date: 1 June 2015
Approved by:	Name: Nicole Downing Position: A/Director Phone: 3006 4127 Date: 2 June 2015	Endorsed:	David Mackie, A/Director-General / /

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 15 June 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Transition 2 Success project
Requested by Internally generated

RECOMMENDATIONS

That you:

1. **note** the positive local initiative at Western Districts Youth Justice Service (WDYJS), including the Transition to Success (T2S) project; and
2. **accept** the invitation to attend the T2S program to meet the young people and to witness the positive and innovative impacts this program has had on the community and in the lives of the young people involved.

BACKGROUND SUMMARY

1. Staff at WDYJS embrace opportunities to partner with community, Government and private sector organisations to achieve the best possible outcomes not only for young people on youth justice orders, but also those at risk of entering the criminal justice system.
2. The T2S program began in June 2014 as a response to the lack of educational programs for at risk young people connected with the youth justice system, disengaged from education or at risk of entering the criminal justice system. The T2S program was designed in partnership with the Forest Lake Salvation Army as well as Education Queensland. The T2S program has evolved over the past six months and through the support of a range of Government, community and private sector partnerships, has become a successful educational vocational pathway.
3. The T2S program aims to help connect young people back into education or employment by providing certificate based training, life skills and links to local industries. The T2S program also has a community service element which focuses on providing the young people with an opportunity to give back to their community. The young people involved are currently working on a Certificate II in Horticulture, with the practical element being a community garden located at the Forest Lake Salvation Army. T2S focuses on developing pro-social skills and provides students an opportunity to become active and positive community members while preparing them for future employment.
4. The T2S program is a flexible learning program designed to provide intensive support and tutoring to young people who have disengaged from school or are at risk of disengaging as well as those who are currently subject to youth justice orders or at risk of having contact with the youth justice system.

Current T2S program

5. The current T2S program is delivered over three days a week and is focused on vocational and educational outcomes for young people who are not currently attending or are at risk of being excluded from mainstream schooling. It is delivered through a recognised training organisation and offers a range of certificate-level qualifications including:
 - certificates in horticulture, hospitality and retail;
 - first aid;
 - literacy and numeracy;
 - construction industry white card; and
 - learner driver licence.
6. Each of these qualifications are recognised nationally and by local industries, which allows a transition into formal education or through to employment for those young people interested. There is currently a group of young people working on a community garden with the learning outcomes allowing them to achieve a Certificate I qualification in Horticulture. So far, the participation and behaviour from these young people has been promising.
7. The success of the T2S program can be attributed to the supportive and successful partnerships that have been established, both internally within the community and through private enterprise. This has been a labour intensive program that, without considerable support from the community, would not have been achievable. Starting with the Forest Lake Salvation Army offering their land, through to the exceptionally generous support provided by private landscaping, gardening and irrigation companies, the T2S program has been able to support those most at risk in the community. The T2S program has further enhanced the WDYJS' profile within the local community.
8. Careers Employment Australia has successfully delivered the first of the certificates and has been a willing and able partner during the initial phase. However, due to the continued growth of the T2S program, we have managed to establish a further partnership with Boystown Kingston who have agreed to deliver certificate courses in retail, hospitality and horticulture across the remainder of the year. This partnership not only secures the T2S program through to the end of the year but also provides a further opportunity to take on more at risk young people from the surrounding high schools. (Centenary, Glenala and Forest Lake State High School.)
9. Through the use of an Education Employment Project Officer (EEPO) we have been able to work individually with each young person to focus on their particular goals and what they hope to achieve after completing the T2S program. The EEPO has taken this information and worked with both Education Queensland and relevant industries on a transition plan tailored to each young person. As a result we have had a number of young people attached to the program return to high school, workplace training and possible future employment.

Invitation to visit

10. You are invited to visit the WDYJS T2S program to meet the young people and witness the positive and innovative impacts the program has had on the community and in the lives of the young people involved (**Attachment 1**).

11. This visit would allow you to:

- observe the program;
- meet staff, community representatives and young people involved in the program; and
- view the community garden and tour the remainder of the site, outlining the future projects and initiatives on offer to the young people.

EMPLOYMENT IMPACT

12. Not applicable.

CONSULTATION WITH STAKEHOLDERS

13. Not applicable.

FINANCIAL IMPLICATIONS

14. Not applicable.

POTENTIAL MEDIA

15. The Salvation Army have made contact with their internal media group as well as the local news outlets over the course of this project. At this stage there are no plans for media to be in attendance on the day.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments _____		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Terry Flanagan Position: Regional Director Phone: 3381 7622 Date: 28 April 2015	Approved by	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 15 May 2015
		Endorsed:	David Mackie Director-General _____ / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related			

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR DECISION



Date 23 June 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Changing investment in outsourced youth justice services to meet current and future demand
Requested by Internally generated
Decision required by **30 June 2015** – as this is the expiry date for the current service contracts.

RECOMMENDATION

That you **approve** the procurement of new outsourced Youth Justice (YJ) services through an openly advertised process in 2015-16 that allows YJ to design and contract services to address youth offending, for commencement from 1 July 2016.

BACKGROUND SUMMARY

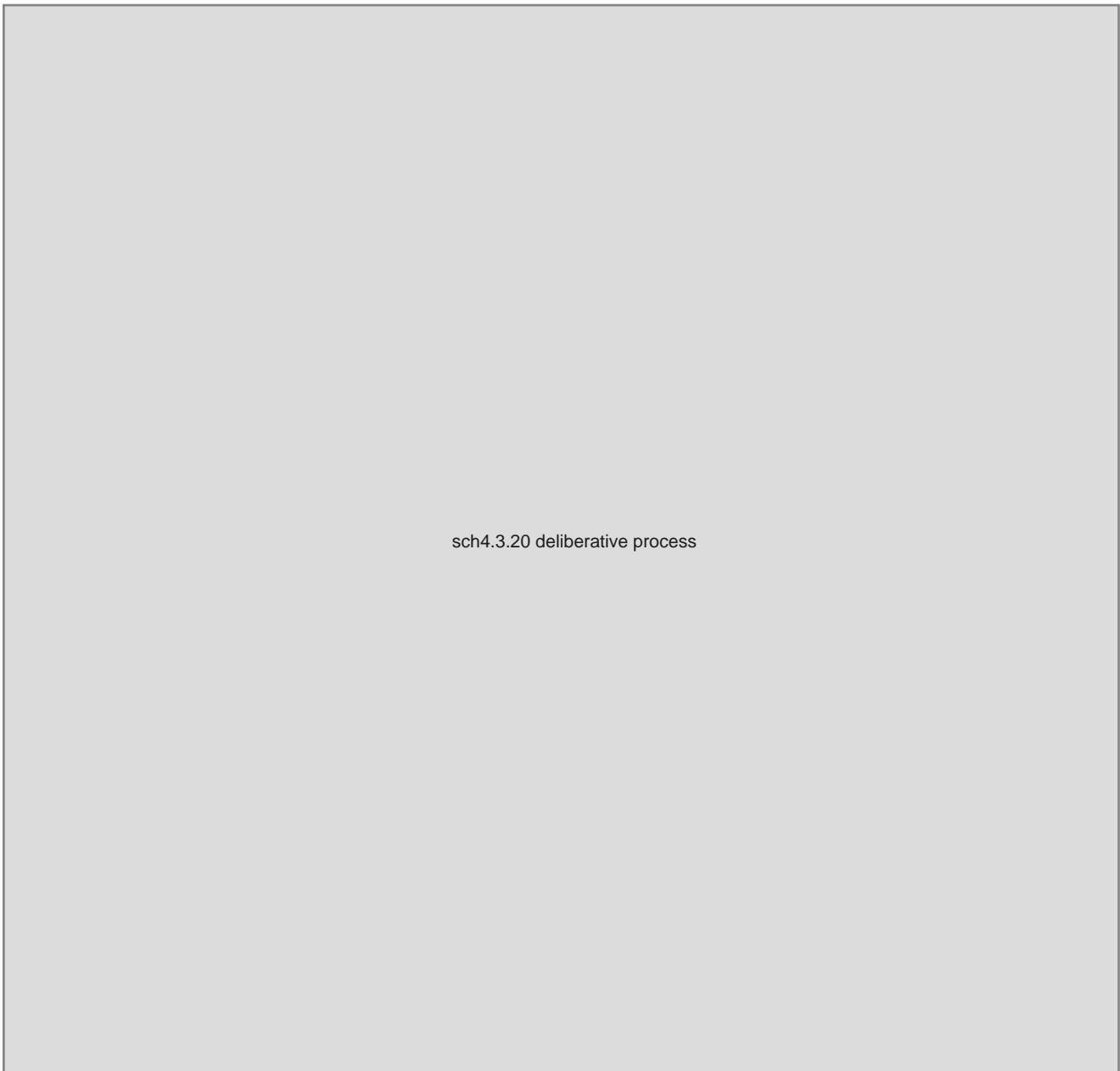
1. In 2015-16, YJ has a budget of \$5.4 million to fund outsourced services. This funding is currently allocated to a range of non-Government, private and tertiary education organisations targeting young offenders or young people at a high risk of offending (**Attachment 1**). This budget does not cover youth boot camp programs (early intervention or sentenced) which are funded on a trial basis from other Department of Justice and Attorney-General (DJAG) sources.
2. The outsourced service delivery budget is insufficient to deliver the services required. It has stayed constant since 2010 and has not kept pace with increases in the young offender population or their changing demographics and needs.
3. The current establishment of outsourced youth justice services has been configured incrementally over a 15 year period based on historical needs, Government priorities and assessed capability of service providers relevant at a point in time.
4. Currently funded services include bail support services, young offender support services, education and employment project officers, one supervised community accommodation service and two specialist counselling services aimed at sex offenders.
5. These services complement the case work that statutory YJ workers undertake, and address particular behaviours that require a specialised response or expertise, for example sex offending.
6. Service provider performance is monitored on a quarterly basis through the analysis of client demographic and performance data. This data is discussed with the service provider and any issues relating to performance addressed through quarterly review meetings. As part of performance monitoring, service providers provide information about client outcomes using a tool called the Outcome Star. From 2015-16 onwards, YJ will be analysing reoffending data and is developing processes to capture and measure this information.

7. YJ is constantly seeking ways to improve on reporting and is currently investigating an opportunity to pilot a new justice-focused Outcome Star tool and a brief screener assessment tool which is derived from the risk and need assessment tool used by staff in YJ service centres and detention centres.

Current funding commitments

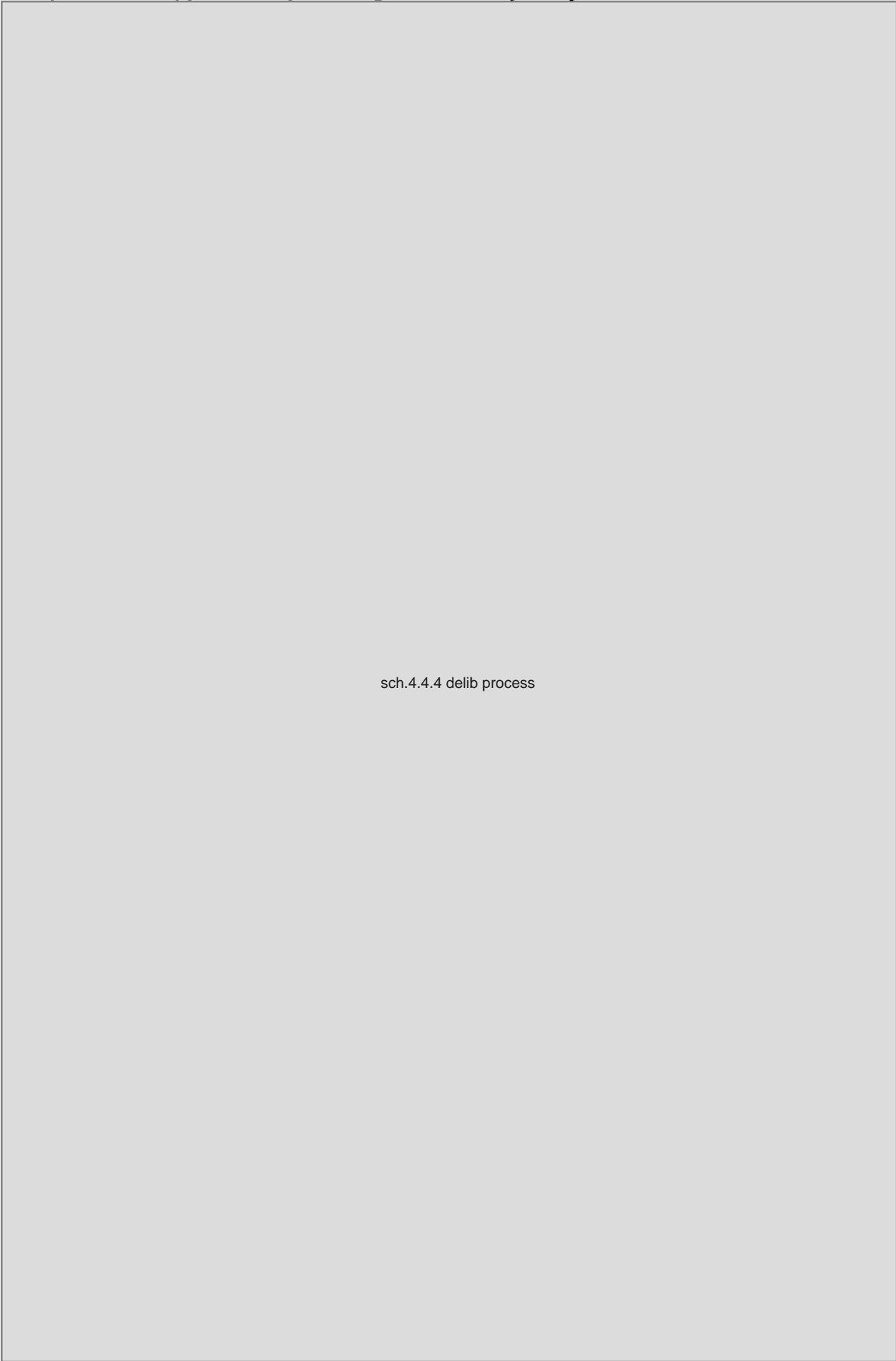
8. All current service agreements expire between the 30 June 2015 and 31 December 2015. YJ is negotiating with all funded service providers to develop new agreements that will all end at 30 June 2016. This is in-keeping with a commitment made to service providers in 2014 that their funding would continue to 30 June 2016.
9. Minor changes to service agreements are being made to ensure that service delivery approaches address current client needs and demands as best as possible within the available resources and that data about client outcomes is adequately captured.

ISSUES



sch4.3.20 deliberative process

Proposed new approach to procuring outsourced youth justice services



sch.4.4.4 delib process

sch.4.4.4 delib process

RECOMMENDATIONS

26. It is recommended that an openly advertised procurement process is undertaken during 2015-16 to design and contract new outsourced services to address youth offending, for commencement 1 July 2016.

FINANCIAL IMPLICATIONS

29. \$5.4 million in funding is available to in the YJ outsourced service delivery budget in 2015-16. This increases slightly every financial year as a result of the application of the CPI increase.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Toni Craig Position: Project Manager Phone: (07) 3006 4552 Date: 09 June 2015	Approved by Assistant Director- General:	Name: Sean Harvey Position: Assistant Director-General Phone: (07) 3225 2035 Date: 9 June 2015
Approved by:	Name: Nicole Downing Position: A/Director Phone: (07) 3006 4127 Date: 9 June 2015	Endorsed: David Mackie Director-General / /	

Election Commitment
 CBRC / Cabinet related
 ECM related

Attachment 1: Youth Justice Outsourced Service Delivery – service providers and programs

Current service delivery locations	Outsourced service delivery service providers and programs	Service type	Service Description	Current service agreement expiry date	Funding – 2014/15 (ex GST)
SEQ and other locations in Queensland depending on capacity	Griffith Youth Forensic Service (GYFS): Queensland (Griffith University)	Specialist Counselling Service	GYFS is a specialist service for young people found guilty of sexual offences that provides: <ul style="list-style-type: none"> • Written assessments to assist court decisions and treatment planning • Assessment and treatment service for young people on supervised court order for sexual offences. 	30 June 2015	\$902,209
Brisbane and SEQ depending on capacity	Mater Family and Youth Counselling Service: SEQ (Mater Health Services)	Specialist Counselling Service	The Mater Family and Youth Counselling service provides therapeutic intervention for young people who have sexually offended, their families and victims and their families following a referral to diversionary Youth Justice Conference.	30 June 2016	\$434,113
Brisbane	Break Out Program: Brisbane (North West Aboriginal and Islander Community Association - NWAICA)	Young Offender Support Service	NWAICA is funded to provide the Break Out Program which works in close partnership with the Brisbane North Youth Justice Service Centre. The program is aimed at Aboriginal and Torres Strait Islander young people who are at risk of committing further criminal offences with the aim of reducing subsequent offending.	30 June 2015	\$368,565
Brisbane, Ipswich, Logan, Caboolture, Sunshine Coast	Youth Bail Accommodation Support Service (Youth Advocacy Centre)	Bail Support Service	The service supports young people aged between 10-16 years, in Brisbane and surrounding suburbs to meet the requirements of bail and/or maintain stable accommodation during their bail period.	30 June 2015	\$664,511
Caboolture and Sunshine coast	Education and Employment Project Officer (EEPO)	Employment Project Officer program	The EEPO assists young people aged 15 years and over who are Youth Justice Service Centre clients to develop job readiness skills including accessing education and vocational training, choosing a career path and searching for training and/or employment.	31 December 2015	\$119,612
Cherbourg	Education and Employment Project Officer (EEPO)	Employment Project Officer program	The EEPO assists young people aged 15 years and over who are Youth Justice Service Centre clients to develop job readiness skills including accessing education and vocational training, choosing a career path and searching for training and/or employment.	31 December 2015	\$94,231

Attachment 1: Youth Justice Outsourced Service Delivery – service providers and programs

Current service delivery locations	Outsourced service delivery service providers and programs	Service type	Service Description	Current service agreement expiry date	Funding – 2014/15 (ex GST)
Townsville	Education and Employment Project Officer (EEPO)	Employment Project Officer program	The EEPO assists young people aged 15 years and over who are Youth Justice Service Centre clients to develop job readiness skills including accessing education and vocational training, choosing a career path and searching for training and/or employment.	31 December 2015	\$119,612
Townsville	Supervised Community Accommodation (SCA): Townsville (Mission Australia)	Supervised community accommodation	The SCA provides 24 hour/seven day per week supervised accommodation in the Townsville community for up to four young males at a time, who are leaving detention and who are homeless or at high risk of homelessness.	31 December 2015	\$899,854
Townsville	Currently undergoing a procurement process with preferred supplier selected by 30 June 2015.	Bail Support Service	This Townsville service supports young people aged between 10-16 years, to meet the requirements of bail and/or maintain stable accommodation during their bail period.	30 June 2015	\$45,372 <i>An increase in funding will be sought for 2015-16 for 1 Full Time Equivalent staff at approximately \$119,612.</i>
Atherton Tablelands	Atherton Bail Support Service (Community Services Tablelands)	Bail Support Service	The service supports young people aged between 10-16 years, to meet the requirements of bail and/or maintain stable accommodation during their bail period.	30 June 2015	\$209,927
Mt Isa	Mt Isa Baii Support Service (Young People Ahead)	Bail Support Service	The service supports young people aged between 10-16 years, to meet the requirements of bail and/or maintain stable accommodation during their bail period.	30 June 2016	\$141,141
Logan, Western Districts	Inala Young Offender Support Service (Inala Youth Care Community)	Young Offender Support Service	The service works with the Western Districts and Logan Youth Justice Service Centres to provide intensive support and to high risk young people who are subject to court orders or bail programs.	30 June 2016	\$414,309
Goodna, Ipswich	The Base: Goodna, Ipswich	Young Offender Support Service	The Base works with the Ipswich Youth Justice Service Centre to provide intensive support to high risk young people who are	30 June 2015	\$223,208

Attachment 1: Youth Justice Outsourced Service Delivery – service providers and programs

Current service delivery locations	Outsourced service delivery service providers and programs	Service type	Service Description	Current service agreement expiry date	Funding – 2014/15 (ex GST)
Ipswich	Education and Employment Project Officer (EEPO)	Employment Project Officer program	subject to court orders or bail programs and their families. The Base delivers offence focussed interventions aimed at developing skills and integrating young people into the community to reduce the risk of reoffending. The EEPO assists young people aged 15 years and over who are YJSC clients to develop job readiness skills including accessing education and vocational training, choosing a career path and searing for training and/or employment.	31 December 2015	\$119,612
Logan	Education and Employment Project Officer (EEPO)	Employment Project Officer program	The EEPO assists young people aged 15 years and over who are YJSC clients to develop job readiness skills including accessing education and vocational training, choosing a career path and search for training and/or employment.	31 December 2015	\$119,612

Other 'once off' funding

Current service delivery locations	Outsourced service delivery service providers and programs	Initiative type	Service Description	Service Agreement expiry date	Funding – 2014/15 (ex GST)
Caboolture	Youth Justice Education and Training (Lutheran Church of Australia – Intercept Youth and Family Services)	N/A	An alternative education service for clients of Caboolture Youth Justice Service who are disengaged from mainstream education.	30 June 2015	\$40,000
Logan	Logan Learning Initiative (Kokoda Youth Challenge)	N/A	Logan Learning Initiative targets young people who are at high risk of involvement in the criminal justice system and disengaged from education. The program combines adventure based learning and Cognitive Behaviour Therapy (CBT) to address client needs across three program components – a camp, community learning and mentoring and engagement with an alternative education provider.	30 June 2015	\$85,000

Attachment 2: Youth Justice Demand and Need Analysis summary 2015

Percentage of population in each youth justice service centre catchment area that contributes to Queensland total of demand and need

Region	Youth Justice Service Catchment area	Young people at risk of offending	Early onset offenders	Young offenders under supervision	Chronic offenders/ remand in custody/ transitioning from detention	Sex offenders	Young people disengaged from education and training and employment
BNGC	Brisbane North YJSC	5.9%	2.6%	5.4%	6.5%	6.5%	5.7%
	Brisbane South YJSC	4.3%	1.1%	3.1%	3.8%	3.9%	6.8%
	Redlands YJS	2.3%	0.5%	2.0%	3.0%	1.9%	2.7%
	Caboolture YJSC	7.5%	3.1%	5.0%	5.1%	7.1%	7.2%
	Gold Coast YJSC	5.6%	1.8%	4.5%	5.5%	4.1%	7.7%
	Sunshine Coast YJSC	4.9%	1.2%	3.9%	2.1%	4.2%	6.4%
	Hervey Bay YJSC	4.4%	1.4%	2.5%	1.6%	1.7%	2.7%
CQ	Bundaberg YJS	3.2%	1.2%	1.8%	1.3%	1.9%	2.3%
	Cherbourg YJS	1.9%		2.9%	3.5%	2.1%	1.8%
	Mackay YJSC	4.0%	2.6%	3.0%	2.6%	2.1%	4.1%
	Rockhampton YJSC	4.3%	5.0%	4.1%	3.9%	4.1%	3.3%
	Emerald YJS	1.5%	3.9%	1.5%	0.8%	0.3%	1.5%
	Gladstone YJS	1.9%	0.5%	2.2%	1.2%	1.5%	2.3%
	Cairns YJSC	6.6%					6.4%
FMNQ	Mt Isa YJSC	2.3%		3.4%	2.8%	2.9%	2.7%
	Rural and Remote YJSC	5.1%	4.0%	6.9%	3.9%		4.1%
	Tablelands and Cassowary Coast YJSC	2.4%	5.9%	3.9%	2.9%	2.1%	2.7%
	Townsville YJSC	6.4%				7.5%	
	Ipswich YJSC	7.1%	5.1%	7.4%	6.7%		6.6%
SQ	Logan YJSC	7.7%	3.1%	5.6%		3.5%	7.3%
	Toowoomba YJSC	6.0%	7.1%	5.4%	3.5%	5.4%	5.0%
	Charleville YJS	0.8%	1.1%	1.2%	1.4%	0.6%	0.5%
	Roma YJS	0.7%	1.9%	1.0%	0.5%	0.4%	0.7%
	Western Districts YJSC	2.6%	1.5%	2.9%	4.8%	4.6%	1.5%
	Unknown location	0.7%	0.6%	1.7%	1.6%	1.7%	0.1%
Queensland		100%	100%	100%	100%	100%	100%

Key
6.0 to 7.9%
4.0 to 5.9%
2.0 to 3.9%
0 to 1.9%

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 14 July 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Queensland Youth Justice Forum
Requested by Attorney-General's office

RECOMMENDATION

That you **note** the following information for your speech to the Queensland Youth Justice Forum.

BACKGROUND SUMMARY

1. You have been invited to speak at the Queensland Youth Justice Forum (the Forum) organised by the School of Criminology and Criminal Justice at Griffith University and Restorative Practices International on Wednesday, 15 July 2015.
2. Your proposed speech notes are shown at **Attachment 1**, the Forum program is at **Attachment 2** and function protocol information is at **Attachment 3**.

ISSUES

3. The Forum will include keynote speaker sessions and a panel discussion on developing a blueprint for the future of youth justice in Queensland. The keynote speakers are Judge Andrew Becroft (Youth Court, New Zealand), Mr Rob Hulls (Innovative Justice Research Centre) and Professor Pamela Snow (La Trobe University).
4. The Forum's agenda and panel discussion topic has not been developed in consultation with Youth Justice.
5. Youth Justice has developed the following process to guide the Government's reform of the youth justice system:
 - targeted and public consultation on repeal of 2014 amendments to the *Youth Justice Act 1992*; and
 - establishment of an inter-departmental committee to lead the development of a draft Youth Justice Policy for broader community consultation.

These activities will involve engagement with Griffith University and other representatives present at the Forum.

6. Forum attendees will include members of the Queensland judiciary (including the President of the Queensland Childrens Court, His Honour Michael Shanahan), magistrates, academics and people involved in criminal justice practice and policy development.

7. The Forum is one of many crime-related conferences recently or about to be hosted by Griffith University. The *Innovations in the Prevention of Sexual Violence Symposium* was held on 3 July 2015 and the *Insights and Innovation in Crime Prevention* conference was held on 7 July 2015. Information presented at these conferences focussed on ways to reduce crime (as an event), rather than criminality (characteristics of offenders). The university is also hosting a seminar on *How to Develop Good Community Engagement and Partnership Working Around Sex Offender Reintegration* on 19 August 2015.
8. Griffith University has recently established the Griffith Criminology Institute which is now one of the largest Criminology Institutes in the world in terms of membership. The Institute is about to launch a Crime Lab supported by a secure data facility which will advance the Institute's research capacity.
9. Judge Becroft was interviewed by *Radio National* on 14 July 2015 regarding New Zealand's responses to young offenders. These initiatives include specialised Youth Police and Family Group Conferences that aim to divert young people from statutory orders and reduce the risk criminalising young people.

EMPLOYMENT IMPACT

10. Not applicable.

CONSULTATION WITH STAKEHOLDERS

11. Not applicable.

FINANCIAL IMPLICATIONS

12. Not applicable.

POTENTIAL MEDIA

13. It is not known if media will be attending the Youth Justice Forum.



NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer: Name: Nicole Downing Position: Director, YJ PRP Phone: 3006 4127 Date: 14 July 2015	Approved by: Name: Sean Harvey Position: Assistant Director-General, YJ Phone: 3225 2035 Date: 14 July 2015
Endorsed: David Mackie Director-General / /	
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related	



SPEECH NOTES

**The Honourable Yvette D'Ath MP
Attorney-General and Minister for Justice
Minister for Training and Skills**

**Function Name: Queensland Youth Justice
Forum**

Allocated Time: 2-3 minutes

Function Time: 8:30am – 4:30pm

Date: 15 / 07 / 2015

Venue: The Ship Inn, Southbank Brisbane

- Before I begin I would like to acknowledge the traditional owners of the land on which we stand today, and pay my deep respect to their elders past, present and future.
- I would also like to acknowledge the dignitaries and guests here today including:
 - Judge Michael Shanahan, Head of the Queensland Childrens Court.
 - Judge Andrew Becroft, Principle Youth Court Judge, New Zealand.
 - Magistrates.
 - Mr Rob Hulls, Director of Centre for Innovative Justice, Melbourne.
 - Professor Pamela Snow, Head of Rural Health School, La Trobe University.
 - Senior Executives, policy makers and practitioners from Youth Justice, Education, Police and Victim Services.
 - Academics.
 - Ladies and Gentlemen.



- I would like to offer my thanks and congratulations to the School of Criminology and Criminal Justice at Griffith University, and Restorative Practices International for their coordination of this important event.
- I am thrilled you have the opportunity to learn from today's esteemed keynote speakers and to collaborate with colleagues from legal, justice, academic and policy professions on the future of youth justice in Queensland.
- I am passionate about the young people of Queensland – particularly the vulnerable young people who come into contact with our youth justice system – and I am determined to reform our youth justice system so that young people receive world class services. Services that create real and lasting change in their lives.
- To achieve this, I believe there are three priority areas for us to focus on.
- Firstly, we must work together. The complexity and diversity of factors that cause young people to offend mean that no single entity can deliver solutions in isolation.

- In line with the aims for today, we must bridge the gaps between the stakeholders vital to preventing and addressing youth crime – including universities, government departments, non-government organisations and the private sector.
- We must also work with young people, their families and communities to create solutions that are relevant to their lives.
- Secondly, we need to act early. We must use every opportunity to identify young people who are at high risk of repeat offending, and ensure they are given support and opportunities to follow a positive life trajectory – well before their offending becomes entrenched.
- Finally, for those young people who are entrenched offenders, we must work intensively to enable change to behaviours, and to create opportunities that will ensure they transition from the youth justice system to a sustainable positive future.
- One of the first steps that the Government intends to take in terms of youth justice system reform is the reintroduction of court-referred youth justice conferencing. This is in recognition of restorative justice as a vital space in which we can enable beneficial outcomes for victims, young people and the broader community.

- I am inspired by the depth of knowledge and the experience in the room and the commitment you have all demonstrated by being present.
- I am confident that together we will build a youth justice system that we can be proud of. A system that allows young people to escape the cycle of offending and reach their full potential.

Word count: 503

Estimated duration: 3 minutes



PROGRAM

- 8.30am Registration (Tea/coffee on arrival)
- 9.00am Welcome **Leigh Garrett**, Chair, RPI (MC)
- 9.15 am Keynote **Judge Andrew Becroft**,
Principal Youth Court Judge, New Zealand
- 10.00am Q&A followed by dialogue session
- 10.30am Break (Morning tea)
- 10.50am Keynote **Rob Hulls**, Director, Innovative Justice
Research Centre, RMIT, Melbourne
- 11.30am Q&A followed by dialogue session
- 12.00 noon Lunch
- 1.00pm Keynote **Professor Pamela Snow**, La Trobe University
- 1.45pm Q&A followed by dialogue session
- 2.15pm Break (Afternoon tea)
- 2.30pm **Panel discussion:** Developing a blueprint for the future of youth
justice in Queensland
- 3.30pm **Developing the Blueprint:** All attendees reflect on the panel
discussion and contribute to a discussion and debate on
"Queensland's Blueprint for the future of Youth Justice"
- 4.15pm Thanks and close

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 23 April 2014
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Lake Perseverance Centre
Requested by Internally generated

sch.4.3.20 delib process

BACKGROUND SUMMARY

1. The Centre transferred to Youth Justice as part of the machinery-of-Government changes in 2012 and has been in the process of repurposing to specifically provide youth justice programs since then. The Centre previously hosted camps and events for schools, community groups, non-Government organisations (NGOs), church groups and other Government agencies.
2. The vision for the Centre is for it to become a transition, skills and training centre for youth justice clients. Work has commenced in collaboration with Training and Skills in the Department of Education and Training to achieve this vision.
3. Some repurposing of existing facilities, construction of new buildings (e.g. sheds for vocational programs) and landscaping (bushwalking paths, gardens and adventure activities such as bush camp sites) are proposed.
4. A building and landscape infrastructure plan has been developed that will provide programs including skill development, employment training, family reintegration and adventure intervention programs intended to build confidence, skills and relationships to assist with young person's transition back to the community. The programs delivered will be designed to significantly increase their capacity to be employed in the mainstream workforce.

sch.4.4.4 delib process

EMPLOYMENT IMPACT

8. Employment is considered a key to reducing offending and reoffending. The focus of programs at the Centre will be to increase the job prospects of young people in the youth justice system who are at risk of becoming long-term unemployed. Evaluation will be undertaken to follow-up on each youth justice client as to the outcomes of their involvement with the Centre's skills and training program.

CONSULTATION WITH STAKEHOLDERS

10. Discussions have been held with the Toowoomba Police who indicated support for youth justice programs being conducted at the Centre.
11. Preliminary discussions have been held with NGOs which could potentially partner with Youth Justice in providing transition, skills and training programs at the Centre, with highly positive responses.

FINANCIAL IMPLICATIONS

12. Infrastructure upgrades are being funded from within existing budget allocations. As the Centre develops it is expected that DJAG will make submissions to fund programs through the State budget process, or reinvest savings from within DJAG.

sch.4.4.4 delib process

NOTED or APPROVED / NOT APPROVED
Attorney-General and Minister for Justice
Minister for Training and Skills
 Comments

YVETTE D'ATH MP
Attorney-General and Minister for Justice
Minister for Training and Skills

Chief of Staff

Policy Advisor

/ /

/ /

/ /

Contact Officer:	Name: Terry O'Brien Position: Manager, The Southern Outlook Phone: 5463 1900 Date: 16 April 2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General, Youth Justice Phone: 3225 2035 Date: 22 April 2015
Approved by:	Name: David Herbert Position: A/Director, Youth Detention Operations and Outlook Services Phone: 3033 0891 Date: 17 April 2015	Endorsed:	David Mackie A/Director-General _____ / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related			

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 20 April 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Prevalence and management of ice use
Requested by Internally generated

RECOMMENDATIONS

That you **note** the contents of the brief regarding:

1. the prevalence of ice use - national data and trends, data on young people in the youth justice system and associated harms;
2. recent Government inquiries into ice use - including the establishment of national ice taskforce;
3. impacts of ice use on service delivery; and
4. Youth Justice's response to ice use - management and future direction.

BACKGROUND SUMMARY

Prevalence of crystal methylamphetamine (ice) use

National data and trends

1. Methylamphetamine is a synthetic stimulant drug and a type of amphetamine-type stimulant. Methylamphetamine comes in several forms, including tablet, powder, crystal and oil. The most commonly available form in Australia is crystal methylamphetamine (ice) followed by powder (speed).
2. According to the 2013 National Drug Strategy Household Survey (NDSHS), 7% of the Australian population aged 14 years or older reported using amphetamine or methylamphetamine at least once in their lifetime. The reported use of powder methylamphetamine decreased from 51% in 2010 to 29% in 2013, while the reported use of ice more than doubled, increasing from 22% in 2010 to 50% in 2013.

sch.4.3.16 sch 4.3.20

sch.4.3.16, sch.4.3.20

ISSUES*Harms associated with ice use*

8. Methylamphetamine is highly addictive and is used more often and for longer periods than other drugs. Methylamphetamine users, particularly ice users, are at increased risk of a range of health-related harms, most notably increased risk of psychosis and mental illness. Long-term use can result in memory loss, aggression, increased risk of heart failure and stroke.
9. Ice users are more likely to demonstrate violent behaviours, including assaults and sexual assaults. These harms have placed significant demands on the resources of the health care system which treats both users and victims of the violent behaviour. Ice also poses risks to front-line law enforcement and health care officers, as well as the family and friends of drug users or manufacturers.

Recent inquiries into the prevalence of ice use

10. In September 2014, the Victorian Law Reform, Drugs and Crime Prevention Committee released a comprehensive report: "Inquiry into the Supply and Use of methamphetamines, particularly Ice, in Victoria" (the report). The report proposed a coordinated whole-of-Government approach to address methamphetamine-related harm in the community and the establishment of a Premier-led Ministerial Council on methamphetamine (MCM). This report also recommended harm reduction programs and education programs to be implemented to support those at risk.
11. On 24 March 2015, the Northern Territory Government announced an inquiry to investigate the prevalence and impacts of ice use. The inquiry will look at how other jurisdictions are handling the problem, and what the social impacts are in urban, regional and remote areas.
12. On 26 March 2015, the Commonwealth Parliamentary Joint Committee on Law Enforcement announced an inquiry into the importation, manufacture, distribution and use of crystal methamphetamine.

Australian Crime Commission

13. On 25 March 2015, the Australian Crime Commission (ACC) released a report: "The Australian Methylamphetamine Market: The National Picture". The ACC report identified significant changes in the nature and scale of the methylamphetamine market since 2010, and particularly since 2013. The purity has increased and ice is now the dominant form of the drug.



14. Of particular concern is the diversification in the supply of methylamphetamine to the market. Where domestic production traditionally supplied a relatively stable user base, since 2010 there has been a considerable increase in detections at the Australian border. This growth has occurred without a concurrent fall in domestic production.
15. The ACC indicated that methylamphetamine, and in particular ice, posed the highest risk to the Australian community due to:
 - the rapid growth across cities, regional and remote communities;
 - the harms posed to the individual, including psychosis and other long term psychological and behavioural problems;
 - the links between ice use and violent crimes against the person and property crime;
 - the economic impact to governments and the community and redirection of finite resources away from other harmful activity;
 - the significant profit to be made by organised crime groups; and
 - the impact on legitimate industry sectors (such as the pharmaceutical, chemical and transport sectors).
16. The ACC assessed that the Australian methylamphetamine market will continue to grow in the short to medium term. With this expansion only being adequately addressed by the collective efforts of the Australian Government, state and territory governments, non-government organisations, industry and the community.

National Ice Taskforce

17. Noting the significant interest by the Australian Government, on 8 April 2015 the Prime Minister announced the establishment of a National Ice Taskforce (the Taskforce), as a first step in establishing a National Ice Strategy. The overall purpose of the Taskforce will be to examine all existing efforts to address ice and identify ways to take a systematic, comprehensive and coordinated approach to education, health and law enforcement.
18. The Taskforce will provide an interim report to the Prime Minister by the middle of year which will be presented at the first subsequent meeting of the Council of Australian Governments.
19. The Department of Justice and Attorney-General (DJAG) is currently liaising with the Department of the Premier and Cabinet (DPC) on developing a coordinated response to the Taskforce. The Prime Minister has written to the Premier on this matter and DJAG will work with DPC to ensure youth justice considerations inform the Government response.

Queensland Government response to ice use

20. As part of its election commitments, the Government has committed to provide an extra \$20 million over four years to the Queensland Police Service (QPS) to focus on alcohol-fuelled violence and the use of ice. This includes funding towards police overtime and travel allowances for tackling alcohol-fuelled violence and issues such as organised crime.
21. Extra funding to address ice use has been provided primarily to policing the use of ice. However, research indicates that a coordinated whole-of-Government approach to address methamphetamine-related harm in the community is required.

sch.4.3.16, sch. 4.3.20

Response to ice use-management and future direction

31. Current practice within youth justice to address substance misuse, including ice use, by young people consists of the following: undertaking risk assessments; comprehensive case planning and referrals to service providers. For young people in detention there are also onsite health services and a Forensic Adolescent Mental Health Alcohol and Other Drug Programs (FAMHAOD) unit (**Attachment 2**).

33. The newly announced Taskforce as well as DJAG's internal Strategic Plan for Youth Justice 2015-18 provide a driver for developing a collaborative response to address the use of ice among young people in the Youth Justice system.

Future planning for young people in youth detention

34. Quarterly meetings have commenced with Queensland Health forensic child and youth mental health representatives to improve joint service delivery to young people in youth detention requiring mental health support.
35. These meetings are also facilitating long term planning as part of DJAG's 'Youth Detention Infrastructure Plan 2013-2035' to improve forensic disability and forensic mental health care for young people in youth detention. Currently there is no forensic disability centre or forensic mental health care facility for people under the age of 18.
36. These discussions include the exploration of potentially co-locating mental health, disability and youth detention services.

EMPLOYMENT IMPACT

40. Not applicable.

CONSULTATION WITH STAKEHOLDERS

41. The following people were consulted in the preparation of this brief:

- Mr David Herbert, Director, Youth Detention Operations and Outlook Services, Youth Justice;
- Ms Janette Hull, Senior Program Officer, Youth Justice;
- Mr Glen Knights, Executive Director, Brisbane Youth Detention Centre, Youth Justice;
- Ms Karen Abrahams, Regional Director, Central Queensland, Youth Justice; and
- Mr David Goodinson, Regional Director, Far North and North Queensland Region, Youth Justice.



FINANCIAL IMPLICATIONS

42. Not applicable.

POTENTIAL MEDIA

43. Not applicable.

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Daysi Quintanilla Position: A/Senior Policy Officer Phone: (07) 3227 6293 Date: 8 April 2015	Approved by	Name: Sean Harvey Position: Assistant Director-General Phone: (07) 3225 2035 Date: 15 April 2015
Approved by:	Name: Nicole Downing Position: Director Phone: (07) 3006 4127 Date: 15 April 2015	Endorsed:	David Mackie A/Director-General / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related			

Attachment 2- Management and treatment of Ice use by young people in the Youth Justice System

Young people under supervised youth justice orders

- An assessment of criminogenic risks including substance misuse that is chronic, interferes with life and or is linked to offences is undertaken when a young person commences a supervised youth justice order. If substance misuse contributes to the person's risk of re-offending this is addressed in their case plan. This includes referrals to specialised adolescent drug and alcohol services.
- The Changing Habits and Reaching Targets (CHART) program is also used for intervention with young people on orders and supervised bail. The CHART is a 12 module cognitively-based intervention program developed specifically for youth who require moderate and high intervention to reduce their risk of re-offending.
- CHART consists of six core modules and six discretionary modules, one of which includes a module to address Drugs and Alcohol if these are identified in the case plan. The Drug and alcohol module provides information about drug use and safety issues. The aims of the module is to develop an understanding of thinking patterns that support alcohol and other drug use, and to increase self-control in high risk situations.

Young people in youth detention

Onsite Health Services available in youth detention

- Onsite health services are available in youth detention 24 hours a day, 7 days a week, including a health centre with assessment and treatment rooms, a clinical nurse who conducts daily visits and doctors who visit the centres to assess and treat young people.
- Each detention centre has a Forensic Adolescent Mental Health Alcohol and Other Drug Programs (FAMHAOD) unit.

Admission processes

- Section 12 of the *Youth Justice Regulation 2003*, does not allow a young person to be admitted to a youth detention centre if they are ill, intoxicated or need medical treatment, unless:
 - the young person has been examined by a medical practitioner and given the immediate treatment that is required, and
 - the medical practitioner has issued a medical certificate stating the young person is medically fit to be admitted into the youth detention centre.
- The onsite clinical nurse assesses all young people on admission to verify that they are able to be safely admitted to youth detention. If a young person is not able to be safely admitted to the centre, the admission is rejected. The young person is subsequently transported to hospital, where they remain until a doctor provides a medical clearance to the young person stating that they can be safely accommodated in a youth detention centre.



Managing a young person withdrawing from illicit substances

- Once a young person receives medical clearance they are able to be admitted, however the effects of withdrawal resulting from the use of Ice usually manifest several days after admission and appropriate management strategies are required.
- The strategies to manage each case are complex and varied depending on the deeper psychological effects for each individual young person. In extreme cases, detention centres, in conjunction with FAMHAOD, have transferred young people to a mental health facility to have the young person assessed for severe drug induced psychosis symptoms.
- Young people who are admitted during their withdrawing period, on assessment by the shift supervisor on duty, may be kept in an alternative programs area until a thorough multidisciplinary assessment is made that they are able to be integrated into a regular unit. Young people are regularly monitored using behavioural observations by operational staff and also assessments by professional and clinical staff to ensure the young person's needs are being met.
- Young people withdrawing from ICE are afforded additional sleep time as operationally possible as well as plenty of fluids and foods to assist in the withdrawal period.
- If the young person presents with incoherent speech, actions or behaviours which staff assess to be of a risk to the young person, their peers or the centre, the young person may be placed in an alternative programs area for further monitoring, supervision and assessment.
- Risk mitigation is a critical component during the withdrawal period as the young person may present with unpredictable behaviours. During this time a FAMHAOD clinician, usually the clinical registrar, may be informed in order to conduct any immediate assessments required. Alternatively, a referral can be made to the Behaviour Support Team.
- If they are accepted by the Behaviour Support Team, psychological intervention is provided based on the risk and need. At the Brisbane Youth Detention Centre, Behaviour Support Plans are created and disseminated to the teams and operational development and management is applied through multidisciplinary approaches to ensure individual needs are being met and health care provided. At Cleveland Youth Detention Centre, the psychologist, in conjunction with the FAMHAOD clinician will prepare a memo or a support plan to the unit staff with information and management tips.

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING



Date 5 March 2015
To Attorney-General and Minister for Justice
 Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject The Outlook - Overview
Requested by Internally generated

RECOMMENDATION

That you **note** the description of Youth Justice's Outlook program.

BACKGROUND SUMMARY

1. The primary activity of the Outlook program is to provide Adventure Intervention Programs.
2. Adventure Intervention Programs are designed to promote behavioural change and deliver Youth Justice outcomes. They are outdoor experiences, designed to create a sense of urgency to manage and improve decision making and behaviour. These experiences provide unique opportunities for young people to dig deep and master seemingly difficult tasks, within a group setting, and achieve personal growth.
3. Programs assist participants to understand and take responsibility for the positive and negative consequences of their choices and behaviours. Real and perceived risk are core programing tools which are managed by staff skilled in intervention processes and outdoor activities. Adventure Intervention Programs train participants how to plan, set goals, make constructive choices and actively review their decisions and actions. The intent is for these outcomes to be linked to case management and transferred back into the community after completion of the program.
4. The key program outcome is to reduce offending rates by young people by reducing risk factors and increasing protective factors.
5. There are currently two Outlook units, The Southern Outlook and The Northern Outlook.

	The Southern Outlook		The Northern Outlook
	The Outlook Boonah	Lake Perseverance (near Crows Nest)	Redlynch Site (near Cairns)
Property	26 hectares	4 hectares	80 hectares
Facilities	Conference and training rooms Cabin style accommodation for 100 people Adventure Activities	Large hall Dormitory style accommodation for 100 people Adventure activities	Conference and training rooms Climbing centre Adventure activities
Staffing	15.5 FTE	3 FTE	9.6 FTE
YJ usage (1/7/14 to 30/1/15)	1106 youth at risk of which 389 were youth justice clients	Currently in transition to deliver services to youth at risk	465 youth at risk of which 262 were youth justice clients

Usage other than YJ clients (1/7/14 to 30/1/15)	2034 clients	1317 clients	982 clients
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ISSUES

6. Until recently, Outlooks were primarily an adventure intervention training organisation for non-Government organisations, to build capacity of those organisation to deliver independent programs. However since becoming part of Youth Justice subsequent to the 2012 Machinery of Government changes, the Outlooks have reprioritised its outputs to now provide programs directly. Current services include:
- direct services to clients of the Youth Justice Service Centres to reduce offending and reoffending;
 - direct services to young offenders at the Sentenced Youth Boot Camps at Lincoln Springs (these services are currently being reviewed); and
 - developing transition from detention programs using the Lake Perseverance centre which is a large residential facility that is currently being repurposed to directly focus on reducing youth offending. Innovative projects with an emphasis on training and job readiness will be trialled during 2015 in partnership with non-Government organisations.
7. When the facilities are not used for core business (i.e. young people at risk of offending), they are used by the community for a range of community activities including recreational, educational, sporting and special interest groups on a cost recovery basis.

EMPLOYMENT IMPACT

8. Not applicable.

CONSULTATION WITH STAKEHOLDERS

9. Not applicable.

FINANCIAL IMPLICATIONS

10. Not applicable.

POTENTIAL MEDIA

11. Some media interest in the youth justice focus of the Outlook program and a reduction of availability of the facilities for community groups has already occurred and is expected to continue.



NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: David Herbert Position: Director, Youth Detention Operations and Outlook Services Phone: 07 3033 0891 Date: 5 March 2015	Approved by Executive Director:	Name: David Herbert Position: Director, Youth Detention Operations and Outlook Services Phone: 07 3033 0891 Date: 5 March 2015
Approved by:	Name: Sean Harvey Position: Assistant Director-General, Youth Justice Phone: 07 3225 2035 Date: 5 March 2015	Endorsed:	_____ / /
<input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related			

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR DECISION

Date 10 July 2015
To **Attorney-General and Minister for Justice
Minister for Training and Skills**
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Conclusion of the Youth Boot Camp services
Requested by Internally generated
Decision required by **17 July 2015** – to advise the service providers the following week that their contract outcomes.

RECOMMENDATIONS

That you:

1. **note** the key recommendations from the draft final evaluation report by KPMG on the Youth Boot Camp (YBC) trial;
2. **endorse** the current YBC contracts with four service providers and the sub-lease for Lincoln Springs station conclude at the contract expiration dates;
3. **endorse** that Youth Justice (YJ) write to each of the YBC providers advising them that their contracts with the department will expire at the end of their current contracted date;
4. **note** the transition plan for young people and families in each of the YBC locations; and
5. **note** the communication strategy with Magistrates will occur at the same time the Sentenced YBC (SYBC) provider is advised that their contract will conclude on the current expiry date.

BACKGROUND SUMMARY

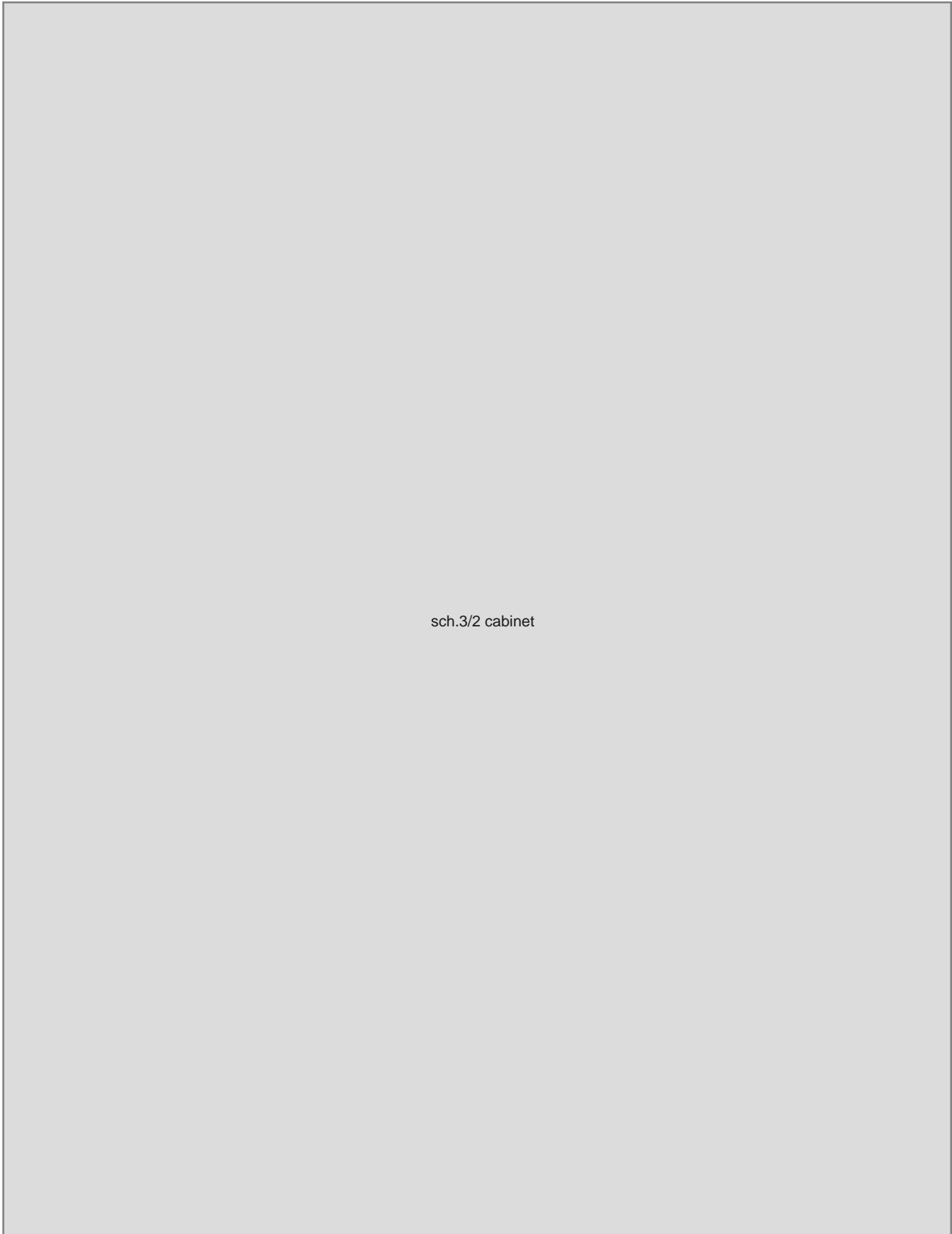
1. The trial of the YBC program is due to conclude in October 2015.
2. The Department of Justice and Attorney-General (DJAG) has received a draft copy of the final evaluation report by KPMG, and the final report is due on the 17 July 2015.

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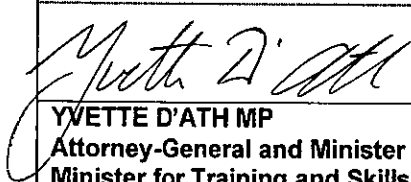
5. The existing YBC service provider contracts expire as follows:
 - Rockhampton early intervention YBC (EIYBC) - 29 September 2015;
 - Fraser/Sunshine Coast and Gold Coast EIYBC - 30 September 2015;
 - sentenced YBC - 27 October 2015; and

- sentenced YBC residential sub-lease for Lincoln Springs station - 17 December 2015.

ISSUES



sch.3/2 cabinet

NOTED or <u>APPROVED</u> / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
 YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills 21 / 8 / 15	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Daina Fernyhough Position: Principal Program Officer Phone: (07) 3225 5292 Date: 09/07/2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 10/07/2015
Approved by:	Name: Nicole Downing Position: A/Director Phone: (07) 3006 4127 Date: 10/07/2015	Endorsed:	David Mackie Director-General _____ / /

- Election Commitment
 CBRC / Cabinet related
 ECM related

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR MEETING

Date: 8 July 2015
TO **Attorney-General and Minister for Justice**
Minister for Training and Skills
FROM Sean Harvey, Assistant Director-General, Youth Justice
SUBJECT Site visit to the Sentenced Youth Boot Camp centre at Lincoln Springs
Requested by Attorney-General's office

DETAILS OF THE MEETING

1. You are visiting the Sentenced Youth Boot Camp (SYBC) centre at Lincoln Springs on Saturday, 11 July 2015.
2. The representative from the Department of Justice and Attorney-General (DJAG) who will drive you to Lincoln Springs and attend the site visit with you is David Goodinson, Regional Director – Far North and North Queensland, Youth Justice.
3. The primary purpose of the visit is to view the SYBC residential facility and the activities provided by the service provider, Beyond Billabong.

BACKGROUND SUMMARY

4. A protocol form for the site visit is attached (**Attachment 1**).
5. Beyond Billabong Training Pty Ltd, is a for profit organisation, that is funded to provide the SYBC program for Cairns and Townsville. The Chief Executive Officer (CEO) is Mr Boyd Curran, who will be at Lincoln Springs during the visit.
6. The SYBC centre is based on a sub-lease for a small portion of the Lincoln Springs station. DJAG holds the sub-lease for the site.

7.

sch.4/3/3

8. The SYBC program has had 103 commencements, by 77 distinct young people, since its establishment on 27 December 2013. Of these, 86 commencements were for sentenced orders. The remaining commencements were for voluntary participants in the first three months of the program.
9. Of those 86 commencements that have been sentenced to the SYBC program:
 - four are currently in the Lincoln Springs centre, as of 6 July 2015;
 - 29 are in the community supervision phase of the order;
 - 30 have successfully completed their order; and
 - 21 commencements did not successfully complete their boot camp order and have been re-sentenced to a different order by the courts.
10. It is possible that there will be up to 10 young people at Lincoln Springs on Saturday, 11 July 2015, as six young people are due to be sentenced this week.

ISSUES AND SUGGESTED APPROACH



Capital works

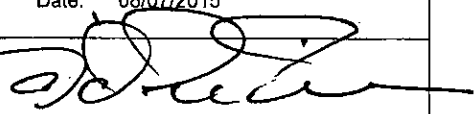
11. The Lincoln Springs station required significant capital investment to establish the SYBC centre.
12. At the time of agreement with the property owners in late November 2013, the facilities available were a main house with five bedrooms, a laundry room, a one bedroom staff quarters and a stable - not suitable to accommodate seven young people and seven staff.
13. The extent of capital works for the Lincoln Springs station was further impacted by the former Attorney-General's decision to increase the capacity of the SYBC program by introducing a mandatory boot camp order.
14. The capital works was completed in July 2014 and the total cost for the works was \$4.02 million. Of the current infrastructure at Lincoln Springs, 80% or \$3.22 million is relocatable. Youth Justice intends to use these facilities on other programs and initiatives.
15. Hutchinson Builders was contracted by DJAG to undertake the majority of the works at Lincoln Springs centre.

Operational costs

16. The contract with Beyond Billabong expires on the 27 October 2015. The base fee of the contract is \$2.9 million per annum (excluding GST) and is paid on a pro-rata basis monthly. The other components include output payments of \$18,000 for the eighth and each subsequent young person to be sentenced and attend Lincoln Springs within the same month period. There is also a series of outcome payments based on achieving a reduction in the seriousness and frequency of re-offending.
17. The base fee covers the following costs for the SYBC program:
 - staffing costs for all components of the SYBC program, that is residential, community supervision and mentoring phases, including organisational staff such as CEO, administration and financial support;
 - rent for four office spaces – Atherton, Cairns, Townsville and Brisbane;
 - all related organisational costs for example insurance, communications, workplace health and safety, accounting etc; and
 - program costs and resources such as specialised assessments and services, outfitting of participants, educational costs, training costs, meals for residential phase, furnishings and supplies.
18. The sub-lease with the Lincoln Springs property owners expires on 17 December 2015 and costs DJAG \$0.18 million per annum (excluding GST) and is paid on a pro-rata basis quarterly.



NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills / /	Chief of Staff / /	Policy Advisor / /

Contact Officer:	Name: Daina Fernyhough Position: Principal Program Officer Phone: 3225 2592 Date: 07/07/2015	Approved by:	Name: Sean Harvey Position: Assistant Director-General Phone: 3225 2035 Date: 08/07/2015
Approved by:	Name: Nicole Downing Position: A/Director Phone: 3006 4127 Date: 07/07/2015	Endorsed:	David Mackle Director-General  8/7/15

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR NOTING



Date 7 April 2015
To **Attorney-General and Minister for Justice**
Minister for Training and Skills
From David Goodinson, Regional Director, Far North and North Queensland Region, Youth Justice
Subject The Honourable Coralee O'Rourke MP, Member for Mundingburra, regarding a meeting with the Youth Justice Regional Director
Requested by Attorney-General's Office

RECOMMENDATION

That you **note** the below information regarding the meeting that has been arranged between the Honourable Coralee O'Rourke MP, Member for Mundingburra, and Mr David Goodinson, Regional Director, Far North and North Queensland Region, Youth Justice.

BACKGROUND SUMMARY

1. The Office of the Regional Director, North and Far North Queensland has made arrangements for Mr Goodinson to meet with all newly-appointed members of Parliament in the North and Far North Regions of Queensland.
2. The meetings are of an introductory nature, allowing the Regional Director to outline the role of Youth Justice, current initiatives, problems and prospects in the regions. Mr Goodinson will also leave contact details should issues emerge in an electorate that might need input from a relevant Youth Justice officer.

ISSUES

3. Issues of interest that may be raised include the over-representation of Indigenous young persons in the Child Protection and Youth Justice systems and relatively high volumes of young people per capita in the North and Far North of Queensland subject to statutory interventions. These young people and their families often endure high levels of domestic violence, poor health, intergenerational unemployment, poor educational and employment outcomes which are underpinned by strong elements of cultural displacement.
4. Initiatives that may be discussed include:
 - the establishment of the Regional Child and Family Service Committees to oversee the reforms outlined from the Queensland Child Protection Commission of Inquiry;
 - the establishment of a second Youth Justice Service Centre in Townsville to better align resources to areas of need in the North;
 - the trialling and implementation of Single Family Action plans as a means of actioning a multi-agency service approach to meet complex family needs in a bid to direct resources and assist young people in complex family environments;

- the development of the motor vehicle programs and use of simulators to address motor vehicle offending and improve community safety; and
- the redevelopment of the Cleveland Youth Detention Centre, which now works with male and female young offenders as close to their families and communities as possible.

FINANCIAL IMPLICATIONS

5. Not applicable.

POTENTIAL MEDIA

6. Not applicable.

<p>NOTED or APPROVED / NOT APPROVED</p> <p>Attorney-General and Minister for Justice</p> <p>Minister for Training and Skills</p> <p>Comments</p>		
<p><i>Yvette D'ath</i></p> <p>YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills</p> <p>28/4/15</p>	<p><i>JA</i></p> <p>Chief of Staff</p> <p>23/04/15</p>	<p>Policy Advisor</p> <p>1 1</p>

<p>Contact Officer:</p>	<p>Name: David Goodinson Position: Regional Director, Far North and North Queensland Region, Youth Justice Phone: (07)4048 9859 Date: 30 March 2015</p>	<p>Approved by Assistant Director-General:</p>	<p>Name: Sean Harvey Position: Assistant Director-General, Youth Justice Phone: (07) 3225 2035 Date: 7 April 2015</p>
		<p>Endorsed: David Ford Acting Director General</p> <p style="text-align: right;"><i>[Signature]</i> 08/04/15</p>	
<p><input type="checkbox"/> Election Commitment <input type="checkbox"/> CBRC / Cabinet related <input type="checkbox"/> ECM related</p>			

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL BRIEF FOR NOTING

Date 6 March 2015
To Attorney-General and Minister for Justice
Minister for Training and Skills
From Sean Harvey, Assistant Director-General, Youth Justice
Subject Youth Off The Streets' "Kicking Goals 2 Transition" program to be run at the Brisbane Youth Detention Centre
Requested by Internally generated

RECOMMENDATIONS

That you note the contents of this brief and the Youth Off The Streets' media release (Attachment 1).

BACKGROUND SUMMARY

1. Youth Off The Streets is a non-denominational community organisation working with young people aged 12 to 21 who are facing challenges of homelessness, drug and alcohol dependency, exclusion from school, neglect and abuse. The organisation runs an outreach service based in Logan.
2. The Logan outreach service runs programs to engage young people in their own environment. This begins with low key activities and builds up to more structured specific activities as the young person's trust and acceptance in the community grows.
- 2.3. Youth Off the Streets recognises that joining with other agencies and stakeholders working with youth is integral in maximising positive outcomes for young people.
- 3.4. Commencing on Tuesday, 3 March 2015, Youth Off The Streets will partner with Youth Justice - Brisbane Youth Detention Centre (BYDC) to run a program for young offenders.
- 4.5. The program is designed to help young people improve their employability and re-integrate them into the community once they are released from detention. Ten young people from the Logan area have nominated to participate in the initial program.
- 5.6. The program will run over an eight week period and will use sporting activities to develop skills such as team work and fitness. The program includes a focus on job readiness and will explore a range of strategies to aid young people's preparedness for work on release. Young people will be assisted to develop resumes, prepare for job interviews and attain the skills to help them look for work.
- 6.7. The program will also provide young people with support options post release and helps identify a variety of community based resources available in the Logan area. This includes identifying counselling services, youth activities, independent living support and food vans.

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ISSUES

- 7-8. Father Chris Riley's Youth Off The Streets organisation has prepared the attached media release intended for publication in local media outlets.
- 8-9. The program is a positive development for young people within the Logan area who are involved in the youth justice system.
- 9-10. Evidence shows that the most effective way to change a young person's offending behaviour is to address the causes of their offending.
- 10-11. Most young people in youth justice come from significant disadvantage and many need support to address their health needs, to engage in education or training and to improve family functioning.
- 11-12. A priority focus for Youth Justice is on improving transitions for young people who have been involved in youth justice back into the community. This is critical in supporting young people to change their behaviour and limit their future contact with youth justice.
- 12-13. Research evidence identifies that addressing the causes of a young person's offending is the most effective way to change behaviour, and that ideally this approach should occur at all phases of a young person's involvement with youth justice from prevention, early intervention and to change entrenched behaviour.
- 13-14. The program delivered as a partnership between Youth Off The Streets and Youth Justice is an example of this approach and is expected to improve outcomes for young people involved in the youth justice system who are from the Logan area.

EMPLOYMENT IMPACT

- 14-15. The Youth Off The Streets Program and BYDC recognise that independent living skills and job readiness programs are a vital part of successfully transitioning young people from detention and reducing reoffending. The chance of successfully engaging young people in these activities is enhanced by actively linking young people to the community to which they will return.

CONSULTATION WITH STAKEHOLDERS

- 15-16. Ms Alisa Ives, Senior Media and Communication Officer, Justice Media Unit.

FINANCIAL IMPLICATIONS

- 16-17. The Logan outreach service was established in 2013 after receiving a \$5 million grant from the National Crime Prevention Fund. The outreach is funded for a two year period and runs three services per week.

POTENTIAL MEDIA

- 17-18. Father Riley's Youth Off The Streets organisation has prepared the attached media release which they intend to have published in local media outlets.

Reference No: 2810528

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Minister for Training and Skills		
Comments		
YVETTE D'ATH MP Attorney-General and Minister for Justice Minister for Training and Skills	Chief of Staff	Policy Advisor
/ /	/ /	/ /

Contact Officer:	Name: Carmen Smith Position: A/Executive Support Officer Phone: 07 3271 0702 Date: 03 March 2015	Approved by Executive Director:	Name: Glen Knights Position: Executive Director Phone: 07 3271 0700 Date: 3 March 2015
Approved by:	Name: Sean Harvey Position: Assistant Director-General Youth Justice Services Phone: 07 3225 2025 Date: 6 March 2015	Endorsed: John Sosso Director-General	_____

Election Commitment CBRC / Cabinet related ECM related