

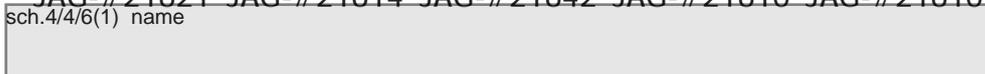
Deaunt Graham

From: Colin Gornall on behalf of YJPPPP_Corro_Mailbox
Sent: Monday, 22 April 2013 1:28 PM
To: Michael Rheinberger
Cc: Lisa Barrett
Subject: Corro re Boot Camp in Kuranda (Cairns)

Attachments:



JAG-#21621 JAG-#21614 JAG-#21642 JAG-#21610 JAG-#21610
sch.4/4/6(1) name



Michael

Due to the incident at Cairns, the attached are corro that was with ESB about Kuranda requires amendment.

Can you please progress for amendment and return to the mailbox by COB Thursday 23 April 2013.

Regards

Colin Gornall | Senior Administration Officer.
Youth Justice | Youth Justice Policy Performance Programs & Practice.

Department of Justice and Attorney-General State Law Building Level 25/50 Ann Street
Brisbane 4001.
GPO Box 149 Brisbane 4001.
T: 07 3247 4967
Department of Justice and Attorney-General

-----Original Message-----

From: Matthew Karabache [mailto:Matthew.Karabache@justice.qld.gov.au]
Sent: Monday, 22 April 2013 1:08 PM
To: OADG Youth Justice Mailbox/Calendar
Cc: Vaughan Castle
Subject: Corro re Boot Camp in Kuranda (Cairns)

Hello,

Please find attached correspondence currently with ESB relating to the Cairns (Kuranda) boot camp. I am sending these to you for amendment as per the below advice.

Thanks,

Matthew Karabache

Correspondence Officer
Executive Services, Department of Justice & Attorney General
Ph. (07) 324 79194
Level 18, State Law Building
50 Ann Street Brisbane QLD 4001

In reply please quote: 550742/1

sch.4/4/6(1) name, email

Dear

I refer to your phone call on 28 March 2013 to my office regarding the location of the Cairns boot camp residence.

Under the *Safer Streets Crime Action Plan*, the Government is taking action to break the cycle of youth crime and to get youth offending under control in Queensland. This includes the Government's trial of a Sentenced Youth Boot Camp program (SYBC) delivered by Safe Pathways in the Cairns area. The youth boot camps aim to instil discipline, values and respect through a highly structured program that will involve the young person's family.

I acknowledge the concerns that you have expressed alongside a number of other Kuranda residents, and can assure you that the program will be delivered with utmost diligence and commitment to the safety and comfort of local residents.

A range of safeguards are in place to ensure both the safety of yourself and the participants in the boot camp program. For example, there are established protocols and close links with local police who will be continually advised of young people within the residence and will perform checks and other responses when requested by the service provider, Safe Pathways. It is likely that any disturbance or security breach will be addressed by police long before a resident will become aware of any issue.

As well as police checks, behaviour and participation will be strictly monitored by Safe Pathways and the consequences of any breach of the boot camp order will be grave, thereby discouraging any untoward behaviour.

Indeed, certain young offenders are not eligible for the SYBC program including those who:

- are not willing to participate in the program;
- have committed certain violent or sexual offences; and
- have significant mental health issues, including extreme behavioural issues.

(2)

Before participating in the program, young people will be assessed by a number of relevant agencies as appropriate to live in the community and will have expressed a real motivation to change. I note your comment that the target group may be modified in the future and assure you that the exclusion of violent and sexual offenders from the Boot Camp Orders is enshrined in legislation.

The residential component is only one part of the SYBC program comprising only one month in the residential facility. All young people participating in the residential will be supervised for 24 hours a day, seven days a week and will be occupied in a highly regimented program. The daily routine will commence at 6:30am and involve physical training, education, community reparation, family mediation and drug and alcohol counselling which will take place at a number of locations throughout Cairns.

For example, young people will wake up and prepare breakfast and lunch at the residential, move to the flexi-learning centre for school in the morning, then attend a local community agency to perform community service and then move to the Northern Outlook for a challenging physical activity. Therefore, the program is structured in such a way that young people will mostly use the residence for preparing meals and sleeping. At night young people will reside within their room with security screens on the windows. There is only one entry/exit to the residence which will be guarded throughout the night.

Finally, I reiterate my commitment to reforming the youth justice system. To guide this reform, the Department of Justice of Attorney-General will be developing a Blueprint for the Future of Youth Justice over the next 12 months, an information paper for which has been released for community consultation. I would be interested in your thoughts and ideas about reform to the system. The information paper is available at <http://www.justice.qld.gov.au/youth-justice>.

I trust that this information is of assistance.

Yours sincerely

JARROD BLEIJIE MP
Attorney-General and Minister for Justice

Prepared by:	Janette Hull
Telephone Number:	3224 6309
Submitted through:	ADG Youth Justice
Date:	11 April 2013
Document Name:	<input type="text" value="sch.4/3/3"/>

In reply please quote: 550697/1

sch.4/4/6(1) name, email

Dear

Thank you for your emails dated 27 March and 7 April 2013 regarding the location of youth boot camps.

I acknowledge your concerns regarding the establishment of the residential component of the program and for the safety of Kuranda residents. I can assure you that the program will be delivered with utmost diligence and commitment to the safety and comfort of local residents.

Safe Pathways manage many residential care services and work within the scope of law. I understand that the residential component of the Sentenced Youth Boot Camp program (SYBC) does not require a Material Change of Use as it fits within the parameters of the Queensland Planning Provisions for the use of a residence to provide residential care. Mayor Rosa Lee Long has also publicly stated that Material Change of Use is not required.

With regard to your concerns relating to consultation, I understand that local consultation commenced the same day that Safe Pathways secured the purchase of the Kuranda property. Plans are in place for further consultation to occur through the formation of a local reference group which will assist service delivery and help Safe Pathways to address community issues.

Many properties and locations were considered during the establishment phase of the program. The property at Kuranda was assessed as best positioned to facilitate the boot camp program for the catchment area that is being serviced; and the correct build quality for what is needed. Research indicates that to be effective, programs must be located locally to the families and communities that young people originate from. This ensures that links built to critical resources, including education and employment are sustainable after the program is completed.

I understand that the Real Estate Institute of Queensland (REIQ) have advised that the location of the SYBC program residence will not have an impact on property values in the area. For more information please contact the REIQ on (07) 3249 7347.

(2)

In relation to the program itself, the objectives of the SYBC are to instil discipline, values and respect through a highly structured program that addresses the causes of crime, provides a consequence for offending and increases the supervision of young people. As such, the young people will follow a much regimented daily routine. For example, the young people might wake up and prepare their breakfast and lunch at the residential, travel to the flexi-learning centre for school in the morning, then attend a local community agency to perform community service and then to the Northern Outlook for a challenging physical activity.

The SYBC will involve young people aged 13-17 years some of whom will be excluded from participating in the program for a range of reasons including that they:

- are not willing to participate in the program;
- have committed certain violent or sexual offences; and
- have significant mental health issues, including extreme behavioural issues.

In addition, before participating in the program, young people will be assessed by a number of relevant agencies as appropriate to live in the community and will have expressed a genuine motivation to change their behaviour.

Queensland Police Service (QPS), including the Kuranda Police station, Cairns Child Protection Investigation Unit and Mareeba Criminal Investigation Branch, will be consulted regarding all young people being considered for the SYBC, informed of young people that enter and exit the residential and they will also be given regular progress updates on young people on the SYBC. This means that the QPS can provide information to DJAG which may make a young person unsuitable for a SYBC and can also provide information throughout program that may result in breach action for non-compliance.

It must also be noted that the residential component is only one part of the SYBC, comprising one month in the residential facility, followed by supervision and support in the community for the next two to five months. The facility will accommodate a maximum of five young people at a time. However, young people will be referred to the program at different times so it is unlikely that the centre will be fully accommodated at any one time.

While in the residential facility young people will be supervised 24 hours, seven days per week and be subject to a curfew. It is a requirement of the SYBC that the young person cannot leave the boot camp centre unless they have written authority from the Department of Justice and Attorney-General.

Behaviour and participation will be strictly monitored by Safe Pathways and the consequences of any breach of the boot camp order will be grave, thereby discouraging any untoward behaviour. At night young people will be contained in their rooms, with security screens on the windows. There is only one entry/exit point to the residence and it will be guarded by a staff member of Safe Pathways for the duration of the night.

(3)

In addition, to ensure both the safety of yourself and the participants in the boot camp program, there are established protocols and close links with local police who will be continually advised of young people within the residence and will perform checks and other responses when requested by the service provider, Safe Pathways. It is likely that any disturbance or security breach will be addressed by police long before a resident will become aware of any issue.

The success of the SYBC trial will be measured according to how well it achieves the program objectives. These include:

- providing a consequence for young people's offending behaviour;
- reducing rates of re-offending among young people;
- developing discipline and respect among young people;
- engaging/re-engaging young people in education, training and/or employment;
and
- strengthening and maintaining young people's family relationships.

The extent to which outcomes will be made public has not yet been determined.

I trust this information is of assistance.

Yours sincerely

JARROD BLEIJIE MP
Attorney-General and Minister for Justice

Prepared by: Craig Cunningham, YJS
Telephone Number: 32245490
Submitted through: Steve Armitage, ADG, YJS
Date: 11/4/2013

In reply please quote: 550910/1

Mr Michael Trout MP
Member for Barron River
PO Box 1014
SMITHFIELD QLD 4878

Dear Mr Trout

I refer to your email dated 10 April 2013 regarding concerns raised by your constituent, ^{sch.4/4/6(1) name} [redacted] about the operation of the sentenced youth boot camp (SYBC) at Kuranda.

I acknowledge [redacted] concerns regarding the establishment of the residential component of the program and the safety of Kuranda residents. I can assure you that the program will be delivered with the utmost diligence and commitment to the safety and comfort of local residents.

The camp will involve young people aged 13-17 years who have been given a boot camp order by a Magistrate's Court. Young people will be precluded from participating in the program for a range of reasons, including that they:

- are not willing to participate in the program;
- have committed certain violent or sexual offences; and
- have significant mental health issues, including extreme behavioural issues.

In addition, before participating in the program, young people must be assessed by a number of relevant agencies as being appropriate to live in the community and will have expressed a genuine motivation to change their behaviour.

Queensland Police Service (QPS), including the Kuranda Police station, Cairns Child Protection Investigation Unit and Mareeba Criminal Investigation Branch will be consulted regarding all young people being considered for the SYBC, and informed of those young people that enter and exit the residential, and be given regular progress updates on young people on the SYBC. This means that the QPS can provide information to the Department of Justice and Attorney-General (DJAG) which may make a young person unsuitable for a SYBC and at any stage during the program may result in breach action for non-compliance.

It must also be noted that the residential component is only one part of the SYBC, comprising one month in the residential facility, followed by supervision and support in the community for the next two to five months. The facility will accommodate a maximum of five young people at a time. However, young people will be referred to the program at different times so it is unlikely that the facility will be fully accommodated at any one time.

(2)

Whilst in the residential facility young people will be supervised 24 hours, seven days per week and be subject to a curfew. It is a requirement of the SYBC that the young people cannot leave the residential facility unless they have written authority from DJAG. Behaviour and participation will be strictly monitored by Safe Pathways and the consequences of any breach of the boot camp order will be grave, thereby discouraging any untoward behaviour. At night young people will be contained in their rooms, with security screens on the windows. There is only one entry/exit point to the residence and it will be guarded by a staff member of Safe Pathways for the duration of the night.

In addition, to ensure both the safety of residents and the participants in the boot camp program, there are established protocols and close links with local police who will be continually advised of young people within the residence and will perform checks and provide other responses when requested by the service provider, Safe Pathways. It is likely that any disturbance or security breach will be addressed by police long before a resident becomes aware of the issue.

Many properties and locations were considered during the establishment phase of this program. The property at Kuranda was assessed as being best positioned to facilitate the boot camp program for the catchment area that is being serviced and for the standard of build quality required. Research indicates that to be effective, programs must be located locally to the families and communities that young people originate from. This ensures that links built to critical resources, including education and employment are sustainable after the program is completed.

I understand that the Real Estate Institute of Queensland (REIQ) have advised that the location of the SYBC program residence will not have an impact on property values in the area. For more information I encourage sch.4/4/6(1) name to contact the REIQ on (07) 3249 7347.

I also encourage to contact Safe Pathways with any future concerns directly on 4044 1000 or by email at c.anderson@safepathways.com.au.

Thank you for bringing these issues to my attention.

I trust that this information is of assistance.

Yours sincerely

JARROD BLEIJIE MP
Attorney-General and Minister for Justice

Prepared by: Dominic Sullivan
Telephone Number: 3227 6293
Submitted through: Steve Armitage, ADG Youth Justice

**Emilio Fernandez**

From: Paul Holmes [Paul.Holmes@justice.qld.gov.au]
Sent: Monday, 22 April 2013 9:30 AM
To: Steve X Armitage
Cc: Paul Turner; Adam Golebiowski; Louise C Witte
Subject: RE: QPS media release for information
Steve

The media commentary has started...

<http://www.abc.net.au/news/2013-04-22/teens-recaptured-after-bootcamp-breakout/4642430>

Quite a lot of activity on Twitter pointing to earlier comments such as this: <http://www.abc.net.au/news/2013-04-10/group-offers-youth-boot-camp-assurances/4620186>.

Would you mind sharing a copy of the draft brief when prepared? Of course we will clear any proposed media responses via you and the DG.

Regards, Paul

From: Paul Turner
Sent: Monday, 22 April 2013 7:44 AM
To: Steve Armitage; Louise Witte
Cc: Paul Holmes; 'ashley.mcdermid@ministerial.qld.gov.au'; 'Katherine Hornbuckle'; Roger McCarthy
Subject: FW: QPS media release for information

Hi Steve and Louise. Please see below. Are you able to advise please? Thanks, Paul.

Paul Turner
Senior Media Officer
Communication Services Branch
Department of Justice and Attorney-General
Email: paul.turner@justice.qld.gov.au
Phone: (07) 323 90782

From: Kelly.SimonJ@police.qld.gov.au [mailto:Kelly.SimonJ@police.qld.gov.au]
Sent: Monday, 22 April 2013 7:33 AM
To: Media relations
Subject: QPS media release for information

Good morning,

As discussed with Paul, we will be issuing the media release (copied below) shortly in relation to an incident in Kuranda overnight.

Incident, Kuranda

Police have arrested two teenagers who allegedly left a youth justice residence at Kuranda last night.

A 13-year-old boy and a 14-year-old girl allegedly threatened a carer at the residence with a knife before leaving on foot.



Deaunt Graham

From: Steve X Armitage
Sent: Monday, 29 April 2013 8:39 AM
To: Darren Hegarty
Subject: Safepathways Background
Attachments: Safepathways Background.doc

FYI steve

Education Network (IEN) was incorporated in 1993 – both ITEC Health and Safe Pathways are separate businesses within IEN (ie IEN trades under these registered business names) with ITEC Health beginning trade in 2006 and Safe Pathways in 2011. That said – Safe Pathways shares ITEC Health’s staff and holds the corporate knowledge of Child Protection Services Ltd (another group business – again which shared staff with ITEC Health) whose contracts Safe Pathways took over on its commencement.

The service agreement for the SYBC is made with IEN trading as Safe Pathways.

Safe Pathways stated in its tender submission that has provided out-of-care services for over 5 years, frequently caring for up to 40 children and young people with moderate to extreme support needs, in up to 23 distinct properties in 9 locations (Atherton, Biloela, Cairns, Gladstone, Rockhampton, Townsville, Weipa, Alice Springs and Darwin) across 2 States (Queensland and the Northern Territory).

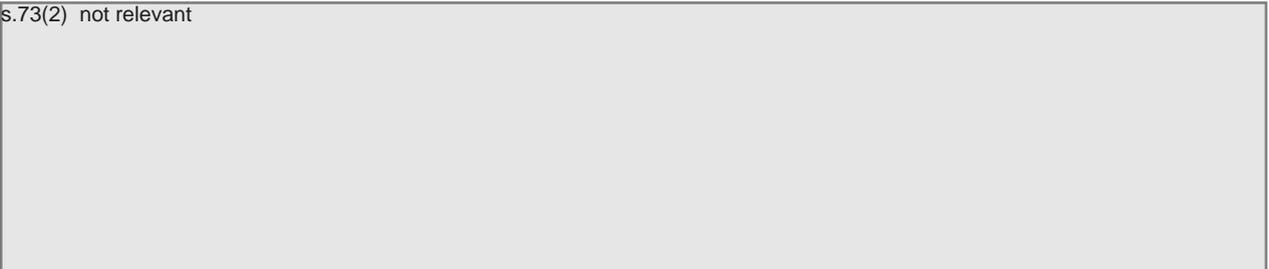
The Safe Pathways submission also stated that “The boot camp residential facility will be staffed by a minimum of one person during the day and two people during the night on a rotational roster” and that “The residential component of the SYBC will be delivered by each of the 6 program staff, with 2.9 full time equivalents dedicated specifically to delivering overnight residential services from the hours of 4.30 pm to 8.30 am (365 days a year). These hours will be covered by 2 program staff rostered on a rotational basis.

Safe Pathways have been asked to account for the adequacy of their staffing arrangements among other things relating to the incident at the Kuranda facility on Sunday 21 April 2013

A Show Cause notice was served on Safe Pathways on 23 April 2013. The organisation has until close of business on Friday 3 May 2013 to answer as to why its agreement with the Department should not be terminated.

Upon receipt the Department will assess the strength of the response. Contingency plans are being developed should the response not be deemed adequate and alternative arrangements are required. This includes obtaining Crown Law advice regarding the contract.

s.73(2) not relevant





From: Paul Holmes
Sent: Monday, 22 April 2013 2:07 PM
To: Steve Armitage
Cc: Louise Witte; Tracey Nelson
Subject: Cairns
Importance: High

Hi Steve

Suggested departmental media holding lines attached for your consideration/approval. I think the dept needs to take a fairly strong line on this.

As far as Safe Pathways go, given this matter is now subject of a police investigation and we are reviewing various aspects ourselves, it would seem to me appropriate to request that they not comment publicly at this time. It will be their call, but they might want to respond to any media calls they receive along the lines of the following:

- The Department of Justice and Attorney-General is currently conducting a review into last night's incident and we are participating fully.
- This matter is subject of a police investigation so it is not appropriate to provide any further comment at this time.

If you agree, perhaps you could ask David G to have the discussion with them?

Regards, Paul

<< File: JAG-2164929.DOC >>

Emilio Fernandez

From: Tracey Nelson [Tracey.Nelson@justice.qld.gov.au]
Sent: Monday, 22 April 2013 4:36 PM
To: Steve X Armitage; Louise C Witte; Roger McCarthy; Adam Golebiowski; Lauren Chadwick; Paul Holmes; Paul Turner
Subject: FYI latest tweets re boot camp
Importance: High

Curtis Pitt MP @Curtis_Pitt_MP

In November last year I raised questions in Parliament about the way that the tender process for this Boot Camp...
<http://fb.me/1hgrmWj8o>
3:21 PM - 22 Apr 13

[redacted] sch.4/4/6(1) name, ID

@theqldpremier says he's very concerned re Kuranda boot camp escapees Security and the location will be reviewed.
2:40 PM - 22 Apr 13

[redacted]
@dangerman_2 @MelindaHowells #qldpol @theqldpremier Locals not sure "Why Safe Pathways purchased a house in the first place"
2:51 PM - 22 Apr 13

[redacted]
#Qldpol #auspol Cairns: 100 residents met this morning over Bleijie's boot camp in which 2 teens broke out of:
<http://ht.ly/khrHh>

[redacted]
NO young person escaped from yth justice conf but we see 2 YP run from @JarrodBleijieMP Bootcamps FAILURE
@news_yanq <http://www.brisbanetimes.com.au/queensland/teens-escape-boot-camp-20130422-2i90z.html> ...
11:52 AM - 22 Apr 13

[redacted] 2 5h whomever convinced the QLD LNP to set up bootcamp deserves a boot up the arse
<http://www.abc.net.au/news/2013-04-22/teens-recaptured-after-bootcamp-breakout/4642430> ... #qldpol #LNPfail
#auspol

Townsville Bulletin @tsv_bulletin 7h State Govt confirms former leper colony Fantome Island could host Townsville's youth boot camp <http://ht.ly/kh9Hk> 8:30 AM - 22 Apr 13

Kind regards

Tracey Nelson
Principal Media Officer (Mon - Wed)
Communication Services Branch
Department of Justice and Attorney-General State Law Building 50 Ann Street Brisbane GPO Box 149 Brisbane QLD 4001

Ph: 07 3008 8765 (x 96926)
Fx: 07 340 53766
Email: tracey.nelson@justice.qld.gov.au
Web: www.justice.qld.gov.au

Please think about the environment before you print this message.

Youths spend four weeks at the camps cooking, cleaning, doing physical activities and studying while under constant surveillance.

Kind regards

Tracey Nelson
Principal Media Officer (Mon - Wed)
Communication Services Branch
Department of Justice and Attorney-General State Law Building 50 Ann Street Brisbane GPO Box 149 Brisbane QLD
4001

Ph: 07 3008 8765 (x 96926)
Fx: 07 340 53766
Email: tracey.nelson@justice.qld.gov.au
Web: www.justice.qld.gov.au

Please think about the environment before you print this message.

Emilio Fernandez

From: Steve X Armitage
Sent: Tuesday, 23 April 2013 6:34 AM
To: David Goodinson
Cc: Darren Hegarty; Louise C Witte
Subject: Re: Kuranda

Hi David

There are several things to be done today. The AG has endorsed the show cause. Darren will work on this today with the intention of signing off the letter before COB. We will need a separate brief on why we (the AG) were not briefed, this includes safe pathways that did alert and after hours and police that did not. Police should have on two counts one the Watchhouse protocol and their partnership in the boot camp. David can you work with Louise on this. As I mentioned yesterday we need to contact police prosecutions today to seek the cases in relation to the impending presentence reports to be brought on for mention ASAP (no later than Wednesday to seek their adjournment) we'll have to consider a time frame but it would at least be beyond the show cause or unless by some miracle safe pathways come up with an acceptable solution around Clump Mountain. Clump Mountain should of course be a priority today to see if it is a goer at all.

I need to see the DG first thing but will organise a teleconference with you and Darren soon after.

Regards
Steve

Sent from my iPad

On 23/04/2013, at 6:17 AM, "David Goodinson" <David.Goodinson@justice.qld.gov.au> wrote:

> Hi Steve, how did you get on with the AG? Do you need anything doing urgently?

>

> David

>

> Sent from my iPad

**Emilio Fernandez**

From: Sarah Darby on behalf of Cathy Taylor
Sent: Tuesday, 23 April 2013 8:35 AM
To: BR.BRLT
Cc: BR.BRLT.ESO; Judy A Wallace; Jayne Hedley-Boreham; Jane Kenwood; Peita Goldsmith; Gabrielle Mitchell
Subject: FW: Daily media and issues report for Tuesday 23 April
Attachments: 130423 - Daily media and issues report TUES.doc

Good Morning

Please find below today's media issues. There are no contentious issues for the region.

Kindest Regards

Sarah Darby | Executive Support Officer: Cathy Taylor
 Office of the Regional Executive Director| Brisbane Region|
[Department of Communities, Child Safety and Disability Services](#)
 T: 07 3895 3092 (Ext: 31492) | F: 07 3895 3250

From: Karen Willey
Sent: Tuesday, 23 April 2013 8:32 AM
To: #mediareport; #SDLF; _CES_CS
Subject: Daily media and issues report for Tuesday 23 April

Daily media and issues report for senior executives

Good morning, please find below the media and issues report for 23 April, 2013.

If you cannot view this message table format, you may need to adjust your Outlook settings. Go to menu tools/options/mail format and ensure the compose message line is set to HTML (rather than rich/plain text). All newspaper clips can be found at: <http://intranet.cscentre.qld.gov.au/inet/media/doc/todays.cfm>

Should you need to hear or view a radio or television report, please send a request to media@communities.qld.gov.au.

Key stories in today's media clippings - as at 8.00 am

Relevant service area	Media outlet/s	Story title	Potential issue	Action/comment
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RTI 150811 :File 4 : Page no 330

22/01/2015

Message-----

From: Paul Holmes

Sent: Monday, 22 April 2013 5:16 PM

To: Roger McCarthy

Subject: Re: SUPER URGENT: Incident at Kuranda

Hi - are you able to let me know if the DG endorses this memo this afternoon? I would like to draw it to Ash's attention in parallel with it progressing through the formal channel to the AG. Cheers, Paul

Sent from mobile

On 22/04/2013, at 4:49 PM, "Jane Crichton" <Jane.Crichton@justice.qld.gov.au> wrote:

- >
- > Please find herewith SUPER URGENT brief for the AG that must be walked through today.
- >
- > Steve Armitage has endorsed its progression.
- >
- > Regards
- >
- > Jane.
- >
- >
- >
- > Jane Crichton | Business Services Officer Office of the Assistant
- > Director-General | Youth Justice | Department of Justice and
- > Attorney-General<<http://www.justice.qld.gov.au/>>
- >
- > Level 25, State Law Building
- > 50 Ann Street, Brisbane Qld 4001
- > T: 07 3033 0878 | E: jane.crichton@justice.qld.gov.au;
- >
- >
- >
- > <AG Brief_Boot camp_Kuranda incident.doc> <ATTACHMENT 1 Actions by
- > Safe Pathways.doc>

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DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 22 April 2013
To **Attorney-General and Minister for Justice**
From Steve Armitage, Assistant Director General, Youth Justice
Subject Protocols of Boot Camp in relation to Kuranda incident
Requested by Internally generated

RECOMMENDATION

To **inform** the Attorney-General and Minister for Justice of the protocols developed for Boot Camp Orders and their affect within the incident at the Kuranda Boot Camp on 22 April 2013.

ESTABLISHED PROTOCOLS

1. Upon receiving a Pre-Sentence Report request with a Boot Camp Order to be canvassed Queensland Police Service are advised of the request and invited to present any information that they wished to be taken into consideration for the suitability assessment.
2. A medical health assessment is arranged with a General Practitioner and any required further assessments, such as mental health screening, is arranged when required. An agreement had been established for Adolescent Forensic Mental Health Services to perform any required further mental health screenings.
3. The youth justice case worker completes the young person's intake form and sends this to the Safe Pathways Program Manager – Part A completed within 1 working day; Part B completed within 3 working days.
4. The Safe Pathways worker schedules a time and meets with the allocated Youth Justice caseworker to discuss the referral in detail.
5. The young persons referral is sent to the Collaborative Panel for a thorough review of any current issues needed to be taken into consideration, required activities through the Order, and suitability of young person for a Boot Camp Order. The Collaborative Panel has representation from Youth Justice, Safe Pathways, Department of Education and Training and Employment, Adolescent Mental Forensic Health Services, Child Safety, Alcohol Tobacco and Other Drug Services, Department of Aboriginal and Torres Strait Islander and Multicultural Affairs, The Northern Outlook, Act for Kids, and other Indigenous organisations.
6. Upon receiving the Boot Camp Order Youth Justice advises both the Commission for Children and Queensland Police Service – Cairns Prosecutions, Cairns CPIU, Mareeba CIB and the local Kuranda Police station.
7. During the residential phase if any incident had occurred that involved illegal behaviour or a contravention to the Order the Safe Pathways worker was to phone the Regional

FAILURE OF ESTABLISHED PROTOCOLS

- 30. The incident of sch.4/4/6(1) name absconding at 2pm on Sunday 21 April 2013 was not notified to either the Regional Director or Project Officer of Youth Justice.
- 31. Behavioural issues from 8pm not effectively managed as per Safe Pathways practice manual.
- 32. Child Safety After Hours were notified but no critical incident report was completed and no further contact made with the Regional Director or any other representative of Youth Justice until 8.25am Monday 22 April 2013.
- 33. Multiple communication lines were not effectively established to ensure a failure at one communication pathway would not prohibit effective information flow.

ACTIONS

- 34. Safe Pathways to review and assess the staff practices are in line with their practice manual.
- 35. Further protocols established with Queensland Police Service to ensure communication occurs directly with Youth Justice Regional Director, and failure of this with the Assistant Director General for any matters relating to Boot Camp Orders requiring the attention of Police.

POTENTIAL MEDIA

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
Jarrold Bleijie MP Contact Officer: Name: Position: Phone: Date:	Chief of Staff and Principal Adviser Approved by: Name: Position: Phone: Date:	Policy Adviser Name: Position: Phone: Date:
Approved by:	Name: Steve Armitage Position: Assistant Director General, Youth Justice Phone: 07 3225 2035 Date:	Endorsed: John Sosso Director-General _____ / /

Election Commitment
 CBRC / Cabinet related
 ECM related

Youth Justice and Department of Communities Boot Camp Local Working Agreement

Process

When a Pre-Sentence Report with a Boot Camp Order is requested:

- Youth Justice will notify within 3 business days, via the Boot Camp Referral form, the Department of Communities (DC)
- DC will provide and present all relevant Child Safety information within the Collaborative Panel

The Collaborative Panel:

- DC will attend, provide information and advice in relation to all Child Safety interventions of young people referred to the collaborative panel

During the Boot Camp Order:

- DC will make themselves available to be contacted for advice by Safe Pathways or Youth Justice and assist in the development and implementation of joint interventions for dual order clients

Accessing other support services:

- DC Community Services Funding and Support to provide advocacy and support regarding youth services in the region. This includes access to current funded services and identifying gaps in service delivery.

Communication pathways

DC:

Karen.CAMILLERI@communities.qld.gov.au: Child Safety Contact

Ph: 4048 3727

Fiona.Norman@communities.qld.gov.au: Department of Communities Funded service contact

Ph: 4036 5428

Youth Justice:

darryl.clark@justice.qld.gov.au

Allan.Kaloo@justice.qld.gov.au

Eija.King@justice.qld.gov.au

kylie.agius@justice.qld.gov.au

Cathy.Duck@justice.qld.gov.au

Rosemary.GARDINER@justice.qld.gov.au

Ph: 4048 9801 (Cairns Youth Justice)

Safe Pathways:

b.toleafoa@safepathways.com.au

Ph: 4044 1000 or sch.4/4/6(1) mobile

**Youth Justice and Department of Aboriginal and Torres Strait
Islander and Multicultural Affairs
Boot Camp Local Working Agreement**

Process

When a Pre-Sentence Report with a Boot Camp Order is requested:

- Youth Justice will notify within 3 business days, via the Boot Camp Referral form, the Department of Aboriginal and Torres Strait Islander and Multicultural Affairs (DATSIMA)
- DATSIMA will provide and present all relevant information that it deems appropriate within the Collaborative Panel

The Collaborative Panel:

- DATSIMA will attend, provide information/advice and services, where practicable, in relation to the cultural considerations and services available for young people referred to the collaborative panel

During the Boot Camp Order:

- DATSIMA will make themselves available to be contacted for advice by Safe Pathways or Youth Justice and assist, where practicable, in the sourcing of any culturally appropriate services and interventions for young people

Communication pathways

DATSIMA:

Louise.Hunter@datSIMA.qld.gov.au

Ph: 4047 5785

OR

RaymondSambo@datSIMA.qld.gov.au

Ph: 4047 5785

Youth Justice:

darryl.clark@justice.qld.gov.au

Allan.Kaloo@justice.qld.gov.au

Eija.King@justice.qld.gov.au

kylie.agius@justice.qld.gov.au

Cathy.Duck@justice.qld.gov.au

Rosemary.GARDINER@justice.qld.gov.au

Ph: 4048 9801 (Cairns Youth Justice)

Safe Pathways:

b.toleafoa@safepathways.com.au

Ph: 4044 1000 or sch.4/4/6(1) mobile

**Youth Justice and Department of Education and Training and
Employment Boot Camp Local Working Agreement**

Process

When a Pre-Sentence Report with a Boot Camp Order is requested:

- Youth Justice will notify within 3 business days, via the Boot Camp Referral form, the Department of Education and Training and Employment (DETE)
- DETE will provide and present all relevant education and training information within the Collaborative Panel

The Collaborative Panel:

- DETE will attend, provide information/advice and direct services, where practicable, in relation to the educational and/or vocational needs of young people referred to the collaborative panel

During the Boot Camp Order:

- DETE will make themselves available to be contacted for advice by Safe Pathways or Youth Justice and assist, where practicable, in the delivery or sourcing of any educational and/or vocational needs of young people

Communication pathways

DET:

tom.o'donnell@dete.qld.gov.au

Ph: 4080 9222

Youth Justice:

darryl.clark@justice.qld.gov.au

Allan.Kaloo@justice.qld.gov.au

Eija.King@justice.qld.gov.au

kylie.agius@justice.qld.gov.au

Cathy.Duck@justice.qld.gov.au

Rosemary.GARDINER@justice.qld.gov.au

Ph: 4048 9801 (Cairns Youth Justice)

Safe Pathways:

b.toleafoa@safepathways.com.au

Ph: 4044 1000 or sch.4/4/6(1) mobile

Youth Justice and Queensland Health Local Working Agreement

Clarification of CYMHS and NQAFMHS services

NQAFMHS (North Queensland Adolescent Forensic Mental Health Service also known as CYFOS (Child & Youth Forensic Outreach Service in Brisbane) position (Peter) will attend the collaborative panel and where required complete the mental health screens. The NQAFMHS position is a outreach position of the under 18's Forensic's team based in Townsville. Where the client requires ongoing mental health care by a specialist Mental health Service, that would be referred into the CYMHS (Mareeba/Innisfail or Cairns) the Forensic position may remain involved as a co-case manager on some occasions.

Process

When a Pre-Sentence Report with a Boot Camp Order is requested:

- Youth Justice will notify within 3 business days, via the Boot Camp Referral form, Queensland Health – both NQAFMHS (North Queensland Adolescent Forensic Mental Health Service) and Alcohol, Tobacco and Other Drugs Services (ATODS)
- NQAFMHS will provide and present all relevant information that it deems appropriate within the Collaborative Panel
- ATODS will provide and present all relevant information that it deems appropriate within the Collaborative Panel

Mental Health Assessment:

- When required, Youth Justice will refer a young person to NQAFMHS for a voluntary mental health screening
- NQAFMHS will provide Youth Justice with a letter that identifies any mental health issues and any required interventions to effectively address any of these issues
- Youth Justice and Safe Pathways will determine if the young person is suitable within a residential Boot Camp environment, with respect to the young person's and other individual's safety.

The Collaborative Panel:

- NQAFMHS will attend, provide information/advice and direct services, where practicable, in relation to the mental health needs of young people referred to the collaborative panel
- ATODS will attend, provide information/advice and direct services, where practicable, in relation to the substance misuse interventions of young people referred to the collaborative panel

During the Boot Camp Order:

- CYMHS & NQAFMHS will make themselves available to be contacted for advice by Safe Pathways or Youth Justice and assist, where practicable, in the delivery or sourcing of any mental health needs of young people
- ATODS will make themselves available to be contacted for advice by Safe Pathways or Youth Justice and assist, where practicable, in the delivery or sourcing of any substance misuse intervention for young people

Communication pathways

CYMS:

peter_evans@health.qld.gov.au

Ph: 4226 3400

ATODS:

phillip_bowie@health.qld.gov.au

Ph: 4226 3900

Youth Justice:

darryl.clark@justice.qld.gov.au

Allan.Kaloo@justice.qld.gov.au

Eija.King@justice.qld.gov.au

kylie.agius@justice.qld.gov.au

Cathy.Duck@justice.qld.gov.au

Rosemary.GARDINER@justice.qld.gov.au

Ph: 4048 9801 (Cairns Youth Justice)

Safe Pathways:

b.toleafoa@safepathways.com.au

Ph: 4044 1000 or sch.4/4/6(1) mobile

Youth Justice and Queensland Police Service Boot Camp Local Working Agreement

Process

When a Pre-Sentence Report with a Boot Camp Order is requested:

- Youth Justice will notify the Queensland Police Service (QPS) prosecutions
- QPS prosecutions will provide any information in writing they deem appropriate to be taken into consideration for the suitability of a young person on a Boot Camp Order
- Youth Justice will utilise information provided by QPS in their overall assessment of suitability within the Pre-Sentence Report

When a Boot Camp Order is granted:

- Youth Justice will provide a copy of the Order to QPS prosecutions and the Kuranda police station

During the residential phase:

- Youth Justice will advise QPS of any changes in the residential status of young people within the residence (e.g. suspension of Order, entry or exit of residential, etc)
- In the event of any offence or absconding occurring within the residential Youth Justice/Safe Pathways will immediately contact QPS
- QPS will respond as soon as practicable to any incidents within the residential setting

During the community phase:

- Youth Justice will advise QPS of any significant changes with regard to young people on Boot Camp Orders (e.g. change of residence, change of curfew times, etc)

Communication pathways

QPS:

prosecutions.cairns@police.qld.gov.au

Cairns.JJU@police.qld.gov.au

Franco.JesikaL@police.qld.gov.au

(Any identified local police prosecution and police station will be added where relevant)

Youth Justice:

darryl.clark@justice.qld.gov.au

Allan.Kaloo@justice.qld.gov.au

Eija.King@justice.qld.gov.au

kylie.agius@justice.qld.gov.au

Cathy.Duck@justice.qld.gov.au

Rosemary.GARDINER@justice.qld.gov.au

Ph: 4048 9801 (Cairns Youth Justice)

Safe Pathways:

b.tolefoa@safepathways.com.au

Ph: 4044 1000 or Sch.4/4/6(1) mobile

**Deaunt Graham**

From: Media Statements QLD [statements@qld.gov.au]
Sent: Tuesday, 23 April 2013 3:16 PM
To: Alexandra J Robinson
Subject: Cairns boot camp to be moved



Media release

Attorney-General and Minister for Justice
The Honourable Jarrod Bleijie

Cairns boot camp to be moved

Attorney-General and Minister for Justice Jarrod Bleijie has ordered his department to look for another location for the Cairns boot camp.

Mr Bleijie said the current site at Kuranda was no longer appropriate, following an incident at the weekend.

"What occurred at Kuranda was absolutely unacceptable," Mr Bleijie said.

"I am keenly aware of the misgivings of the local community. I share their concerns and I've made it clear that this cannot happen again."

The current camp's operator, Safe Pathways, will be issued with a Show Cause notice.

It will have seven business days to give reasons why its agreement to provide the service should not be terminated.

Mr Bleijie said the area's youth crime rate meant it was vital a boot camp remained in the Cairns region.

"I am considering all options," Mr Bleijie said.

"Our boot camps aren't band camps. While they are designed to encourage young people away from a life of crime, we won't tolerate anti-social behaviour.

"Youth crime is a serious issue that is of huge concern to myself and local residents, and I ask the Cairns community to work with us to address it at all levels.

"Making the tough decisions is never easy, but we are committed to fixing the former Labor Government's slap on the wrist approach, which bred a generation of arrogant repeat offenders."

[ENDS] 23 April 2013

Media Contact: Ashley McDermid 0412 731 355

[Unsubscribe](#)

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
<i>AG approved option 2. → show cause</i>		
Jarrod Bleijie MP Attorney-General and Minister for Justice / /	Chief of Staff and Principal Adviser / /	<i>MF</i> Policy Adviser 23/4/13

Contact Officer:	Name: David Goodinson Position: Regional Director Phone: Date: 22/04/2013	Approved by :	Name: Position: Phone: Date:
Approved by:	Name: Steve Armitage Position: Assistant Director General, Youth Justice Phone: 07 3225 2035 Date: 22/04/2013	Endorsed:	John Sosso Director-General  23/4/2013

- Election Commitment
 CBRC / Cabinet related
 ECM related

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL
MEMORANDUM



TO: John Sosso, Director-General

FROM: Steve Armitage, Assistant Director-General Youth Justice

SUBJECT: Show Cause Notice – Safe Pathways

DATE: 23 April 2013

PURPOSE

To seek approval for a Show Cause Notice to be issued to Safe Pathways.

BACKGROUND

An incident occurred overnight on 21 April 2013 through to the morning of 22 April 2013 at the residential facility for the sentenced youth boot camp in Kuranda, in which the two young people on boot camp orders absconded from the residence and allegedly committed a break-and-enter of a nearby residence whilst threatening the owner with a sharp instrument.

A full briefing was provided to the Director-General on 22 April 2013 providing a number of options in terms of immediate action, with a recommendation to issue a show cause notice to the service provider, Safe Pathways.

The Director-General endorsed this recommendation.

ISSUES

The Show Cause Notice has been prepared in consultation with Legal Services and Crown Law.

Safe Pathways will have seven working days to respond to the Show Cause Notice.

Further briefings will be provided to the Director-General as the show cause process proceeds.

RECOMMENDATION

That the Director-General **approves** and **signs** the Show Cause Notice to Safe Pathways (Attachment 1).

<input type="checkbox"/> Noted	<input checked="" type="checkbox"/> Approved	<input type="checkbox"/> Not Approved
Signed:  John Sosso, Director-General		
Date: 23-4-13		

Briefing Officer Darren Hegarty
 Director, Youth Justice Policy,
 Performance, Programs and Practice

Approved by 
 Steve Armitage
 Assistant Director-General Youth
 Justice

Telephone 3006 4127

Date 23 April 2013

Page 1 of 1

Deaunt Graham

From: Colleen Turner
Sent: Wednesday, 24 April 2013 9:05 AM
To: #SDLF; #mediareport; _CES_CS
Subject: Daily media and issues report for Wednesday 24 April
Attachments: 130424 - Daily media and issues report WED.doc

Daily media and issues report for senior executives

Good morning, please find below the media and issues report for Wednesday 17 April, 2013.

If you cannot view this message table format, you may need to adjust your Outlook settings. Go to menu tools/options/mail format and ensure the compose message line is set to HTML (rather than rich/plain text). All newspaper clips can be found at: <http://intranet.cscentre.qld.gov.au/inet/media/doc/todays.cfm>

Should you need to hear or view a radio or television report, please send a request to media@communities.qld.gov.au

Key stories in today's media clippings - as at 8.00 am

Relevant service area	Media outlet/s	Story title	Potential issue	Action/comment
s.73(2) not relevant				
Social Inclusion	612 ABC Brisbane		The government will close its trial youth boot camp at Kuranda. The Attorney General says another facility will service the area in a yet to be named location.	FYI

Regards,

Colleen Turner | Communication Officer

Communication Services | Corporate and Executive Services | [Department of Communities, Child Safety and Disability Services](#)

T: 07 323 90026

MINISTERIAL STATEMENT
The Honourable Jarrod Bleijie MP
Attorney-General and Minister for Justice

Youth Boot Camps

Words:

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Contact: Steve Armitage
Position: Assistant Director-General
Telephone: 3225 2035

Approved by: John Sosso
Position: Director-General
Date:

DEPARTMENT OF JUSTICE AND ATTORNEY-GENERAL

BRIEF FOR NOTING

Date 26 April 2013
To **Attorney-General and Minister for Justice**
From Steve Armitage, Assistant Director-General, youth Justice Services
Subject Safe Pathways
Requested by Internally generated / Attorney-General's office

RECOMMENDATION/S

That you **note** the information provided on Safe Pathways

BACKGROUND SUMMARY

1. Safe Pathways is the appointed service provider for the Sentenced Youth Boot Camp in Cairns and signed a service agreement to this effect, on 6 December 2012
2. An incident occurred last week at the residential facility at Kuranda on the afternoon and night of Sunday 21 April 2013 in which the two young people on boot camp orders absconded.
3. It is alleged that they threatened a staff member of Safe Pathways with a knife and while at large committed a break- and-enter of a nearby residence whilst threatening the owner with a sharp instrument.
4. Safe Pathways, a Show Cause Notice as to why its agreement to provide the service should not be terminated.

ISSUES

5. The Safe Pathways tender submission does not identify a residential facility; proposes that facility can be established within timeframe
6. The Safe Pathways submission states that "The boot camp residential facility will be staffed by a minimum of one person during the day and two people during the night on a rotational roster" and that "The residential component of the SYBC will be delivered by each of the 6 program staff, with 2.9 full time equivalents dedicated specifically to delivering overnight residential services from the hours of 4.30 pm to 8.30 am (365 days a year). These hours will be covered by 2 program staff rostered on a rotational basis
7. The submission also notes that Safe Pathways has provided out-of-care services for over 5 years, frequently caring for up to 40 children and young people with moderate to extreme support needs, in up to 23 distinct properties in 9 locations (Atherton, Biloela, Cairns, Gladstone, Rockhampton, Townsville, Weipa, Alice Springs and Darwin) across 2 States (Queensland and the Northern Territory).
8. The funding information paper for the tender process includes a limited reference to boys girls in the statement that "Although current offending patterns indicate that the majority of young people referred to the SYBC will be male, the specific developmental and safety requirements of young women referred to the SYBC will be met by the service provider."

9. The key information for your purposes is that Industry Education Network(IEN) was incorporated in 1993 – both ITEC Health and Safe Pathways are separate businesses within IEN (i.e. IEN trades under these registered business names) with ITEC Health beginning trade in 2006 and Safe Pathways in 2011. That said – Safe Pathways shares ITEC Health’s staff and holds the corporate knowledge of Child Protection Services Ltd (another group business – again which shared staff with ITEC Health) whose contracts Safe Pathways took over on its commencement.

EMPLOYMENT IMPACT

10. ‘Not applicable’

CONSULTATION WITH STAKEHOLDERS

11. Lynn Walker, CEO, Safe Pathways
12. Cathy Boorman, Department of Communities, Child Safty and Disability Services

FINANCIAL IMPLICATIONS

13. Not applicable

POTENTIAL MEDIA

14. Cairns Post article dated 25 April 2013
15. Potential negative media

NOTED or APPROVED / NOT APPROVED Attorney-General and Minister for Justice Comments		
Jarrold Bleijie MP Attorney-General and Minister for Justice / /	Chief of Staff and Principal Adviser / /	Policy Adviser / /

Contact Officer:	Name: Position: Phone: Date:	Approved by Executive Director:	Name: Position: Phone: Date:
Approved by:	Name: Position: Phone: Date:	Endorsed: John Sosso Director-General	_____ / /

- Election Commitment
 CBRC / Cabinet related
 ECM related